

#### CÔNG TY CỔ PHẦN VINHOMES VINHOMES JOINT STOCK COMPANY

Số: 404/2025/CV-VH No.: 1104/2025/CV-VH V/v: Công bố thông tin về Báo cáo thường niên năm 2024 Re: Disclosure of the 2024 Annual Report

#### CỘNG HOÀ XÃ HỘI CHỦ NGHĨA VIỆT NAM SOCIALIST REPUBLIC OF VIETNAM

Độc lập - Tự do - Hạnh phúc Independence - Freedom - Happiness

Hà Nội, ngày 11 tháng 04 năm 2025 Hanoi, April 11, 2025

Kính gửi/To:

ři/To: Sở Giao dịch chứng khoán Thành phố Hồ Chí Minh/Ho Chi Minh City Stock Exchange Sở Giao dịch chứng khoán Hà Nội/Ha Noi Stock Exchange Ủy ban Chứng khoán Nhà nước/State Securities Commission

Công ty Cổ phần Vinhomes, mã doanh nghiệp số: 0102671977 do Phòng Đăng ký kinh doanh - Sở Kế hoạch và Đầu tư thành phố Hà Nội cấp lần đầu ngày 06 tháng 03 năm 2008, địa chỉ trụ sở tại: Tòa nhà văn phòng Symphony, Đường Chu Huy Mân, Khu đô thị Vinhomes Riverside, Phường Phúc Lợi, Quận Long Biên, TP. Hà Nội, Việt Nam (mã chứng khoán: VHM), xin gửi tới Quý Cơ quan lời chào trân trọng.

Vinhomes Joint Stock Company, Enterprise Registration No.: 0102671977, initially issued on March 6, 2008 by the Business Registration Office – Hanoi Department of Planning and Investment, with its registered head office at Symphony Office Building, Chu Huy Man Street, Vinhomes Riverside Urban Area, Phuc Loi Ward, Long Bien District, Hanoi, Vietnam (Ticker: VHM), would like to extend our respectful greetings to your esteemed agencies.

Thực hiện nghĩa vụ công bố thông tin đối với tổ chức niêm yết cổ phiếu theo quy định tại Thông tư số 96/2020/TT-BTC của Bộ Tài chính ngày 16/11/2020 hướng dẫn công bố thông tin trên thị trường chứng khoán và Quy chế Công bố thông tin tại Sở Giao dịch chứng khoán Thành phố Hồ Chí Minh, Công ty Cổ phần Vinhomes xin công bố với Quý Cơ quan như sau:

Pursuant to the information disclosure obligations applicable to listed companies under Circular No. 96/2020/TT-BTC dated November 16, 2020 issued by the Ministry of Finance guiding information disclosure on the securities market, and in accordance with the Information Disclosure Regulation of the Ho Chi Minh City Stock Exchange, Vinhomes Joint Stock Company hereby discloses the following information:

Công ty Cổ phần Vinhomes đã hoàn thành Báo cáo thường niên năm 2024. Xin mời Quý Cơ quan xem nội dung Báo cáo thường niên năm 2024 gửi kèm công văn này và tại đường link https://ir.vinhomes.vn/bao-cao-thuong-nien/.

Vinhomes Joint Stock Company has completed the 2024 Annual Report. We kindly invite your agencies to review the 2024 Annual Report attached to this official letter and also accessible via the following link: https://ir.vinhomes.vn/bao-cao-thuong-nien/.

#### CÔNG TY CỔ PHẨN VINHOMES



Trân trọng cảm ơn Quý Cơ quan!

Thank you very much for your attention!

#### Noi nhận/Recipients:

- Như Kính gửi/As above;
- Luu VP/ Company archive.

### ĐẠI DIỆN THEO PHÁP LUẬT CỦA CÔNG TY LEGAL REPRESENTATIVE OF THE COMPANY

PHẠM THIEU HOA PHAM THIEU HOA

#### CÔNG TY CỔ PHẨN VINHOMES



ANNUAL REPORT 2024

### INNOVATE Creatively

BREAK THROUGH

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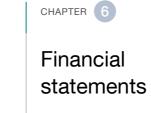
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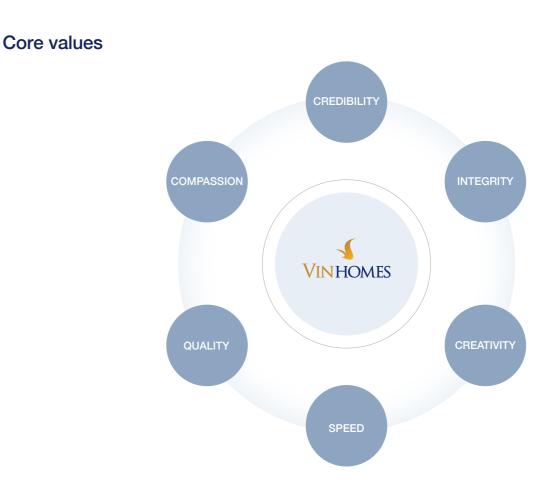
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Message from the Chairman of the Board of Directors

### Vision, Mission, and Core Values





#### Vision

Driven by a pioneering spirit and sustainable investment strategies, Vinhomes aspires to be Vietnam's leading real estate investment, development, and management company. With large-scale developments, rapid execution, and

premier service quality, Vinhomes is dedicated to shaping Vietnam's real estate market towards sustainable growth and international expansion.

#### Mission

Guided by the mission of **"Creating a better life for everyone"**, Vinhomes leads the way in creating Vietnam's most desirable urban developments. These projects are characterized by large-scale planning, professional design, integrated amenities, and a modern, green living environment—setting new standards for international living in Vietnam. Beyond residential developments, Vinhomes is also pioneering future urban models, including multi-centered mega-urban developments and unprecedented super-mega projects in the region.

Simultaneously, Vinhomes is expanding into industrial real estate with large-scale, high-impact projects, supporting and driving Vingroup's broader Industrials – Technology, Real Estate & Services, and Social Enterprises ecosystem. Through these efforts, Vinhomes contributes to Vietnam's and the world's green transformation, digital transformation, and sustainable development initiatives.

#### CREDIBILITY

Vinhomes places CREDIBILITY at the forefront, leveraging it as a competitive advantage, and protecting it as a matter of personal honor. Vinhomes is committed to fulfilling and exceeding its promises by ensuring the highest level of execution capability and effort.

#### SPEED

Vinhomes values Speed and Efficiency as guiding principles and considers "Fast To Decide, Fast To Invest, Fast To Deploy, Fast To Sell, Fast To Change, and Fast To Adapt" as one of our core values.

#### INTEGRITY

INTEGRITY lays the foundation for Vinhomes, where we uphold laws and ethical standards, placing customers at the center of all activities.

#### QUALITY

Vinhomes strives for excellence in all aspects—outstanding people, elite products and services, a refined lifestyle, and an elevated society.

#### CREATIVITY

Vinhomes sees Creativity as the vital catalyst for growth, embracing the entrepreneurial spirit, and improving product and service quality to build an enterprise of constant learning.

#### COMPASSION

Vinhomes nurtures our relationships with goodwill and compassion. Employees are regarded as the most valuable asset, fostering fairness, integrity, and the power of unity.

### Vision, Mission, and Core Values

#### Vinhomes service culture

Vinhomes offers professional, safe, and reliable real estate services, fostering a customer-centric service culture. Every customer's feedback is listened to and addressed with care and reasonability.

At Vinhomes, HAPPY is the foundation of our service philosophy, embodying our mission to bring happiness to every resident and every home.

HEART

Customers are treated like family, with service experiences that exceed expectations through attentiveness, care, and emotional awareness. This is demonstrated through:

- Proactive assistance, warm greetings, and direct
   eye contact
- Show care and observe with subtle
   attentiveness
- Genuine empathy and deep understanding

ATTITUDE

PROMPT

Adopting the appropriate attitude for the situation — friendly, respectful, and professional

Acting proactively and avoiding delays when handling situations. Understanding the context to deliver the best possible response. Keeping commitments (especially regarding time) and providing timely updates if unforeseen circumstances arise





Maintaining a polished and professional demeanor in appearance, communication, and behavior

#### YES MINDSET

Treating customer concerns as personal responsibilities. Seeking the best possible solutions to assist customers and colleagues with a proactive and problem-solving mindset

### Vinhomes 2024 highlights

Achieved a record-high total adjusted revenue<sup>1</sup>



marking a 12% increase compared to 2023 and 18% above the target

141.6 VND TRILLION

Contracted sales<sup>3</sup> totaled

03.9 VND TRILLION

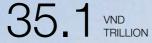
up 19% compared to 2023, reflecting the market's ongoing recovery

Cash and cash equivalents amounted to



an 104%YoY increase

Profit after tax reached



growing 5% year-over-year and exceeding the set target

#### Unbilled bookings stood at

94.2 VND TRILLION

providing a solid foundation for earnings growth in 2025

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THE PARTY IN THE PARTY OF

### Delivered over 19,000

apartments, villas, and shophouses<sup>2</sup>

Repurchased nearly



reaffirming a strong commitment to enhancing shareholder value

Total residents at Vinhomes projects nationwide exceeded

493 THOUSAND PEOPLE4

BILLION USD<sup>5</sup>

Vietnam

<sup>1</sup> Total adjusted revenue includes revenue from property transfer, and revenue from property leasing, other sources and revenue from business cooperation contracts (BCC), bulk sales transactions in the form of share transfer (if any)

<sup>2</sup> Including apartments, villas, and shophouses within Vinhomes projects, as well as cooperation developments with Vingroup and its subsidiaries, where Vinhomes assumes the investment costs and economic benefits

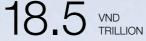
<sup>3</sup> Presales include retail units and retail equivalents for bulk sales transactions. Contracted sales represent the value of newly signed contracts during the period, as opposed to revenue, which is the value of products handed over within the same timeframe

<sup>4</sup> Figures as of 31 December 2024

<sup>5</sup> Source: Brand Finance

<sup>6</sup> USD/VND exchange rate: 25,551

#### Contribution to the State budget



#### Vinhomes branding valued at

Top 10 most valuable brands in

#### Achieved

4 PRESTIGIOUS INTERNATIONAL CERTIFICATIONS

on Quality, Environment Management, Occupational Health and Safety, and Social Accountability (ISO 9001, ISO 14001, ISO 45001, SA8000)

#### Market capitalization reached

6.4 BILLION USD<sup>6</sup>

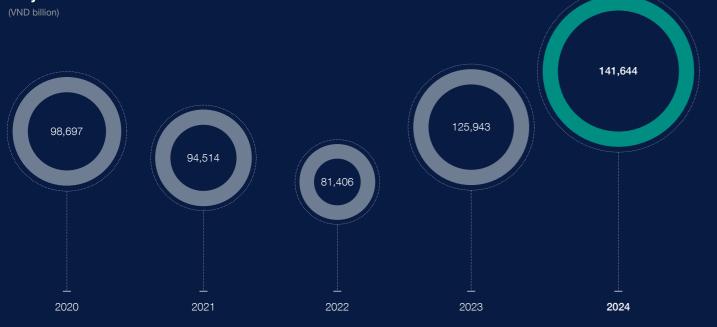
equivalent to 164,296 billion VND - as of 31 December 2024, ranking 7th largest by market capitalization and the largest listed real estate company in Vietnam

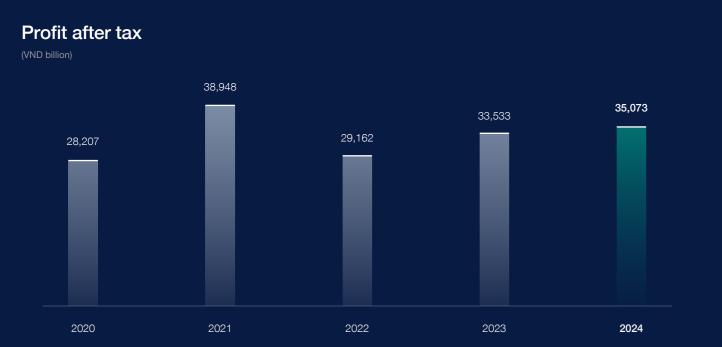


# Key business indicators for the 2020–2024 period

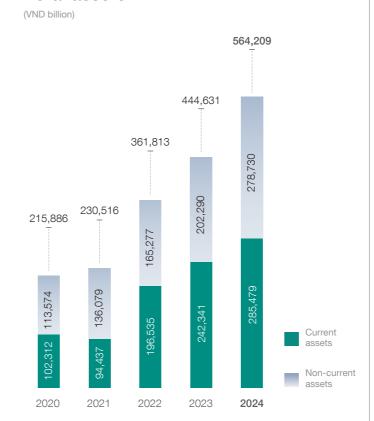
In 2024, business performance witnessed impressive growth, surpassing planned targets thanks to outstanding business strategies and the accelerated handover of products in mega projects to customers.

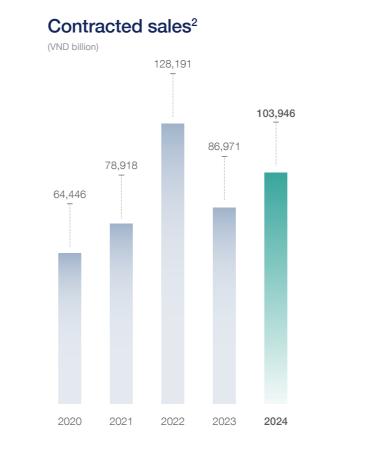
#### Adjusted revenue<sup>1</sup>





<sup>1</sup> Total adjusted revenue includes revenue from property transfer, and revenue from property leasing, other sources and revenue from business cooperation contracts (BCC), bulk sales transactions in the form of share transfer (if any)

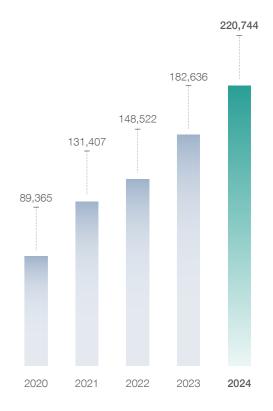




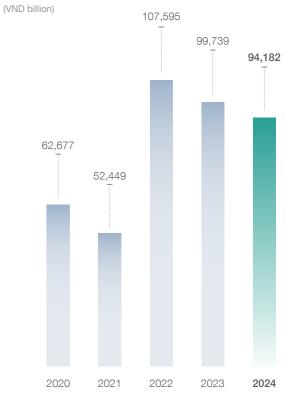
<sup>2</sup> Presales include retail units and retail equivalents for bulk sales transactions. Contracted sales represent the value of newly signed contracts during the period, as opposed to revenue, which is the value of products handed over within the same timeframe

### Owner's equity

(VND billion)



### Unbilled bookings



### 2024 Highlights

### Setting new records through unique product line's launch, the first of its kind in Vietnam's market

Vinhomes Royal Island



Vinhomes Royal Island welcomed over

2.5 MILLION VISITORS

 Vinhomes continues to reinforce its leading position in premium properties with the launching of Vinhomes Royal Island, introducing a brand new living standard to customers with the ideal combination of nature, high-end amenities, and royal lifestyle. Located entirely on Vu Yen Island, Hai Phong, spanning 877 hectares with a total investment of USD 2.4 billion, Vinhomes Royal Island pioneers a one-of-a-kind urban model: "An island within a city, a city on an island." The development offers a private-beachbehind-home lifestyle, complemented by an array of elite internationalstandard amenities, including a European-style square, a riverside pedestrian and entertainment district, Vinpearl Golf complex, a luxury marina, a royal horse riding academy,

• Sales Record: Within just one month of its launch, Vinhomes Royal Island attracted nearly 2,000 buyers, making it the most sought-after real estate project in Northern Vietnam in early 2024.

VinWonders amusement park, and

Vincom Mega Mall. These innovations

have set multiple new records for

Vinhomes:

 Construction & Handover Record: Within just six months of sales, over 500 shophouses were completed and successfully handed over to customers, demonstrating exceptional construction speed.

 Development & Visitor Record: Between March December and 2024, Vinhomes Royal Island welcomed over 2.5 million visitors, establishing itself as Hai Phong's most vibrant new destination. The continuous stream of events and festivals has transformed the project into the city's new urban hub.

As part of its strategic investment partnership with Vietnam Exhibition and Fair Center JSC, Vinhomes left an incredible mark with the launch of Vinhomes Global Gate in Dong Anh, Hanoi. The project has generated strong market interest thanks to its strategic location at the northeastern gateway of the capital and its exceptional amenities, positioning it as a key catalyst for real estate growth. Notably, with the National Exhibition and Convention Center adjacent to the project already under construction and scheduled for completion in July 2025, Vinhomes Global Gate not only offers a modern, world-class living environment for elite residents but also unlocks exceptional investment and business opportunities at Hanoi's new international destination.

### 2

Welcoming millions of tourists to Vinhomes urban areas with a unique destination development strategy

#### Attracting nearly

THOUSAND n ATTENDEES

to the New Year's Eve 2024 celebration at Grand World

"Anh Trai Vuot Ngan Chong Gai" mega concert at Ocean City attracted over



· A key highlight of Vinhomes' growth strategy is its continuous organization of large-scale events, attracting millions of visitors and residents to experience its urban areas. These events not only provide exceptional entertainment experiences but also significantly enhance Vinhomes' brand presence. For example, the 8Wonder Winter 2024 International Music Festival at Vinhomes Grand Park set unprecedented records, drawing hundreds of thousands of domestic and international guests, thanks to a headline performance by Imagine Dragons. The event firmly positioned Vinhomes Grand Park as a mustvisit destination in Ho Chi Minh City. Similarly, the New Year's Eve 2024 celebration at Grand World left a

strong impression, attracting nearly attendees. Meanwhile, 160,000 the mini Korean district, K-Town, welcomed over 80,000 visitors to its three-day event from April 26 to 28. A standout success was the "Anh Trai Vuot Ngan Chong Gai" mega concert at Ocean City, which attracted over 130,000 visitors, reinforcing Ocean City's position as Hanoi's new entertainment and tourism hub. These events not only energize Vinhomes' urban communities but also enhance property values, creating an ideal environment for living and working for residents



Vinhomes Market launch reaps positive results

Vinhomes Market recorded over

2 MILLION VISITS Within just two months of its launch

In October 2024. Vinhomes officially launched Vinhomes Market, Vietnam's premier online real estate transaction platform, further solidifying its leadership in the property sector. This initiative is part of Vinhomes' digital transformation strategy, aimed at enhancing customer experience and optimizing the real estate transaction process. More than just an online marketplace, Vinhomes Market offers a comprehensive real estate ecosystem, allowing customers to search for properties, explore projects through cutting-edge technology like Virtual Tours, AI, and 3D visualization and even complete transactions online. The platform operates on three core

principles - Direct Access, Immersive Experience, and Seamless Online Transactions - ensuring transparency, efficiency, and cost-effectiveness for buyers and investors. Within just two months of its launch, Vinhomes Market recorded over 8.2 million visits, marking a 258% increase compared to the previous period. Vinhomes Market not only optimizes technology but also reinforces Vinhomes' strategic vision in building a transparent, efficient transaction environment that best serves the needs of customers and investors.

### 4

#### Strengthening strategic cooperation with leading international corporations

In 2024, Vinhomes continued to expand its strategic collaborations with major and reputable international corporations, further solidifying its leadership in the real estate market. A notable milestone was the comprehensive Memorandum of Understanding (MoU) signed with Mitsubishi Corporation from Japan. This agreement covers three key areas: Urban Development and Real Estate Business, Smart City Management and Digital Transformation, and Energy Transition. Notably, both parties have committed to exploring energy optimization solutions to reduce CO2 emissions, integrate urban development with infrastructure

5

#### Completion of treasury stock repurchase, enhancing shareholder value

Vinhomes successfully completed the largest share buyback

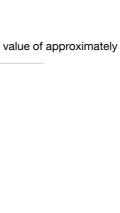
247 MILLION VHM SHARES

with a total transaction value of approximately



In 2024, Vinhomes successfully completed the largest share buyback in the history of the Vietnamese stock market, repurchasing a total of 247 million VHM shares between October 23 and November 21, 2024, with a total transaction value of approximately VND 11 trillion. This move reflects the company's effective capital management strategy, aimed at optimizing its capital structure while maximizing shareholder returns. By reducing the number of





expansion, and promote urbanization while ensuring environmental protection and sustainable social development. Additionally, Vinhomes entered into a strategic partnership with Nomura Real Estate (Japan) to accelerate the development of residential, commercial, logistics, and other key real estate segments in Vietnam. This collaboration with two leading real estate developers is expected to bring world-class urban projects to the market, contributing to improved quality of life and infrastructure development across the country.

outstanding shares, the buyback directly increased existing shareholders' ownership stakes and improved key financial metrics, such as Earnings Per Share (EPS), enhancing the stock's attractiveness to investors. The scale of this transaction also underscores Vinhomes' strong financial position and the management team's confidence in the company's long-term growth prospects, reinforcing investor trust in its future potential.



### 2024 Awards and Accolades



brand and product in "Vietnam National Brand 2024" for its contributions to green mobility and sustainable transformation, strongly aligning with the country's Net Zero target for 2050. With modern designs, comprehensive infrastructure, and green living spaces, Vinhomes' developments

Vinhomes was honored as a distinguished cater to the demand for high-quality housing among both Vietnamese and international communities. The company successfully met rigorous evaluation criteria set by industry experts and government agencies, reaffirming its leadership in Vietnam's real estate sector.



DEVELOPER OF THE YEAR VIETNAM 2024 Dot Property Vietnam Awards 2024

TOP 10 MOST VALUABLE BRANDS IN VIETNAM

BEST RESIDENTIAL REAL **ESTATE DEVELOPER IN VIETNAM 2024** 

Vinhomes was awarded as "Developer award recognizes Vinhomes' pioneering of the Year Vietnam 2024" at Dot role in creating new urban icons that Property Vietnam Awards 2024 for its foster prosperity and transform the outstanding achievements in sustainable urban landscape across Vietnam. development and positive contributions to Vietnam's real estate industry. The

Vinhomes is ranked among the top properties are highly appreciated 10 most valuable brands in Vietnam not just for the quality, construction at USD 1.414 billion by global brand progress, design and landscape, but valuation firm Brand Finance, putting also for the infrastructure, synergistic it as the most valuable brand in the utilities, service, and safe, civilized living Vingroup ecosystem. Vinhomes environment.

leadership at the prestigious Euromoney Awards, earning high recognition for its strong reputation, exceptional service quality, and market-leading role in Vietnam's real estate sector. This award acknowledges Vinhomes' dedication to developing highly livable urban communities, elevating the scale

Vinhomes reaffirmed its market position through record-breaking sales performances, enhancing liquidity and inspiring confidence across the industry, even amid challenges in the real estate sector. The company continues to diversify its portfolio, expanding across commercial housing, social housing, and industrial real estate, showcasing

Furthermore. Vinhomes demonstrated its prominent market

2024 LIVABLE **PROJECT AWARD** Vinhomes Royal Island

2024 LIVABLE PROJECT AND TOP 10 MOST **PROSPECTIVE URBAN** AND HOUSING **PROJECTS IN 2024** Vinhomes Golden Avenue

ASIA PACIFIC PROPERTY AWARDS 2024 Vinhomes Ocean Park 3

ASIA PACIFIC PROPERTY **AWARDS 2024** Ocean City

 Also within Sustainable Real Estate Development Forum & 2024 Livable Projects event. Vinhomes Golden Avenue in Mong Cai, Quang Ninh was given "2024 Livable Project" award thanks to its unique amenities and premium living space. The Asia Vibe's model designed with distinctive themed streets has attracted many

Overcoming stringent standards by the evaluation council, Ocean City and Vinhomes Ocean Park 3 achieved a double victory at APPA 2024:

- and relax.

Magazine, Vinhomes Royal Island in Hai Phong was awarded two prestigious with top-tier amenities.

At the Sustainable Real Estate titles "2024 Most Promising Living Development Forum & 2024 Livable Project" and "Project with Outstanding Projects event, organized by the Infrastructure". Vinhomes Royal Island Vietnam Chamber of Commerce and surpassed strict evaluation criteria set Industry (VCCI) and Business Forum by industry experts, establishing itself as a world-class residential destination

• Vinhomes Ocean Park 3 won the Award Winner title for "Best Mixed-Use Development in Vietnam", creating a resort-style living environment with world-class amenities that enable residents to seamlessly live, work,

 Ocean City received the Five Star "Best Mixed-Use Development in Vietnam". Additionally, Ocean City

big brands and tourists, marking great potentials for business and tourism in the area. In addition. Reatimes (Vietnam Real Estate Online Magazine) and Vietnam Real Estate Research Institute (VIRES) honored Vinhomes Golden Avenue as one of the Top 10 most prospective urban and housing projects in 2024.

received a "Asia-Pacific Regional Nomination", marking another step in its journey to compete on the international stage. This recognition underscores the remarkable growth of Vietnam's real estate market, as it continues to develop world-class mega-urban projects.

The achievements of Vinhomes' projects at the APPA Awards serve as a testament to the brand's excellence and distinctive positioning, reinforcing the legacy it has Winner award (the highest and built over more than a decade in creating "A Place Where Happiness Overflows."

### Message from the Chairman of the Board of Directors

As we enter 2025, Vinhomes will continue to drive innovation, achieve breakthroughs, and maintain sustainable growth, delivering exceptional value to shareholders, customers, and partners.

Pham Thieu Hoa Chairman of the Board of Directors



#### Dear Esteemed Shareholders, Customers and Partners.

The year 2024 was marked by continued global economic challenges, including geopolitical tensions, interest rate fluctuations, and exchange rate volatility. Despite these headwinds, Vietnam's economy demonstrated a strong resilience, achieving a 7.09% GDP growth rate, surpassing expectations. This positioned Vietnam as a standout growth leader within ASEAN, with key sectors such as manufacturing, trade, and foreign direct investment (FDI) inflows playing pivotal roles in driving economic momentum. The real estate market also showed positive signs of recovery, with supply gradually improving. Key regulatory reforms, including amendments to the Land Law, Housing Law, and Real Estate Business Law, coupled with a stable interest rate environment, helped restore buyer confidence and attracted greater FDI inflows into the property sector

As a result, Vinhomes delivered exceptional business results in 2024. Contracted sales (presales) and unbilled bookings remained at high levels, reaching VND 103.9 trillion and VND 94.2 trillion, respectively, driven by strong sales at mega projects, particularly Vinhomes Royal Island. Total consolidated net revenue (including revenue from Vinhomes' operations and business cooperation contracts) set a new record at VND 141.6 trillion, exceeding the 2024 target and marking 12% year-over-year growth. Net profit after tax reached VND 35.1 trillion, fulfilling the annual plan, supported by the on-schedule delivery of developments. Successful bond issuances totaling VND 22.4 trillion throughout 2024 demonstrated Vinhomes' strong access to capital markets, reinforcing its financial capacity to drive future project developments.

Beyond business performance, Vinhomes continues to reinforce its brand leadership through meaningful contributions to the community. In collaboration with partners, the company actively engaged in charitable initiatives, including emergency relief for Central Vietnam following the

impact of Typhoon Yagi. Additionally, Vinhomes hosted large-scale cultural and entertainment events, drawing millions of visitors to its urban developments. Notable events such as the "Anh Trai Vuot Ngan Chong Gai" grand concert, the finale of "Hai Phong's Inspiring Women: Radiant Souls – Exceptional Grace", and the 2025 New Year's Eve Concerts attracted millions of attendees, further positioning Vinhomes' urban areas as premier destinations.

A major milestone in 2024 was Vinhomes' attainment of four prestigious international certifications in quality, environmental management, occupational health & safety, and social accountability (ISO 9001, ISO 14001, ISO 45001, and SA8000). These achievements underscore the company's commitment to enhancing operational excellence towards international standard and building a sustainable living environment for its communities.

Regarding urban management, Vinhomes reinforced its industry-leading urban management capabilities, particularly in response to Typhoon Yagi (Storm No. 3). The company's urban management teams proactively implemented storm preparedness measures and executed rapid post-storm recovery efforts, ensuring resident safety and continuity of high living standards.

In addition, In 2024, Vinhomes successfully executed a large-scale treasury share buyback, reflecting its robust financial strength and management's confidence in the company's long-term growth potential. This strategic move underscores Vinhomes' commitment to enhancing shareholder value, further solidifying investor confidence in the company's sustained growth trajectory.

### Message from the Chairman of the **Board of Directors**

Beyond business performance, Vinhomes continues to reinforce its brand leadership through meaningful contributions to the community.

Pham Thieu Hoa - Chairman of the Board of Directors

Thanks to its continued efforts and achievements, Vinhomes was honored with prestigious domestic and international awards, including recognition as a "Vietnam National Brand" and "Best Residential Real Estate Developer in Vietnam 2024", awarded by Euromoney. These accolades recognize Vinhomes' unwavering commitment to enhancing product and service quality while contributing to the advancement of Vietnam's real estate industry.

As we enter 2025, Vietnam's economy particularly the real estate sector - is expected to witness strong growth prospects, despite persistent challenges and market fluctuations. With a solid foundation, Vinhomes will continue to complete ongoing projects and expand strategic developments, focusing on model urban townships in key provinces such as Hanoi, Hai Phong, Ho Chi Minh City, and Long An. At the same time, Vinhomes will continue to accelerate its destination development strategy for the region. Additionally, Vinhomes will take the lead in developing green and smart living environments, aiming to meet international standards.

In this new era of development - the Era of National Advancement, Vietnam embraces strategic technologies, digital transformation, green transformation, with science, technology, and innovation serving as the primary drivers of growth. Keeping pace with this trend, Vinhomes will actively invest in technology development across all aspects of its operations, with a particular focus on enhancing urban management and operations. Key initiatives include integrating a Digital Map system and upgrading the Vinhomes Resident app into a Super App, aimed at speeding up service delivery, enhancing customer experience, and meeting residents' diverse needs.

In terms of governance, Vinhomes remains committed to optimizing and streamlining

processes to maximize investment efficiency and enhance product competitiveness. Additionally, corporate culture development will remain a key priority, particularly in leadership development, as well as the training and growth of new talents.

2025 marks a pivotal year in Vietnam's new era of expansion, presenting significant opportunities for companies with robust governance and sustainable business practices. Vinhomes will continue to drive innovation, achieve breakthroughs, and maintain sustainable growth, delivering exceptional value to shareholders, customers, and partners. We look forward to your continued support and partnership on this iourney

On behalf of the Board of Directors, I extend my deepest gratitude and best wishes for your health, happiness, and success.

Honul

Respectfully, Pham Thieu Hoa Chairman of the Board of Directors



### Vinhomes profile

| Company name:                             | VINHOMES JOINT STOCK COMPANY   |  |
|---|--|--|
| Ticker symbol                             | VHM  |  |
| Charter capital                           | VND 41,074,120,040,000 (as of 31 December 2024)  |  |
| Headquarters:                             | Symphony Office Tower, Chu Huy Man Street, Vinhomes<br>Riverside Ecological Township, Phuc Loi Ward, Long Bien<br>District, Hanoi, Vietnam |  |
| Business registration number and tax code | 0102671977   |  |
| Website                                   | https://vinhomes.vn  |  |

### Vinhomes – Vietnam's largest real estate developer, leading in market share and land bank scale

Vinhomes Joint Stock Company ("Vinhomes" or "the Company") is Vietnam's largest real estate developer, leading in market share and land bank scale. Vinhomes operates in the field of development and operation of residential real estate, offices, industrial zones, commercial services, and hospitality real estate. Vinhomes projects offer products across all segments, with a focus on the midend and high-end segments in accordance with world-class models. These projects are situated in prime locations within key provinces or areas with high urbanization rates nationwide, as well as cities with great potential for economic and tourism development. Vinhomes offers four product segments including Vinhomes Diamond, Vinhomes Ruby and Vinhomes Sapphire as commercial housing products, and Happy Home as social housing.

The Company is a pioneer in the development of large-scale integrated township and iconic landmarks in Vietnam, featuring wellplanned infrastructure, diverse amenities and services, applying smart technology and leveraging Vingroup's ecosystem. With such qualities, Vinhomes is recognized as the leading developer in the Vietnamese real estate market, fostering a green, smart living environment with a civilized, modern community of residents, elevating Vietnamese real estate through world-class model urban developments.

The Company was listed on the Ho Chi Minh City Stock Exchange on 17 May 2018 under the ticker symbol VHM.



### Development milestones

### 2002 - 2011



#### 2002

Establishment of Vincom Joint Stock Company, later renamed Vingroup Joint Stock Company, serving as the parent company of Vinhomes

#### 2008

Establishment of Vinhomes' predecessor, BIDV-PP Urban Joint Stock Company, with an initial charter capital of VND 300 billion

#### 2009

Renamed as South Hanoi Urban Development Joint Stock Company

#### 2010

Charter capital increased to VND 2 trillion

#### 2011

Transitioned to a public company and approval for listing on the Hanoi Stock Exchange (UPCOM) with ticker symbol of NHN

Commenced construction of Vinhomes Times City, the first premium integrated urban complex in Hanoi, featuring Singapore-inspired eco-friendly architecture with 12,700 apartments



2013

Introduction of the Vinhomes brand. Accordingly, Vinhomes urban areas in Hanoi and Ho Chi Minh City were officially given commercial names, laying the foundation for future urban projects under the "Vinhomes" prefix

Official operation of Vinhomes Royal City in Hanoi, a premium integrated urban complex inspired by European architecture, featuring nearly 5,000 high-end apartments

Completion of Vinhomes Times City construction

### 2014



Construction commenced for Vinhomes Central Park in Ho Chi Minh City, marking the inauguration of Vinhomes in the Southern market, with the iconic Landmark 81 and more than 10,000 apartments, villas and commercial shophouses

Operation commencement of Vinhomes Riverside in Hanoi



2016 Central Park project

#### 2017

the banks of the Saigon River

# 2016 - 2018



Completion and operation of Vinhomes

Official operation of Vinhomes Golden River in Ho Chi Minh City, an ultraluxury urban development with a prime location in the city center, situated along

#### 2018

Renamed as Vinhomes Joint Stock Company. Charter capital was increased to VND 28,365 billion and listed on Ho Chi Minh City Stock Exchange (HOSE) under the ticker symbol VHM

Launched Vinhomes Ocean Park and Vinhomes Smart City in Hanoi, two mega projects developed under the world-class mega-urban model

Commenced operation of Landmark 81 at Vinhomes Central Park, the tallest building in Vietnam with 81 floors and a height of 460 meters

Introduction of Happy Home providing social housing solutions for lowincome customers

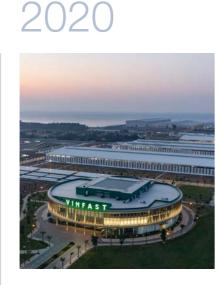
### Development milestones

2019



Restructuring of product lines into distinct brands: Vinhomes Diamond, Vinhomes Ruby, Vinhomes Sapphire, designed for luxury, high-end and midend segments

Launch of the third mega project -Vinhomes Grand Park in District 9, Ho Chi Minh City with an outstanding absorption rate at launch



Launch of Vinhomes Online - a real estate trading platform to promptly support customers during the Covid-19 pandemic

Digitalization initiatives to enhance the convenience for residents, engaging in the bulk sales strategy to diversify the product mix for customers. This strategy also provides liquidity for the development of upcoming large projects in the Vinhomes portfolio

Establishment of Vinhomes Industrial Zone Investment JSC (VHIZ), expanding into the industrial real estate sector in key cities with well-developed maritime and road infrastructure, such as Hai Phong and Quang Ninh

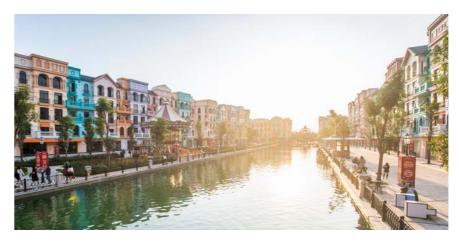




Development of the O2O (Online to Offline) business model to promote sales and omnichannel real estate transactions

Operation of TechnoPark at Vinhomes Ocean Park, a smart building with LEED Platinum certification, with outstanding features comparable to the world's Top 10 smart buildings

# 2022 - 2023



#### 2022

Launch of Vinhomes Ocean Park 2 and Vinhomes Ocean Park 3 mega projects, marking the completion of a world-class 1,200-hectare marine super-township in eastern Hanoi

Groundbreaking of the first two Happy Home social housing projects, aiming to fulfill the homeownership dreams of millions of low-income people across Vietnam

#### 2023

Cai border gate

Debut of the Mega Grand World culinary - entertainment - shopping super-complex and Center Point complex at Vinhomes Ocean Park 2 and 3, further transforming the 1,200-hectare "Ocean City" into a premier entertainment and resort destination in eastern Hanoi

Launch of Vinhomes Sky Park - a 1.1-hectare high-rise residential and commercial complex in Bac Giang

Introduction of Vinhomes Golden Avenue in Quang Ninh, a premium integrated urban development strategically located near the Mong

# 2024



Launch of Vinhomes Royal Island in Hai Phong, a nearly 900-hectare megaproject featuring Vietnam's first Royal Island City model. Within six months of its debut, Vinhomes began handing over the first 500 shophouses, setting a new record for construction and delivery speed

Unveiling of K-Town, Little Hongkong Commercial Area at Vinhomes Ocean Park 2 and 3, offering residents and visitors a vibrant cultural experience with dining, shopping, and entertainment streets inspired by Korean and Hong Kong styles

Debut of Vinhomes Market - an online real estate trading platform, reinforcing Vinhomes' strategy to diversify distribution channels in line with digital transformation trends while providing customers with a seamless, secure, and convenient property transaction solution

#### Residential and commercial real estate development and sales

Vinhomes' large-scale integrated urban areas

300 HA OR MORE

in Vietnam, Vinhomes focuses on developing and delivering mid-range to high-end residential and commercial shophouse properties. Since 2018, as part of its strategy to create worldclass real estate projects, Vinhomes has focused on developing large-scale integrated urban areas, typically spanning 300 hectares or more. These projects are strategically located in key cities, featuring well-planned infrastructure, comprehensive amenities, and diverse services offered by the Vingroup ecosystem. Vinhomes is committed to elevating residents' living standards by creating sophisticated, modern living environments where every home is truly a "Place where happiness overflows". Each Vinhomes development aspires to be a world-class model urban project. With a greater ambition, Vinhomes

As the largest residential real estate developer

not only builds homes but also plays a key role in redefining urban landscapes and driving the modernization of major Vietnamese cities.

Vinhomes offers a diverse range of products to meet various customer needs, including commercial housing under the Vinhomes Diamond, Vinhomes Ruby, and Vinhomes Sapphire brands, as well as affordable housing under the Happy Home brand.

#### VINHOMES DIAMOND

The pinnacle of luxury living, offering an exclusive collection of high-rise and low-rise residences in prime locations, complemented by world-class amenities designed for the elite.

#### VINHOMES RUBY

A sophisticated residential line crafted for modern families, blending spacious layouts with premium services and amenities for an upscale lifestyle.



#### VINHOMES SAPPHIRE

Smartly designed homes optimized for young, tech-savvy professionals, offering flexible and efficient living solutions with integrated technology.

#### HAPPY HOME

A pioneering social housing model in Vietnam, providing accessible, fully equipped homes in suburban areas to support lowincome communities. Happy Home is set to become Vietnam's first social housing model integrated with full amenities and services, offering affordable pricing tailored to lowincome customers.

#### **Real estate leasing**

In addition to real estate development and sales, Vinhomes also operates and manages a premium serviced apartment and villa system under the Vinhomes Serviced Residences brand, while simultaneously developing and leasing office spaces within Vinhomes projects.

Vinhomes Serviced Residences apartments and villas are located within Vinhomes' integrated urban developments provide an unparalleled living experience for both domestic and international individuals and organizations. These residences offer five-star quality services and exceptional convenience. In addition to quality service, tenants also enjoy a superior living experience with lush landscapes, comprehensive amenities, and an upscale environment throughout their lease, setting Vinhomes Serviced Residences apart from other hotels and serviced apartments, reinforcing its exceptional value in the market.

VinOffice manages and leases high-end office spaces designed to maximize natural light and optimize energy efficiency. Strategically located in major financial and business hubs, VinOffice properties provide a modern and professional working environment.

As of 31 December 2024, the Company is managing and leasing serviced apartments/villas across 5 projects and operating 9 office buildings in Hanoi, Da Nang, Ho Chi Minh City and Hung Yen, with a total area of up to 379 thousand m<sup>2</sup>.



#### LIST OF APARTMENTS/VILLAS FOR LEASE HANOI

| Hanoi               | Vinhomes Ba Trieu<br>Vinhomes Ocean Park 1   |  |  |
|---------------------|--|--|--|
| Ho Chi Minh<br>city | Vinhomes Golden River<br>Vinhomes Grand Park |  |  |
| Hung Yen            | Vinhomes Ocean Park 2                        |  |  |

#### OFFICE AND OTHER SPACE FOR LEASE HANOI

| Hanoi       | T13 Office Building – Vinhomes Times City<br>T26 Office Building – Vinhomes Times City<br>Century Tower<br>Symphony Office Building<br>TechnoPark Tower<br>Ba Trieu Office Building |
|-------------|---|
| Ho Chi Minh | Vinhomes Office Dong Khoi   |
| city        | Landmark 81 Sky View  |

Crystal Tower

Managing and leasing serviced apartments/villas

Da Nang

9 office buildings with a total area of up to



05 PROJECTS

across

#### Residential real estate management

Vinhomes has been managing and operating

110,000 APARTMENTS, VILLAS, AND

493,000

Serving nearly

RESIDENTS

TOWNHOUSES

Vinhomes is the largest and most reputable professional property management brand in Vietnam. We provide a comprehensive suite of high-quality services across all Vinhomes urban areas, including a 24/7 customer service center, reception and security services, housekeeping, technical support, and landscape maintenance. Our integrated service model ensures a seamless living experience, creating a safe and comfortable environment for residents. Vinhomes' property management services are committed to maintaining urban areas to the highest quality standards, preserving and enhancing the value of our customers' assets. As of 31 December 2024, Vinhomes has been managing and operating 30 urban developments across seven provinces and cities nationwide, comprising over 110,000 apartments, villas, and townhouses, and serving nearly 493,000 residents.

Vinhomes urban developments offer residents a superior quality of life with modern, wellintegrated infrastructure and a wide range of on-site amenities. These include playgrounds, sports facilities, swimming pools, and an array of services from the Vingroup ecosystem, such as Vincom Retail shopping malls, Vinmec VinUniversity educational institutions, VinBus electric bus services, V-Green electric charging

stations, as well as Vinpearl resorts, golf courses, convention centers, restaurants, spas, and VinWonders entertainment complexes.

Vinhomes mega projects not only provide exceptional living environments but also feature iconic landmarks that position them as premier destinations in the region. Notable highlights include the world's largest man-made saltwater lake with white sand at Vinhomes Ocean Park, Zen Park - a Japanese-style park at Vinhomes Smart City, Royal Wave Park - the world's largest wave-making marine complex at Vinhomes Ocean Park 2, and the largest riverside park in Southeast Asia, 36 hectares wide, at Vinhomes Grand Park.

Vinhomes residents also enjoy a high-class lifestyle with regular community engagement activities, modern amenities and services as well as a healthy living environment thanks to diverse solutions towards building green townships and green residential communities, environmental protection and sustainable development (see Chapter 5 – Sustainable Development for details). With a commitment to creating a civilized and enriching living experience, Vinhomes strives to make every home within its developments truly "A place where happiness overflows."

Vinhomes Resident application has become an indispensable companion for residents, trusted by

>86%

OF APARTMENTS

Vinhomes Resident recorded 228,000 ACTIVE ACCOUNTS

Vinhomes constantly improves and expands high-class urban solutions, perfecting its smart ecosystem. Residents are given access to the Vinhomes Resident application for daily activities, with features such as bill payment, service registration, access to internal amenities To optimize operational efficiency, Vinhomes and information lookup. The Vinhomes Resident application has become an indispensable companion for residents, trusted by more than 86% of apartments and achieving a monthly engagement rate of up to 97%. The application enhances the living experience, improving the quality of life and promoting a green, smart and high-quality living standard for Vinhomes residents. As of 31 December 2024, the platform had recorded 228,000 active accounts.

In addition, Vinhomes also developed the SmartCity solution set for low-rise urban areas. This includes outstanding features such as KSVR security solution, Smart Pole solution applied for the first time in Vietnam with many utilities such as AI Camera integrated with real-time alerts and movement tracking, smart interactive lighting, smart advertising screens, charging ports for mobile devices, and smart IoT system to manage energy, lighting, water and environment.



This next-generation SmartCity solution reinforces Vinhomes' commitment to sustainable development and intelligent urban planning, enhancing the quality of life for future residents.

has integrated advanced digital tools into its management framework. Notable among these are the V-PMS operations application, the VWM equipment and materials management system, and the VCM cost management system. V-PMS has been deployed across all 30 Vinhomes urban areas, automating and optimizing operational workflows, ensuring seamless monitoring of tasks, and enabling the Call Center to promptly address and support residents' needs. VWM Warehouse Management and VCM Cost Management system provide a comprehensive and effective solution for tracking and optimizing material usage, controlling costs, and managing revenue. These systems contribute to improving operational efficiency while ensuring transparency and accuracy in management.

#### **PROJECT PORTFOLIO**



Lank bank

 $188 \text{ MILLION}_{M^2}$ 

possesses the largest land bank in the time, the Company actively seeks country, with a total area of over 188 to expand its land bank nationwide, million square meters as of 31 December focusing on high-growth areas with 2024. This extensive land reserve, strong connectivity and increasingly coupled with a vision for sustainable developed infrastructure. This strategic growth, serves as the foundation for approach reinforces Vinhomes' market Vinhomes' development and expansion leadership and ensures its long-term in the years to come.

Vinhomes' strategically located projects span key metropolitan areas as well as high-potential tourism and industrial

As the leading real estate developer hubs with strong urbanization and and operator in Vietnam, Vinhomes industrialization trends. At the same sustainable growth.

#### Portfolio of Completed and Operational Projects:

| Project                          | Location         | Product type | Land area[1]<br>(m <sup>2</sup> ) | Year of handover |
|----------------------------------|------------------|--------------|-----------------------------------|------------------|
| Vinhomes Ba Trieu                |                  | High-rise    | 27,000                            | 2009             |
| Vinhomes Royal City              |                  | High-rise    | 121,000                           | 2012             |
| Vinhomes Times City              |                  | High-rise    | 245,000                           | 2013             |
| Vinhomes Riverside               |                  | Low-rise     | 1,836,000                         | 2015             |
| Vinhomes Nguyen Chi Thanh        |                  | High-rise    | 13,000                            | 2015             |
| Vinhomes Times City – Park Hill  |                  | High-rise    | 119,000                           | 2016             |
| Vinhomes Gardenia                |                  | Mixed-use    | 176,000                           | 2016             |
| Vinhomes Riverside – The Harmony |                  | Low-rise     | 976,000                           | 2017             |
| Vinhomes Thang Long              | Hanoi            | Low-rise     | 242,000                           | 2017             |
| Vinhomes Green Bay               |                  | Mixed-use    | 266,000                           | 2017             |
| Vinhomes Metropolis              |                  | High-rise    | 35,000                            | 2018             |
| Vinhomes D'Capitale              |                  | High-rise    | 48,000                            | 2019             |
| Vinhomes Skylake                 |                  | High-rise    | 23,000                            | 2019             |
| Vinhomes West Point              |                  | High-rise    | 24,000                            | 2020             |
| Vinhomes Ocean Park              |                  | Mixed-use    | 4,164,000                         | 2020             |
| Vinhomes Smart City              |                  | Mixed-use    | 2,076,000                         | 2020             |
| Vinhomes Symphony                |                  | High-rise    | 43,000                            | 2020             |
| Vinhomes Ocean Park 2            |                  | Mixed-use    | 4,579,000                         | 2022             |
| Vinhomes Ocean Park 3            | Hung Yen         | Mixed-use    | 2,940,000                         | 2023             |
| Vinhomes Imperia                 |                  | Low-rise     | 785,000                           | 2017             |
| Vinhomes Marina                  | Hai Phong        | Low-rise     | 452,000                           | 2019             |
| Vinhomes Royal Island            |                  | Mixed-use    | 8,772,000                         | 2024             |
| Vinhomes Dragon Bay              |                  | Low-rise     | 206,000                           | 2016             |
| Vinhomes Golden Avenue           | Quang Ninh       | Mixed-use    | 686,000                           | 2024             |
| Vinhomes Sky Park                | Bac Giang        | Mixed-use    | 11,000                            | 2024             |
| Vinhomes Star City               | Thanh Hoa        | Mixed-use    | 1,476,000                         | 2018             |
| Vinhomes Ha Tinh                 |                  | Low-rise     | 57,000                            | 2016             |
| Vinhomes New Center              | Ha Tinh          | High-rise    | 33,000                            | 2019             |
| Vinhomes Dong Khoi               |                  | High-rise    | 16,000                            | 2010             |
| Vinhomes Central Park            | Ho Chi Minh City | Mixed-use    | 416,000                           | 2015             |
| Vinhomes Golden River            |                  | Mixed-use    | 158,000                           | 2017             |
| Vinhomes Grand Park              |                  | Mixed-use    | 2,160,000                         | 2020             |

<sup>[1]</sup> Numbers are rounded to the nearest thousand

### Industrial real estate

In 2020, Vinhomes officially expanded into the industrial real estate sector with the establishment of Vinhomes Industrial Zone Investment Joint Stock Company ("VHIZ") to develope, operate, and commercialize industrial projects across Vietnam, capitalizing on favorable macroeconomic conditions and the growing influx of foreign direct investment (FDI), particularly in the manufacturing sector. Vinhomes' strong brand value, master planning expertise, rapid and high-quality infrastructure development, and extensive land bank provide a unique competitive advantage, attracting both domestic and international investors to its industrial parks.

With a strategic long-term vision, Vinhomes continues to strengthen its operational systems, research emerging industrial real estate trends,

and actively promote investment opportunities. At the same time, the company is completing legal procedures and infrastructure development to ensure readiness for investor partnerships as its next industrial parks and clusters become operational in key provinces such as Hai Phong and Ha Tinh.

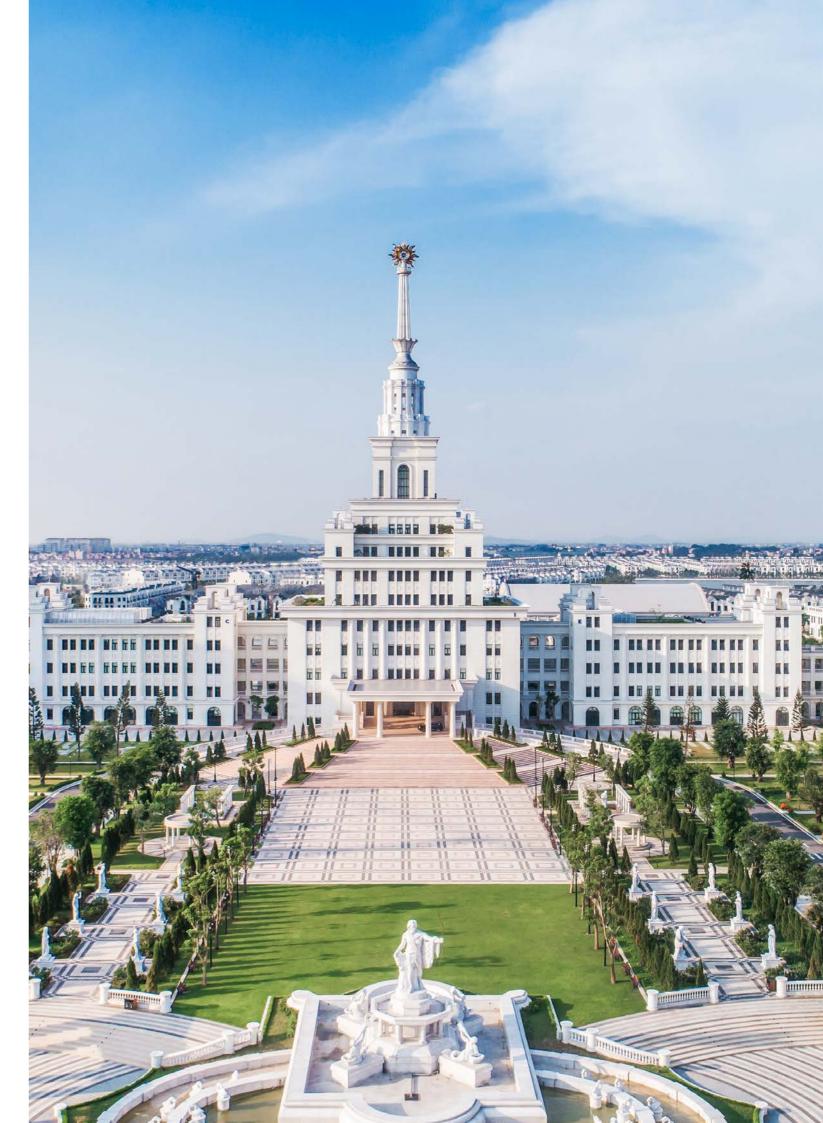
As of 31 December 2024, the Company owns a VinFast electric automobile and electric motorbike manufacturing complex in Dinh Vu Cat Hai Economic Zone, Hai Phong. Additionally, the company has other industrial projects in the development pipeline.



# Construction activities

In 2022, Vinhomes officially acquired and Ocean Park 1 established Vincons, a construction company Specializing in the development and construction Royal Island. of major Vinhomes projects, including Vinhomes

Ocean Park 1, Vinhomes Ocean Park 2, Vinhomes Ocean Park 3, Vinhomes Smart City, and Vinhomes Royal Island.



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# List of subsidiaries as of 31 December 2024

The Company's subsidiary network primarily operates in the real estate sector, focusing on project development, construction, real estate sales, and office leasing.

As of 31 December 2024, the Company had 44 subsidiaries (31 December 2023: 34 subsidiaries). The core business activities of these subsidiaries are detailed in the audited financial statements for 2024, page 245 [For more details, see Chapter 6].

| No. | Company Name   | Headquarters  | Voting<br>Rights (%) | Ownership<br>Interest<br>(%) | Charter Capital    | Related<br>Projects   |
|-----|--|---|----------------------|------------------------------|--------------------|---|
| 1   | Gia Lam Urban<br>Development and<br>Investment Limited Liability<br>Company<br>("Gia Lam LLC") (i)       | 2nd Floor, Vincom Mega Mall<br>Ocean Park Shopping Center<br>in land plot CCTP-10 of Gia<br>Lam Urban Project, Trau Quy<br>Town and Duong Xa, Kieu Ky,<br>Da Ton Communes, Gia Lam<br>District, Hanoi | 99.39                | 99.18                        | 15,997,719,034,610 | Vinhomes<br>Ocean Park  |
| 2   | Ecology Development and<br>Investment Joint Stock<br>Company ("Ecology JSC") (i)                         | No. 191 Ba Trieu Street, Le<br>Dai Hanh Ward, Hai Ba Trung<br>District, Hanoi   | 100.00               | 99.79                        | 2,347,000,000,000  |   |
| 3   | Vietnam Investment and<br>Consulting Investment Joint<br>Stock Company ("Vietnam<br>Investment JSC") (i) | No. 191 Ba Trieu Street, Le<br>Dai Hanh Ward, Hai Ba Trung<br>District, Hanoi   | 70.00                | 69.85                        | 60,000,000,000     | Vinhomes<br>Metropolis  |
| 4   | Can Gio Tourist City<br>Corporation ("Can Gio<br>JSC") (i)   | No.72 Le Thanh Ton Street,<br>Ben Nghe Ward, District 1, Ho<br>Chi Minh City  | 99.99                | 99.91                        | 32,560,985,220,000 | Project in the South region                                     |
| 5   | Tay Tang Long Real Estate<br>Company Limited Liability<br>Company ("Tay Tang Long<br>LLC") (i) (ii)      | No.72 Le Thanh Ton Street,<br>Ben Nghe Ward, District 1, Ho<br>Chi Minh City  | 100.00               | 90.00                        | 300,000,000,000    |   |
| 6   | Berjaya Vietnam<br>International University<br>Township Joint Stock<br>Company ("Berjaya VIUT<br>JSC")   | 20A Floor, Vincom Center<br>Dong Khoi, No. 72 Le Thanh<br>Ton, Ben Nghe Ward, District<br>1, Ho Chi Minh City   | 97.54                | 97.40                        | 12,203,389,830,000 | Project in Ho<br>Chi Minh City                                  |
| 7   | Royal City Real Estate<br>Development and<br>Investment Joint Stock<br>Company ("Royal City<br>JSC")     | No. 72A Nguyen Trai Street,<br>Thuong Dinh Ward, Thanh<br>Xuan District, Hanoi  | 97.85                | 97.85                        | 443,000,000,000    | Vinhomes<br>Royal City  |
| 8   | Metropolis Hanoi Limited<br>Liability Company<br>("Metropolis Hanoi LLC") (i)                            | HH land area, Pham Hung<br>Street, Me Tri Ward, Nam Tu<br>Liem District, Hanoi  | 100.00               | 99.91                        | 144,000,000,000    | Vinhomes West<br>Point  |
| 9   | Berjaya Vietnam Financial<br>Center Limited Liability<br>Company ("Berjaya VFC<br>LLC")                  | 20A Floor, Vincom Center<br>Dong Khoi, No. 72 Le Thanh<br>Ton, Ben Nghe Ward, District<br>1, Ho Chi Minh City   | 67.50                | 67.50                        | 2,976,000,000,000  |   |
| 10  | Thai Son Investment and<br>Construction Joint Stock<br>Company ("Thai Son JSC")<br>(i)                   | No. 7 Bang Lang 1 Street,<br>Vinhomes Riverside Eco-<br>urban Area, Viet Hung Ward,<br>Long Bien District, Hanoi  | 100.00               | 66.46                        | 13,500,000,000,000 | Vinhome<br>Smart City and<br>Projects in the<br>Northern region |
| 11  | Millennium Trading<br>Investment and<br>Development Limited<br>Liability Company<br>("Millennium LLC")   | 20A Floor, Vincom Center<br>Dong Khoi, No. 72 Le Thanh<br>Ton, Ben Nghe Ward, District<br>1, Ho Chi Minh City   | 100.00               | 100.00                       | 1,561,000,000,000  | Vinhomes<br>Golden River<br>and Vinhomes<br>Office Dong<br>Khoi |

| No. | Company Name   | Headquarters   | Voting<br>Rights (%) | Ownership<br>Interest<br>(%) | Charter Capital   | Related<br>Projects  |
|-----|--|--|----------------------|------------------------------|-------------------|--|
| 12  | GS Cu Chi Development<br>Joint Stock Company ("GS<br>Cu Chi JSC") (i)  | 20A Floor, Vincom Center<br>Dong Khoi, No. 72 Le Thanh<br>Ton, Ben Nghe Ward, District<br>1, Ho Chi Minh City                          | 100.00               | 100.00                       | 328,751,750,000   | Project in Ho<br>Chi Minh City   |
| 13  | Green City Development<br>Joint Stock Company<br>("Green City JSC") (i)  | No. 72 Le Thanh Ton, Ben<br>Nghe Ward, District 1, Ho Chi<br>Minh City   | 100.00               | 67.03                        | 6,690,000,000,000 | Vinhomes<br>Grand Park<br>and Projects i<br>the Southern<br>region   |
| 14  | Delta Joint Stock Company<br>("Delta JSC") (i)   | No. 110, Dang Cong Binh<br>Street, 6th Hamlet, Xuan<br>Thoi Thuong Ward, Hoc Mon<br>District, Ho Chi Minh City                         | 100.00               | 99.91                        | 1,000,000,000,000 | Project in Ho<br>Chi Minh City   |
| 15  | Vinhomes Industrial Zone<br>Investment Joint Stock<br>Company ("VHIZ JSC") (i)   | No. 7, Bang Lang 1 Street,<br>Vinhomes Riverside Eco-<br>Urban Area, Viet Hung Ward,<br>Long Bien District, Hanoi                      | 100.00               | 99.28                        | 340,000,000,000   | Vinhomes<br>Industrial Zor<br>Projects   |
| 16  | Dai An Investment<br>Construction Joint Stock<br>Company ("Dai An JSC") (i)  | Highway 5A, Dinh Du Village,<br>Dinh Du Commune, Van Lam<br>District, Hung Yen Province  | 100.00               | 99.90                        | 3,500,000,000,000 | Project in the<br>South region   |
| 17  | Ecology Development<br>and Trading Joint Stock<br>Company ("Ecology Trading<br>JSC") (i) (ii)                            | Symphony Office Building,<br>Chu Huy Man Street,<br>Vinhomes Riverside Eco-<br>Urban Area, Phuc Loi Ward,<br>Long Bien District, Hanoi | 99.18                | 99.16                        | 653,000,000,000   |  |
| 18  | VinITIS Information<br>Technology and<br>Transmission Infrastructure<br>Solutions Joint Stock<br>Company ("VinITIS JSC") | No. 7, Bang Lang 1 Street,<br>Vinhomes Riverside Eco-<br>Urban Area, Viet Hung Ward,<br>Long Bien District, Hanoi                      | 79.00                | 79.00                        | 50,000,000,000    | Data<br>processing,<br>leasing<br>of mobile<br>broadcasting<br>infrastructure<br>voice network<br>television,<br>and related<br>activities |
| 19  | Bao Lai Investment Joint<br>Stock Company ("Bao Lai<br>JSC") (i)   | No. 166, Pham Van Dong<br>Street, Xuan Dinh Ward, Bac<br>Tu Liem District, Hanoi   | 96.48                | 64.67                        | 2,202,400,000,000 | Exploitation,<br>production<br>and trading o<br>marble   |
| 20  | Bao Lai Marble One<br>Member Company Limited<br>(i)  | Hop Nhat Village, Thinh Hung<br>Commune, Yen Binh District,<br>Yen Bai Province  | 100.00               | 64.67                        | 1,355,000,000,000 | Exploitation,<br>production<br>and trading of<br>marble  |
| 21  | An Phu White Marble<br>Company Limited (i)   | Khau Ca Village, An Phu<br>Commune, Luc Yen District,<br>Yen Bai Province  | 100.00               | 64.67                        | 295,400,000,000   | Exploitation,<br>production<br>and trading of<br>marble  |
| 22  | Doc Thang Marble Joint<br>Stock Company (i)  | Ngoi Ken Village, Lieu Do<br>Commune, Luc Yen District,<br>Yen Bai Province  | 100.00               | 65.26                        | 95,800,000,000    | Exploitation,<br>production<br>and trading o<br>marble   |
| 23  | Phan Thanh Mineral Joint<br>Stock Company (i)  | Ban Ro Village, Phan Thanh<br>Commune, Luc Yen District,<br>Yen Bai Province   | 100.00               | 64.87                        | 150,500,000,000   | Exploitation,<br>production<br>and trading o<br>marble   |

#### List of subsidiaries as of 31 December 2024

| No. | Company Name  | Headquarters   | Voting<br>Rights (%) | Ownership<br>Interest<br>(%) | Charter Capital   | Related<br>Projects   |   | No. | Company Name  | Headquarters  |   |
|-----|---|--|----------------------|------------------------------|-------------------|---|---|-----|---|---|---|
| 24  | Bao Lai Luc Yen Mineral<br>Exploitation One Member<br>Company Limited (i) | Ngoi Ken Village, Lieu Do<br>Commune, Luc Yen District,<br>Yen Bai Province  | 100.00               | 64.67                        | 57,500,000,000    | Exploitation,<br>production<br>and trading of<br>marble                       |   | 35  | TS Holding Real estate<br>Development Limited (i)                           | No. 7, Bang Lang 1 Street,<br>Vinhomes Riverside Eco-<br>Urban Area, Viet Hung Ward,<br>Long Bien District, Hanoi         |   |
| 25  | Van Khoa Investment Joint<br>Stock Company (i)                            | No. 166, Pham Van Dong<br>Street, Xuan Dinh Ward, Bac<br>Tu Liem, District, Hanoi  | 100.00               | 65.51                        | 169,200,000,000   | Exploitation,<br>production<br>and trading of<br>marble                       |   | 36  | TPX Holding Real estate<br>Development Limited (i)                          | No. 72 Le Thanh Ton, Ben<br>Nghe Ward, District 1, Ho Chi<br>Minh City  |   |
| 26  | Son Thai Trading and<br>Investment Joint Stock<br>Company (i)             | No.65 Hai Phong Street,<br>Thang Thang Ward, Hai Chau<br>District, Da Nang City  | 99.99                | 67.03                        | 449,250,650,000   | Crystal Tower   | - | 37  | Sao Mai Commerce and<br>Trading Development<br>Limited (i)                  | Lot C3-CH01-1, Tay Mo-Dai<br>Mo-Vinhomes Park, Tay Mo<br>Ward, Nam Tu Liem District,<br>Hanoi                             |   |
| 27  | VinCons Construction<br>Development and<br>Investment JSC                 | 10th Floor, TechnoPark Tower,<br>Gia Lam Urban Area, Da Ton<br>Commune, Gia Lam District,<br>Hanoi, Vietnam                | 100.00               | 100.00                       | 1,000,000,000,000 | Consulting,<br>brokerage,<br>auction of real<br>estate and<br>auction of land |   | 38  | Cam Ranh Investment<br>JSC (i)  | Hon Tre Island, Vinh Nguyen<br>Ward, Nha Trang City, Khanh<br>Hoa Province, Vietnam                                       |   |
| 28  | Vincon Windows<br>Construction Development<br>JSC                         | Km 15, Hung Vuong Avenue,<br>Cam Nghia Ward, Cam Ranh<br>City, Khanh Hoa Province,<br>Vietnam                              | 100.00               | 100.00                       | 100,000,000,000   | use rights<br>Consulting,<br>brokerage,<br>auction of real<br>estate and      |   | 39  | Bao Lai Green Company<br>Limited (i)  | 9th floor Vietel Tower, No<br>70 Nguyen Van Cu Street,<br>Hong Hai ward, Ha Long<br>city, Quang Ninh province,<br>Vietnam |   |
|     |   |  |                      |                              |                   | auction of land use rights  |   | 40  | LightHouse 2 Real Estate<br>Investment Development                          | Lot TĐ 6-02, Dai An Vinhomes<br>Ocean Park, Nghia Tru   |   |
| 29  | Muoi Cam Ranh JSC   | Km 15, Km 1497, Cam Nghia<br>Ward, Cam Ranh city, Khanh  | 100.00               | 100.00                       | 600,000,000,000   | Project in the<br>South region  |   |     |   | Limited   | Commune, Van Giang District,<br>Hung Yen  |
|     |   | Hoa province, Vietnam  |                      |                              |                   |   |   | 41  |   | Vinh Xanh1 Real Estate<br>Development Limited   | Lot TĐ 6-02, Dai An Vinhomes<br>Ocean Park, Nghia Tru<br>Commune, Van Giang District,<br>Hung Yen |
| 30  | Truong Thinh Real Estate<br>Development Investment                        | 10th Floor, TechnoPark Tower,<br>Gia Lam Urban Area, Da Ton  | 99.00                | 98.91                        | 570,000,000,000   | Ba Trieu Office<br>Building   |   |     |   |   |   |
|     | JSC (i)   | Commune, Gia Lam District,<br>Hanoi, Vietnam   |                      |                              |                   |   |   | 42  | 42  | Vinh Xanh 2 Real Estate<br>Development Limited  | Lot TĐ 6-02, Dai An Vinhomes<br>Ocean Park, Nghia Tru   |
| 31  | Ca Tam Tourism Joint<br>Stock Company (i)                                 | Hon Tre Island, Vinh Nguyen<br>Ward, Nha Trang City, Khanh   | 100.00               | 99.95                        | 63,750,000,000    | Project in the<br>South region  | - |     |   | Commune, Van Giang District,<br>Hung Yen  |   |
|     |   | Hoa Province, Vietnam  |                      |                              |                   |   |   | 43  | 43  | 43 Vinhomes Hai Phong<br>Industrial Zone Investment   | No. 7, Bang Lang 1 Street,<br>Vinhomes Riverside Eco-   |
| 32  | Hiep Thanh Cong Inves<br>Joint Stock Company (i)                          | Hon Tre Island, Vinh Nguyen<br>Ward, Nha Trang City, Khanh   | 100.00               | 99.95                        | 54,110,000,000    | Project in the South region   | - |     | Joint Stock Company (i)   | Urban Area, Viet Hung Ward,<br>Long Bien District, Hanoi  |   |
|     |   | Hoa Province, Vietnam  |                      |                              |                   |   |   | 44  | Vinhomes Ha Tinh Industrial<br>Zone Investment Joint                        | No. 7, Bang Lang 1 Street,<br>Vinhomes Riverside Eco-   |   |
| 33  | SV West Hanoi 2 Real<br>Estate JSC (i)                                    | 2nd Floor, Almaz Market Area,<br>Hoa Lan Street, Vinhomes<br>Riverside Eco-Urban Area,<br>Phuc Loi Ward, Hanoi,<br>Vietnam | 100.00               | 99.91                        | 4,100,000,000,000 |   |   |     | Stock Company (i)   | Urban Area, Viet Hung Ward,<br>Long Bien District, Hanoi  |   |
| 34  | Newland Development &<br>Investment Joint Stock<br>Company (ii)           | 20A Floor, Vincom Center<br>Dong Khoi, No. 72 Le Thanh<br>Ton, Ben Nghe Ward, District<br>1, Ho Chi Minh City              | 99.92                | 99.92                        | 1,221,740,660,000 |   |   |     | uity interest in these subsidiaries d<br>companies are in the process of co | iffers from voting right since the Com<br>ompleting dissolution procedures  |   |

| Voting<br>Rights (%) | Ownership<br>Interest<br>(%) | Charter Capital    | Related<br>Projects  |
|----------------------|------------------------------|--------------------|--|
| 65.99                | 65.93                        | 13,349,695,600,000 | Real estate<br>investment,<br>construction<br>and business |
| 64.99                | 64.93                        | 15,291,054,700,000 |  |
| 100.00               | 66.46                        | 5,000,000,000      |  |
| 100.00               | 99.96                        | 3,750,000,000,000  | Project in the<br>South region                             |
| 100.00               | 64.67                        | 2,000,000,000      | Operation of<br>amusement<br>parks and<br>theme parks      |
| 100.00               | 100.00                       | 3,053,680,000,000  |  |
| 99.74                | 99.74                        | 3,881,626,463,629  |  |
| 99.77                | 99.77                        | 4,334,324,324,324  |  |
| 100.00               | 99.28                        | 15,160,000,000,000 | Industrial zone<br>project in Hai<br>Phong                 |
| 100.00               | 99.28                        | 3,000,000,000,000  | Industrial zone<br>project in Ha<br>Tinh                   |

t since the Company controls over these subsidiaries indirectly through other subsidiaries.

### **Board of Directors**

#### Members of the Board of Directors

The Board of Directors

("BOD") of Vinhomes. elected by the General Meeting of Shareholders

consists of 8 members

The maximum term of

including a Chairperson.

each member is 5 years.

Vinhomes' BOD structure aligns with

the international corporate governance

standards of the Organization for

Economic Co-operation and Development

(the "OECD"). Its structure is balanced

and diverse in terms of experience, age,

gender and nationality. Vinhomes' Board

of Directors includes three independent

board members with extensive experience

in the international financial markets

of the Company,



Mr. Pham Thieu Hoa Chairman of the Board of Directors

Mr. Pham Thieu Hoa was elected as a member of the Board of Directors in July 2020 and has held the position of Chairman since 10 May 2022. He previously served as the Chief Executive Officer (CEO) of the Company from May 2019 to 10 May 2022. Before joining Vinhomes, Mr. Pham Thieu Hoa was the Deputy Commercial Director at Technocom Group, Ukraine (the predecessor of Vingroup) from 2003 to 2005. He later took on the role of Project Development Director at Vingroup from 2005, playing a pivotal role in the Group's project development activities, particularly in Vinhomes. Mr. Pham Thieu Hoa holds a Master of Business Administration (MBA) degree from the University of Southern California.



Mr. Pham Nhat Vuong **Board Member** 

Mr. Pham Nhat Vuong was elected as a member of the BOD in February 2018 and served as Chairman from 21 February 2018, to 28 February 2019, before transferring the position to Ms. Nguyen Dieu Linh. He is a founding shareholder and has been instrumental in the growth and development of Vingroup and Vinhomes, Mr. Pham Nhat Vuong currently serves as the Chairman of the Board of Directors of Vingroup. In 2012, Mr. Pham Nhat Vuong became the first Vietnamese individual to be featured on Forbes' list of global billionaires, a distinction he has maintained to date.



Ms. Nguyen Dieu Linh Board Member

Ms. Nguyen Dieu Linh was elected as a member of the Board of Directors in February 2018 and has held various key positions, including Vice Chairwoman and Chairwoman, before transferring the role to Mr. Pham Thieu Hoa on 10 May 2022. With over 20 years of dedication to Vingroup Joint Stock Company, Ms. Nguyen Dieu Linh currently serves as Vice Chairwoman of the Group. Prior to joining Vingroup, she was a Legal Advisor at Ngo Migueres & Partners law firm in Hanoi. Ms. Nguyen Dieu Linh holds a Bachelor's degree in French and English from Hanoi University and a Bachelor's degree in Law from the University of Social Sciences and Humanities. She later completed a Master's program in Law in France from 2000 to 2001.



Mr. Varun Kapur Independent Board Member

Mr. Varun Kapur was elected as an independent Board member in February 2018. He has extensive experience in the real estate investment sector in Asia and is currently the Chairman of AMRS Inc Singapore. Previously, he served as Partner and Managing Director at TPG Capital in Hong Kong and Singapore between 2007 and 2012. Mr. Varun Kapur graduated with a B.A in Electrical Engineering from Indian Institute of Technology, Kanpur, and holds an MBA degree from the Indian Institute of Management in Ahmedabad, India.



Mr. Mueen Uddeen Independent Board Member

Mr. Mueen Uddeen was elected as an independent Board member in February 2018. He has extensive experience in Finance and Banking in Asia, as he held the position of Branch Manager at Bank of America, followed by several leadership positions at JPMorgan Chase Bank including Managing Director and Country Manager of Vietnam. He holds a senior executive position at Arcpoint Associates Advisory Pte. Ltd. Mr. Mueen Uddeen is a member of the Advisory Board in Bain Consulting, Recovery Advisers (incorporated in the Netherlands), Training Consultant for the Fitch Group, and in several global banks and asset managers. He graduated with honors from the University of Manchester, England, with a Bachelor of Science degree. He also holds an MBA in Finance from the Richard Ivey School of Business at the University of Western Ontario. Canada.



### **Board of Directors**

#### Members of the Board of Directors



Mr. Hoang D. Quan Independent Board Member

Mr. Hoang D. Quan was elected as an independent member of the Board of Directors (BOD) in July 2020. He has extensive experience in finance and investment banking and currently serves as Chairman of the Board and Board Member of several financial companies, including A+ Advisors, A+ Fund, Amber Fund Management, and HDQ Investment JSC. Previously, Mr. Hoang D. Quan held key executive roles, including CEO of HDBank, Head of Strategic Clients and Corporate Banking at Techcombank, as well as Head of Global Markets and Co-Head at Standard Chartered Bank Vietnam.



Ms. Nguyen Thu Hang Board Member

Ms. Nguyen Thu Hang was elected as a Board member in April 2023. She was appointed as the Chief Executive Officer of the Company on 10 May 2022. She has over 12 years of experience in auditing, risk management, and banking. Ms. Nguyen Thu Hang previously held key positions at VietinBank, including Head of Operational Risk Management, Head of Corporate Banking, and Head of Capital Markets. She later joined Vinhomes and served as Standing Deputy CEO in charge of Operations from August 2020. Ms. Nguyen Thu Hang holds a Bachelor's degree in Finance & Accounting from the University of New South Wales (Australia) and a Master's degree in Banking and Finance from ESCP Europe & Paris Dauphine University.



Ms. Cao Thi Ha An Board Member

Ms. Cao Thi Ha An was elected as a member of the Board of Directors in February 2018. She has served as the Project Development Director of Vingroup since 2016 and is currently the Project Development Director at Vinhomes. Prior to joining Vingroup, Ms. Cao Thi Ha An held the position of Deputy CEO of Military Insurance Corporation while concurrently serving as Director of its Ho Chi Minh City branch. She holds a postgraduate degree in Insurance Finance from the Australian and New Zealand Institute of Insurance and a Master of Business Administration from Bulacan State University (Philippines).

### **Board of Management**



The Board of Management ("BOM") of the Company consists of a Chief Executive Officer ("CEO"), and 3 Deputy Chief Executive Officers ("DCEO")

The BOD appoints the CEO who is accountable to the General Meeting of Shareholders ("GMS") and the BOD for executing assigned tasks and authorities. The BOD also appoints the Deputy CEOs at the CEO's recommendation.

Vinhomes' leadership team maintains a balanced and diverse composition in terms of expertise, age, gender, and nationality. The Management team comprises professionals with extensive experience in real estate development and business operations within Vingroup before the company's restructuring in 2018, which led to the establishment of Vinhomes as a dedicated real estate entity.

Ms. Nguyen Thu Hang Chief Executive Officer

Ms. Nguyen Thu Hang was appointed as Chief Executive Officer on 10 May 2022, and was subsequently elected as a member of the Board of Directors in April 2023. She has over 12 years of experience in auditing, risk management, and banking. Ms. Nguyen Thu Hang previously held key positions at VietinBank, including Head of Operational Risk Management, Head of Corporate Banking, and Head of Capital Markets. She later joined Vinhomes and served as Standing Deputy CEO in charge of Operations from August 2020. Ms. Nguyen Thu Hang holds a Bachelor's degree in Finance & Accounting from the University of New South Wales (Australia) and a Master's degree in Banking and Finance from ESCP Europe & Paris Dauphine University.



Mr. Pham Van Khuong Deputy Chief Executive Officer of Construction

Mr. Pham Van Khuong was appointed DCEO in charge of Construction in October 2018. Prior to joining Vinhomes, he held the position of Chairman and Deputy CEO in charge of Construction at Vincom Consulting & Construction Co., Ltd. With over 30 years of experience in the construction and industrial technology sectors, Mr. Pham Van Khuong brings extensive expertise to the company. He holds a Bachelor's degree in Civil Engineering from Hanoi Architectural University.



**Ms. Mai Thu Thuy** Deputy Chief Executive Officer of Administrative & Support

Ms. Mai Thu Thuy was appointed as Deputy Chief Executive Officer in charge of the Administrative & Support Division in October 2020. With over 15 years of experience at Vingroup, she has held several senior leadership positions, including Deputy CEO at Vinpearl, Deputy Head of Human Resources at Vingroup, and Deputy CEO at VinCommerce. Ms. Mai Thu Thuy holds a Bachelor's degree in Finance and Banking from the National Economics University.

#### Members of the Board of Management who resigned or were dismissed in 2024

#### Mr. Douglas John Farrell

\_\_\_\_\_

Deputy Chief Executive Officer in charge of Finance and Investment resigned in August 2024. Deputy Chief Executive Officer in charge of Safety, Security & Fire Prevention stepped down from this position in April 2024.

Mr. Nguyen Ba Tin

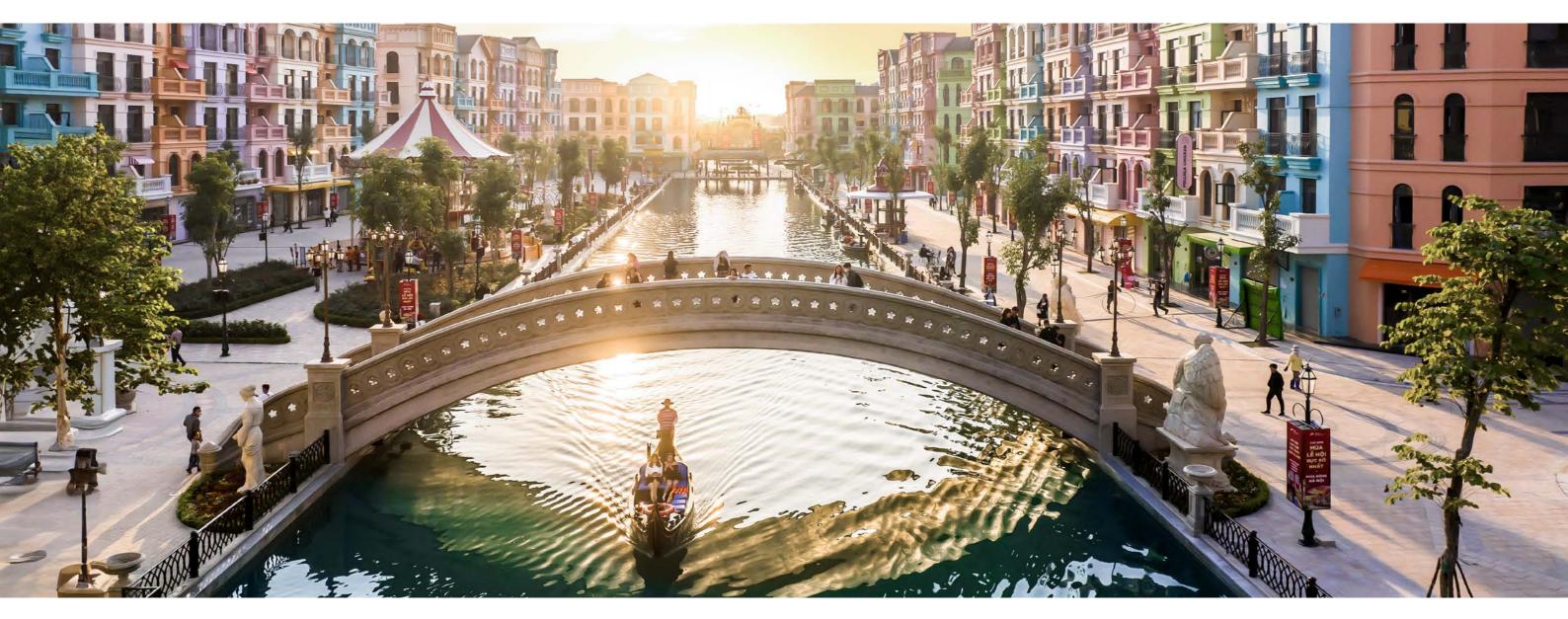


#### Mr. Dang Minh Hai

Deputy Chief Executive Officer of Safety, Security & Fire Prevention

Mr. Dang Minh Hai was appointed as Deputy CEO in charge of Safety, Security & Fire Prevention in April 2024. He has more than 20 years of experience in safety, security, and fire prevention. Mr. Dang Minh Hai graduated from the People's Police Academy.

### The Supervisory Board



The Supervisory Board is an independent body from the BOD and the BOM. The GMS elects the Supervisory Board to act on behalf of the GMS in overseeing all of the Company's business activities, reporting directly to the GMS.

Vinhomes' Supervisory Board consists of 3 members, each serving a 5-year term. The current term is from 2023 to 2028. The members of the Supervisory Board possess expertise and qualifications in accordance with the provisions of Vietnamese law and the Company's Charter.

#### Members of the Supervisory Board

Ms. Nguyen Le Van Quynh Head of the Supervisory Board Ms. Pham Ngoc Lan Member of the Supervisory Board

Ms. Nguyen Le Van Quynh was elected as Head of the Supervisory Board in April 2023. She was an auditor at KPMG Co., Ltd. from 2012 to 2017. Ms. Nguyen Le Van Quynh holds a a Bachelor's degree in Banking and Finance from the National Economics University and a Master's degree in Banking and Finance from the University of Nottingham.

Ms. Pham Ngoc Lan was elected as member of the Supervisory Board in April 2023. She was the Audit Team Leader at Ernst & Young Co., Ltd. from 2011 to 2014. Ms. Pham Ngoc Lan graduated with a Bachelor's degree in Accounting from the National Economics University.

Ms. Le Thi Duyen Member of the Supervisory Board

Ms. Le Thi Duyen was elected as a member of the Supervisory Board in April 2023. Prior to this role, Ms. Le Thi Duyen had many years of experience as a chief accountant at VinDS, M.Y.M Fashion Company and SYM Vietnam. Ms. Le Thi Duyen has a Master's degree in Finance and Control Management from Jean Moulin Lyon 3 University (France).

### Long-term Development Strategy

Continued expansion of land bank nationwide with a focus on super-mega urban developments

of large-scale urban developments spanning hundreds of hectares and the establishment of vibrant communities with hundreds of thousands of residents, Vinhomes plans to accelerate the development of integrated supermega projects covering thousands of hectares. These projects are designed to meet world-class standards, comparable to leading global supermega urban developments. With a vision to develop eco-friendly supermega cities featuring comprehensive infrastructure, seamlessly connected to national highways and key arterial roads, the Company is actively seeking

Building on the successful launch

opportunities to expand its land bank not only in strategic locations within major cities such as Hanoi and Ho Chi Minh City but also in vast, high-potential areas with strong economic and tourism prospects. Furthermore, Vinhomes' super-mega cities are uniquely designed to create groundbreaking developments with iconic landmarks, world-class amenities, cutting-edge technological applications in operations management, and advanced green solutions. By continuously striving for excellence, Vinhomes aims to contribute to local socio-economic growth while elevating the position of Vietnam's real estate sector on the global stage.

Focusing on Creating a Sustainable Living **Environment in Vinhomes Urban Areas** 

Promotion of comprehensive strategic cooperation with international partners to optimize resources

NAME R.S.

significant partnerships



Vinhomes aims to lead the sustainable transformation of the Vietnamese real estate industry, delivering an ideal living experience for its residents. In pursuit of this goal, the Company places special emphasis on its commitments to ESG standards, implementing sustainable and responsible practices throughout every stage of the real estate development cycle. Vinhomes urban developments are not only equipped with comprehensive and modern facilities, amenities that meet high standards, but they also serve as vibrant hubs for community engagement initiatives. These activities foster а

In recent years, Vinhomes has achieved in strategic success with world-renowned real estate developers across its mega projects, including Vinhomes Ocean Park 1, Vinhomes Smart City, Vinhomes Grand Park, and Vinhomes Royal Island. Looking ahead, the Company will continue to expand its collaboration with prestigious international partners in the real estate sector to deliver products that meet global standards. This strategy allows Vinhomes to leverage the deep expertise and robust financial capabilities of its partners, accelerate

diverse and inclusive culture, enhancing the quality of life and overall well-being of their residents. Furthermore, Vinhomes is firmly committed to supporting the Vietnamese Government's objective of achieving Net Zero emissions by 2050. This commitment is integrated into all aspects of its operations-from the design, planning, and construction of projects to the adoption of green practices in management and the organization of community programs that promote sustainable lifestylesworking collectively to achieve net zero emissions.

project development timelines, diversify its product portfolio, and drive the transformation of urban areas in Vietnam. In doing so, Vinhomes actively contributes to the sustainable growth of the national real estate market. With a solid foundation, extensive experience, and a keen understanding of the domestic market, along with the strong growth momentum of the Vietnamese economy, Vinhomes is well-positioned to attract foreign investment through its strategic vision and unwavering commitment to quality and innovation.



Management report on 2024 business performance and 2025 business plan

2024 Macro-economic situation Macro-economic outlook for 2025 2024 Business performance 2025 Business plan

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### 2024 Macro-economic situation

#### Vietnam's economy in 2024: Continued recovery – Impressive growth

Vietnam - the fastestgrowing economy in ASEAN and

TOP 5 fastest-growing economies

globally

The Consumer Price Index (CPI) increased by

**3.63%** 

The year 2024 was marked by significant global economic volatility, presenting both opportunities and challenges. Major elections in 60 countries and territories led to substantial shifts political and economic landscapes worldwide experienced. Tighter fiscal and monetary policies remained in place across several economies, alobal arowth momentum. dampening Additionally, geopolitical instability and rising trade protectionism escalated trade tensions between key economies. Lingering effects of the COVID-19 pandemic, coupled with natural disasters such as storms and floods, posed considerable challenges to global economic growth in 2024, further increasing the growth gap between countries and regions in the world.

The United States, the world's largest economy, closed 2024 with stronger-than-expected growth, despite uncertainties surrounding the presidential election, high interest rates, and a cooling labor market. In contrast, Europe continued to face persistent economic headwinds, including high raw material costs and lack of competition. Germany risked a second consecutive year of negative growth, while France also revised down its growth forecasts. Meanwhile, trade tensions escalated, particularly between China, Western economies, and Russia.

While the global economy faced persistent challenges, for the first time in years after multiple

shocks, it showed clear signs of stabilization in the second half of 2024. This recovery was driven by three key factors: declining inflation, a shift towards monetary easing by central banks, and a rebound in consumer demand, which boosted global trade and investment. Global GDP growth for 2024 is estimated at 3.2%, exceeding the IMF's earlier forecast of 2.9%, underscoring the resilience of the global economy. One of the most anticipated market events of the year was the U.S. Federal Reserve's (FED) first interest rate cut in four years, signaling a shift towards looser monetary policy. This move had been widely expected by analysts as U.S. inflation edged closer to the 2% target. While the FED was not the first central bank to lower interest rates, its decision as the world's largest economy had a broad positive impact by alleviating pressure on the global financial markets. The US economy was described to have a soft landing, meaning inflation had cooled down but did not cause an economic recession. Meanwhile, to meet its 5% GDP growth target for 2024, China introduced multi-trillion-dollar economic stimulus packages. The country also adopted a more accommodative monetary policy, cutting various interest rates and lowering reserve requirements. The global e-commerce market reached USD 6.3 trillion in 2024, reflecting a 17% increase from 2023. This growth highlights the increasing growth of digital trade as a major driver of retail sector expansion. In the field of artificial

Record-high disbursed FDI

25.35 USD BILLION

Total trade turnover in 2024 reached nearly

800 USD BILLION

intelligence (AI), the United Nations approved a resolution promoting safe, secure, and reliable Al systems to ensure sustainable development for all. Additionally, major economies, including the United States, the United Kingdom, Canada, Japan, Israel, Argentina, and the European Union, signed the world's first AI framework convention, establishing regulatory guidelines for the responsible development and use of Al. Regarding sustainable development and environmental protection, nuclear energy, once sidelined, made a comeback in global climate conferences. Many countries have pledged to increase nuclear power output as a solution to achieve carbon neutrality as electricity demand for AI surges. Additionally, at COP 29, world leaders reached a significant agreement, under which wealthy, high-emission countries pledged to contribute at least USD 300 billion annually until 2035 to ensure developing countries have sufficient climate financing to combat climate change.

Despite rapid and unpredictable fluctuations in both regional and global markets, as well as the severe impact of natural disasters that disrupted production, business operations, and livelihoods, Vietnam's economic growth in 2024 was among the highest recorded in the past decade (2014-2024). Specifically, Vietnam's GDP grew by 7.09%, exceeding the government's target of 6.0-6.5% and significantly outpacing the GDP growth rate of 2023. This growth also surpassed forecasts by international financial institutions, making Vietnam the fastest-growing economy in ASEAN and placing it among the top five fastest-growing economies globally. Vietnam's economic scale was estimated at USD 476 billion, ranking 33rd in the world, up one position from 2023. Meanwhile, GDP per capita at current prices reached VND 114 million per person (approximately USD 4,700), an increase of USD 377 compared to the previous year. The Consumer Price Index (CPI)

increased by 3.63% in 2024, under the target set by the National Assembly. Meanwhile, average core inflation rose by 2.71%, remaining lower than the average CPI increase (3.63%). Exports emerged as a key highlight of Vietnam's economic performance, achieving unprecedented records. Total trade turnover in 2024 reached nearly USD 800 billion, marking a 15% increase compared to 2023 and nearly three times the target. This achievement represents an all-time high in nearly 40 years of Vietnam's economic reforms. Vietnam remained an attractive destination for foreign investment in 2024. Total registered FDI. including new investments, adjustments, and capital contributions, amounted to nearly USD 38.23 billion. While this figure reflected a slight 3% decline compared to 2023, it was marked by new investment and capital expansion in high-value sectors such as semiconductors. renewable energy, electronic components, and high-value-added manufacturing. A key milestone in 2024 was the record-high disbursed FDI, reaching USD 25.35 billion, an increase of 9.4% from 2023, representing the highest disbursement level in Vietnam's history. The domestic consumer market remained dynamic, with total retail sales of goods and services reaching VND 6.391 billion, reflecting a 9% increase year-over-year. Additionally, Vietnam's e-commerce market experienced remarkable growth, with retail e-commerce sales surpassing USD 25 billion, marking a 20% increase from 2023. This positioned Vietnam as the third-largest e-commerce market in Southeast Asia, following Indonesia and Thailand. The rapid expansion of e-commerce not only facilitated goods consumption for businesses but also created employment opportunities for hundreds of thousands of workers while making a substantial contribution to state budget revenues.



#### An additional

109 KM OF HIGHWAY

has been completed and put into operation

The total length of highway nationwide

2,021

In addition to economic achievements, Vietnam also made significant and groundbreaking strides in 2024, including strengthening key leadership positions in the Party and the State while streamlining the political system; developing institutions and laws with a spirit of reform and strong determination and widespread from the Central to local levels; accelerating strategic infrastructure projects, achieving remarkable breakthroughs with concrete results, including the completion of numerous projects in record time. Notably, an additional 109 km of highway has been completed and put into operation, increasing the total length of highway nationwide to more than 2,021 km. This progress lays the foundation for achieving the 2025 target of

at least 3,000 km of expressways, ensuring seamless connectivity from Cao Bằng to Cà Mau. Major airport construction projects have been promoted, with a particular focus on Long Thanh International Airport, which is expected to reach substantial completion by 2025.

Despite the challenges and difficulties of 2024, Vietnam's economy demonstrated resilience, overcoming obstacles to achieve remarkable results. Against this backdrop, numerous international organizations and experts have expressed positive assessments of Vietnam's economic development and growth prospects in the coming period.

Vietnam's residential real estate market: Emerging from challenges with notable recovery achievements



#### More than

37,000 TRANSACTIONS IN HANOI AND HCMC

2024 is considered a pivotal year for the Vietnamese real estate market, thanks to significant progress in the legal framework, along with the active participation of the entire political system, at all levels and sectors.

In the first three months of the year, developers commenced projects of increasingly large scale, and many projects that progressed well have officially reopened for sale. Newly launched projects, including undeveloped land, shophouses, villas, apartments, etc., attracted strong interest, high transaction volumes, and robust price growth in both the primary and secondary markets. The momentum of market recovery was maintained in the next guarter with strong growth in supply and transaction volume, 3-4 times higher than the same period in 2023. Particularly, the earlier-than-expected enactment of key real estate laws, including the Land Law 2024, Law on Housing 2024, Law on Real Estate Business 2024, and Law on Credit Institutions, further strengthened confidence in the real estate sector. In the third guarter of 2024, legal regulations on housing, land and real estate business officially took effect, fueling further market recovery. This was reflected in the winning prices of land auctions in suburban areas of Hanoi, especially in the apartment segment with soaring prices, setting new benchmarks in both the primary and secondary markets. In the last



guarter of the year, as the market had warmed up, many developers changed their plans and opened for sale earlier than anticipated, accompanied by various attractive incentives. This resulted in the supply of houses exceeding forecasts. According to CBRE, the supply of residential real estate in 2024 grew strongly year-on-year, reaching more than 37,000 units in Hanoi and Ho Chi Minh City. While in Hanoi new supply tripled year-on-year, Ho Chi Minh City had the lowest annual supply since 2013. However, absorption rates improved in both markets, exceeding new supply during the year. For apartment products, primary selling prices remained high while the price gap between Hanoi and Ho Chi Minh City was gradually narrowing. In Hanoi, apartment prices rose due to a significant supply of high-end apartments, reaching VND 72 million/m<sup>2</sup>. This is similar to Ho Chi Minh City where the market was shaped by high-end properties and above, averaging VND 76 million/m<sup>2</sup>. Both markets had high demand and good liquidity, keeping apartment inventory at low levels. For landed properties in Hanoi, the absorption rate was positive despite the ample new supply. Meanwhile in Ho Chi Minh City, the new supply in 2024 is eight times that of 2023, and the absorption rate improved as new supply was launched. Primary prices in both markets remained stable, averaging VND 220 million/ m<sup>2</sup> of land in Hanoi and VND 310 million/m<sup>2</sup> of land in Ho Chi Minh City.

### Macro-economic outlook for 2025

#### 2025 – The economy enters a new era – An era for national prosperity

Global economic growth projections for 2025

Global economic growth projections for 2025

3%

from major international organizations, including the International Monetary Fund (IMF), the World Bank (WB), and the Organisation for Economic Co-operation and Development (OECD), indicate stable growth around 3%. These optimistic forecasts reflect the effectiveness of tight monetary policies and sustained high interest rates in controlling inflation without triggering severe economic downturns. The United Nations projects global economic growth to remain at 2.8% in 2025, unchanged from 2024, before edging up to 2.9% in 2026. However, risks to 2025 growth persist, stemming from geopolitical conflicts, escalating trade tensions, and high borrowing costs in many countries. In addition, international organizations anticipate a declining global inflation trend, a recovery in global trade, and a strengthening U.S. dollar. The global stock market is also expected to rebound, though its trajectory will heavily depend on the policy of major economies such as the United States. China, and Europe

The stable global economic outlook and trade recovery will create favorable conditions for

Vietnam's economic growth, particularly in key export sectors such as electronics, textiles, and agriculture. Sustained demand from major trading partners, including the U.S., Europe, and China, will further support domestic economic expansion. Moreover, a positive global economic environment is expected to drive foreign direct investment (FDI) into Vietnam, enhancing manufacturing capacity and job creation. The recovery of major economies will also help stabilize global supply chains, mitigating disruptions to Vietnam's production and exports. At the same time, global policy trends increasingly emphasize green and knowledge-based economies, presenting heightened competition for Vietnam in attracting foreign investment. In response, Vietnam remains committed to advancing strategic industries. including high technology, renewable energy, and sustainable development. This will be achieved through investment incentives, infrastructure improvements, enhanced trade negotiations, and higher product guality standards, ensuring Vietnam maintains its competitive advantage in the global supply chain.

#### Potential for sustainable growth and development in the real estate sector

Hanoi is projected to add over

31,000 NEW APARTMENTS IN 2025

In Ho Chi Minh City, new supply is forecasted at over

9,000 **APARTMENTS IN 2025**  According to the Vietnam Association of Real Estate Brokers (VARS), the real estate market in 2025 is expected to witness more balanced anticipated to maintain its strong momentum, while the Southern region is showing clear signs of accelerating growth. Apartments, mainly in the high-end segment, continue to lead the market. The affordable segment will also experience growth, driven by the increasing number of social housing projects. Meanwhile, landed properties are becoming a key focus of the market, especially mega township projects, which continue to attract interest with higher completion standards and sustained high prices. Supply remains mainly concentrated in large developers, with a growing emphasis on smart design, technology integration and sustainability standards. The industrial real estate segment 2-3%. has received many encouraging signs from the economic recovery, along with strong interest from multinational corporations choosing Vietnam as a key investment destination. Additionally,

improvements in the legal framework and expanding transport infrastructure are expected to further accelerate the real estate market's growth across regions. The Northern region is recovery and transition into a new growth cycle in 2025. According to CBRE, Hanoi's apartment supply is expected to be abundant, while Ho Chi Minh City is likely to see an improvement in supply levels. In 2025, Hanoi is projected to add over 31,000 new apartments and more than 7,000 landed properties. In Ho Chi Minh City, new supply is forecasted at over 9,000 apartments and 2,000 landed properties. The average market price in Hanoi is expected to grow by 8% in the primary market and 6-8% in the secondary market. In Ho Chi Minh City, apartment prices are forecast to rise by 8% in the primary market and 4% in the secondary market, while landed property prices are expected to increase by

### 2024 Business performance

The Company successfully sold

12.8 THOUSAND APARTMENTS. VILLAS, AND SHOPHOUSES

Unbilled bookings reached



Amid Vietnam's positive economic growth and the strong recovery cycle of the real estate market, Vinhomes sustained solid sales performance throughout 2024. The Company successfully sold 12,800<sup>1</sup> apartments, villas, and shophouses, achieving total contracted sales of approximately VND 103.9 trillion from both retail and bulk sales transactions, representing a 19% year-on-year increase. Unbilled bookings reached VND 94.2 trillion, driven by strong sales performance across mega projects, particularly Vinhomes Royal Island, which was launched earlier this year. This solid foundation provides strong revenue and profit visibility for 2025. Additionally, Vinhomes continued to set new records in construction progress and handovers of world-class urban developments, delivering 19,400 residential units

including apartments, villas, and shophouses to customers in 2024. The majority of these units were at Vinhomes Royal Island, Vinhomes Grand Park, and Vinhomes Ocean Park 1, 2, and 3 developments within Ocean City.

Closing the 2024 fiscal year, Vinhomes achieved record-high total adjusted revenue, reaffirming its market-leading position in Vietnam's real estate sector. This outstanding performance was underpinned by the timely handover of major ongoing projects.

<sup>1</sup> Presales include retail units and retail equivalents for bulk sales transactions. Contracted sales represent the value of newly signed contracts during the period, as opposed to revenue, which is the value of products handed over within the same timeframe.

#### **BUSINESS** PERFORMANCE

#### Item

Revenue from the sale of inventory p Revenue from rendering general con

construction consultancy and superservices Revenue from leasing activities and

related services Revenue from provision of other serv

Total Revenue

#### Financial income

Profit before tax

#### Profit after tax

Profit after tax attributable to sha of the parent



|                      | FY2024<br>(VND billion) | FY2023<br>(VND billion) | · · · · |
|----------------------|-------------------------|-------------------------|---------|
| properties           | 73,162                  | 89,669                  | -18%    |
| ntractor,<br>rvision | 17,054                  | 6,707                   | 154%    |
| rendering            | 1,340                   | 1,201                   | 12%     |
| rvices               | 10,767                  | 5,980                   | 80%     |
|                      | 102,323                 | 103,557                 | -1%     |
|                      | 26,844                  | 19,954                  | 35%     |
|                      | 40,848                  | 43,310                  | -6%     |
|                      | 35,073                  | 33,533                  | 5%      |
| nareholder           | 31,801                  | 33,371                  | -5%     |

Source: Vinhomes' audited consolidated financial statements for 2023 - 2024.

**Business** 

(continued)

performance

Financial status

| Item                              | 31 December 2024<br>(VND billion) | 31 December 2023<br>(VND billion) | <b>j</b> |
|-----------------------------------|-----------------------------------|-----------------------------------|----------|
| Current assets                    | 285,479                           | 242,341                           | 18%      |
| Non-current assets                | 278,730                           | 202,290                           | 38%      |
| Total assets                      | 564,209                           | 444,631                           | 27%      |
| Total liabilities                 | 343,465                           | 261,994                           | 31%      |
| Of which:                         |                                   |                                   |          |
| Total debts (short and long term) | 81,292                            | 56,684                            | 43%      |
| Owner's equity                    | 220,744                           | 182,636                           | 21%      |

Vinhomes' total assets have experienced consistent growth from 2020 to 2024

564,209 VND BILLION

Cash and cash equivalents surged by 104% to

28,780 VND BILLION

Vinhomes' total assets have experienced consistent growth from 2020 to 2024, reaching VND 564,209

billion as of 31 December 2024, marking a 27% increase compared to 31 December 2023. This reflects the Company's continuous expansion and strengthening financial position.

for 51% of total assets, equivalent to VND 285,479 billion, up 18% from 31 December 2023. This increase primarily stems from changes in cash and cash equivalents and current receivables. Notably, cash and cash equivalents surged by 104% to VND 28,780 billion, driven by strong sales performance in major projects. Current receivables grew by 27% to VND 168,406 billion, mainly due to an increase in land clearance advances for potential projects slated for future launch, following the impressive cash flow from sales in 2024. Once the land clearance process is completed, these receivables will be reclassified under construction in progress or inventory, depending on the intended use. Other current assets declined by VND 8,109 billion compared to 2023, primarily due to the completion of deposit transactions for acquiring companies that hold real estate projects.

Non-current assets reached VND 278,730 billion as of 31 December 2024, reflecting a 38% increase year-over-year. Other non-current receivables increased by VND 64,024 billion, mainly due to land clearance advances and additional capital contributions for project development partnerships. Construction in progress rose by VND 21,200 billion, driven by investments in new projects. Other noncurrent assets decreased by VND 26,219 billion, reflecting reimbursements of contributed capital and

### adjusted revenue of 141,644

Achieved a record-high total

VND BILLION

Financial income reached

26,844 WND BILLION marking a 35% increase

over 2023

In 2024. Vinhomes recorded a consolidated net revenue of VND 102,323 billion, a marginal decline compared to 2023. The sale of inventory properties segment remained the Company's core business, generating VND 73,162 billion, accounting for 72% of total revenue. This was primarily driven by the on-schedule handover of properties in mega developments such as Vinhomes Ocean Park 1-2-3, Vinhomes Grand Park, and Vinhomes Golden Avenue. Since 2018, Vinhomes' mega project model has consistently contributed to revenue growth and will remain the Company's strategic focus, alongside its super mega developments in the coming years. Revenue from rendering general contractor, construction consultancy and supervision services surged by 154% year-on-year, reaching VND 17,054 billion, largely fueled by the increase of EPC activities with bulk sales partners. Meanwhile, revenue from leasing activities grew 12% year-on-year to VND 1,340 billion, primarily driven by demand for office spaces and serviced apartments across Hanoi and Ho Chi Minh City. As a result, total adjusted consolidated net revenue (including revenue from Vinhomes' business activities, business cooperation contracts (BCCs) and real

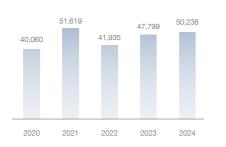
estate transfers recorded as financial income) amounted to VND 141,644 billion, exceeding the 2024 General Meeting of Shareholders' target by 18% and growing 12% year-on-year. Additionally, financial income reached VND 26,844 billion, marking a 35% increase over 2023, with the profit share from Vinhomes Royal Island, under the BCC agreement with Vingroup, being the key contributor.

Vinhomes reported a consolidated pre-tax profit of VND 40,848 billion, reflecting a slight 6% decrease compared to the previous year. However, net profit after tax successfully met the annual target, growing 5% year-on-year to VND 35,073 billion, equivalent to earnings per share (EPS) of VND 7.348

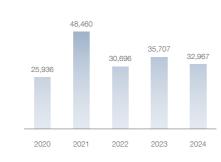
The Company's compound annual growth rates (CAGR) for key financial indicators remained strong. Between 2020 and 2024, the CAGR for total revenue, gross profit, and net profit attributable to the parent company stood at 9.4%, 6.2%, and 3.8%, respectively.

#### Net Revenue (VND billion) 103 557 102.323 84.986 71,547 62 393 2020 2021 2022 2023 2024

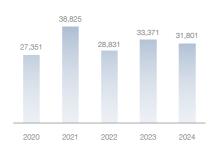
#### Earnings before Tax, Interest and Depreciation (VND billion)



#### Gross profit (VND billion)



#### Profit after tax and attributable to the parent company (VND billion)



Source: Vinhomes' audited consolidated financial statements for 2020 - 2024

Current assets remained at a high level, accounting

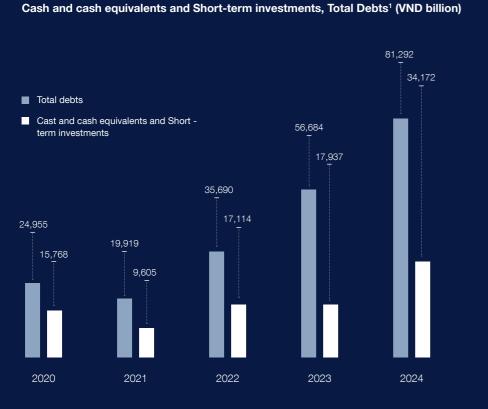
deposits paid to partners for project development cooperation and real estate project acquisitions.

As of 31 December 2024, total liabilities rose by 31% year-over-year to VND 343,465 billion. This increase was primarily driven by higher capital contributions and deposits from partners for business cooperation or project component sales as well as increased short-term and long-term borrowings to finance real estate development and investment activities. Vinhomes' average borrowing cost in 2024 stood at 10.5%, up 0.3 percentage points from 2023, yet remained competitive within the market. The State Bank of Vietnam has continuously adjusted policy interest rates downward to support economic growth, which is expected to be reflected in the Company's funding costs in 2025. To mitigate interest rate fluctuations, Vinhomes has maintained a high proportion of fixed-rate loans, which accounted for 61.4% of total borrowings. Additionally, due to the nature of business operations in Vietnam and the current loan structure where over 90% of borrowings are denominated in Vietnamese Dong, foreign exchange volatility has had an insignificant impact on Vinhomes' financial results. To further minimize foreign exchange risks related to international financing, the Company has proactively implemented appropriate hedging strategies.

In 2024, Vinhomes paid VND 18,457 billion in taxes and other obligations to the State.

As of 31 December 2024, total equity reached VND 220,744 billion, reflecting a 21% increase compared to 31 December 2023. This growth was primarily driven by an increase in retained earnings and higher equity from the partial divestment of subsidiaries.

Financial status



Source: Vinhomes' audited consolidated financial statements for 2020 - 2024.

In terms of capital and asset structure, the equity-to-asset ratio fluctuated between 39% and 57% during the 2020 – 2024 period. As of 31 December 2024, this ratio stood at 39%.

#### Total assets and owner's equity in the 2020 - 2024 period



| ITEM  | 2024  | 2023   |  |  |  |
|---|---|--|--|--|--|
| Capital structure ratios (%)                                    |   |  |  |  |  |
| Net debt <sup>1</sup> /Total assets                             | 8.35%   | 8.71%  |  |  |  |
| Net debt <sup>1</sup> /Owner's equity                           | 21.35%  | 21.22%   |  |  |  |
| Liquidity ratios (times)  |   |  |  |  |  |
| Current ratio   | 1.02  | 1.15   |  |  |  |
| Quick ratio   | 0.83  | 0.89   |  |  |  |
| Efficiency ratios   |   |  |  |  |  |
| Asset turnover  | 0.20  | 0.26   |  |  |  |
| Inventory turnover  | 1.26  | 1.13   |  |  |  |
| Profitability ratios (%)  |   |  |  |  |  |
| Gross profit/Net revenue  | 32.22%  | 34.48%   |  |  |  |
| Profit after tax attributable to the parent company/Net revenue | 31.08%  | 32.23%   |  |  |  |
| Profit after tax/Average Owner's equity (ROE)                   | 17.39%  | 20.25%   |  |  |  |
| Profit after tax/Total assets                                   | 6.22%   | 7.54%  |  |  |  |
|   | Capital structure ratios (%)         Net debt <sup>1</sup> /Total assets         Net debt <sup>1</sup> /Owner's equity         Liquidity ratios (times)         Current ratio         Quick ratio         Efficiency ratios         Asset turnover         Inventory turnover         Profitability ratios (%)         Gross profit/Net revenue         Profit after tax attributable to the parent company/Net revenue         Profit after tax/Average Owner's equity (ROE) | Capital structure ratios (%)Net debt'/Total assets8.35%Net debt'/Owner's equity21.35%Liquidity ratios (times)1.02Current ratio1.02Quick ratio0.83Efficiency ratios0.83Asset turnover0.20Inventory turnover1.26Profitability ratios (%)32.22%Gross profit/Net revenue32.22%Profit after tax attributable to the parent company/Net revenue31.08%Profit after tax/Average Owner's equity (ROE)17.39% |  |  |  |

The net debt<sup>1</sup>-to-equity ratio and net debt<sup>1</sup>to-total-assets ratio remained at a safe level of 21.35% and 8.35%, representing an increase of 0,13 percentage points and decrease of 0,36 percentage points, respectively, compared to 2023. Such changes were mainly due to an increase in borrowings as Vinhomes entered a new development cycle for its mega projects, alongside growth in total assets and equity.

<sup>1</sup> Net debt = (Short-term loans + Long-term loans) – (Cash and cash equivalents + Short-term investments)

Source: Vinhomes' audited consolidated financial statements for 2020 - 2024.

As of 31 December 2024, the profitability metrics were maintained to be strong compared to the market levels, with a net profit margin of 31.08% and a gross profit margin of 32.22%, representing decreases of 1.15 and 2.26 percentage points, respectively, from 2023. The return on equity and return on total assets recorded 17.39% and 6.22%, respectively, in 2024.

# 2025 Business plan

### CONTINUE TO LEAD THE REAL ESTATE MARKET THROUGH THE DEVELOPMENT OF MODEL URBAN AREAS

position in the real estate market by developing large-scale model urban areas in prime locations with excellent connectivity. These urban developments realize its vision of elevating Vietnam's not only integrate Vingroup's diverse ecosystem of amenities but also feature iconic landmarks, creating an exceptional living environment. Vinhomes takes pride in fostering a modern, civilized community, enhancing living standards

Vinhomes reaffirms its pioneering in Vietnam, and delivering long-term value to investors and homeowners. The company remains committed to continuous innovation and strives to real estate sector onto the global stage.

PROMOTE THE DESTINATION MARKETING STRATEGY AND COMMUNITY ENGAGEMENT

Vinhomes is actively implementing a destination marketing strategy that not only promotes its flagship projects but also strengthens community engagement through meaningful and regular activities. These initiatives help enhance social responsibility and position Vinhomes' developments as Vietnam's most desirable places to live. By hosting a variety of cultural, artistic, sports, and philanthropic events that attract both

**CRAFT GREEN AND SMART LIVING ENVIRONMENTS TOWARDS** SUSTAINABLE DEVELOPMENT GOALS

ideal living environment, delivering green and smart living experiences to residents, while aiming for sustainable development in accordance with ESG criteria. The Company focuses on the strategy of building a green - civilized - knowledgebased township by developing modern facilities, organizing activities towards environmental protection and integrating modern technology into management and operations. Vinhomes townships are designed with low construction density

Vinhomes aims to lead in creating an as they focus on natural green space and improvement of energy efficiency, contributing to the Company's vision of sustainable development. Furthermore, in the era of economic growth of the country, Vinhomes actively invests in technology and digital transformation solutions, promotes green transformation and applies smart city management and operation models.

FOCUS ON UPGRADING HIGH-QUALITY HUMAN RESOURCES



residents and hundreds of thousands of visitors, Vinhomes has turned its urban areas into focal points of attention. Increasingly, partners choose Vinhomes as the venue for major events, boosting local economic growth and solidifying Vinhomes' developments as must-visit destinations in their respective regions.

Excellence in corporate governance is the foundation for Vinhomes to ensure sustainable operations and drive creativity and innovation effectively. The company recognizes that a highly skilled workforce is crucial to its long-term sustainable growth. As a result, Vinhomes prioritizes in-depth and continuous training programs to enhance the knowledge and expertise of its employees, thereby improving the quality of its products and services. Additionally, the company focuses on building clear career development

pathways and attracting top talent in real estate, technology, and project management to develop professional, innovative personnel to meet the increasing demands of the market. To optimize efficiency, Vinhomes is also implementing the "6 Transformation Principles." particularly focusing on empowerment for organizational streamlining, regulatory simplification, and process standardization, thereby improving operational management and resource utilization.



Com 2

# Vinhomes corporate governance structure

Transparency and efficiency are the primary objectives that underpin Vinhomes' corporate governance framework. The Vinhomes Board of Directors firmly believes that only by developing and operating a corporate governance system that meets these standards can it deliver value and sustainable growth to its shareholders.

To achieve this goal, Vinhomes has established and operates a corporate governance model aligned with the international principles set forth by the OECD. At the same time, the Company fully complies with the corporate governance

regulations applicable to a listed company in Vietnam

As a key member of Vingroup, Vinhomes has inherited the core values and corporate governance principles of its parent company. Vinhomes is structured in line with the best international practices, with a clear separation between ownership, management, and operations. The Company's activities are organized into functional divisions/departments responsible for various segments of the value chain.

#### **Project Development Division**

The Project Development Division is responsible for sourcing underutilized land and collaborating closely with local governments and authorities to secure comprehensive project development approvals, ensuring legal compliance, and expanding the Company's land bank.

**Construction Management Division,** Procurement Division, Design Institute, VinCons Construction Company

The Construction Management Division is responsible for overseeing project development timelines, ensuring superior construction quality, and maintaining robust occupational safety standards. Additionally, it ensures strict compliance with environmental regulations and fire prevention. This comprehensive oversight spans the entire project lifecycle-from the initial groundbreaking to the final completion-thereby upholding our commitment to customers regarding both product guality and timely delivery.

The Procurement Division is responsible for organizing bidding processes, executing tender packages, and procuring goods, supplies, and construction materials. This ensures that all new projects adhere to the highest quality standards, comply with technical specifications, and remain within budget.

The Design Institute is tasked with comprehensive project planning and the design of construction works

VinCons construction companies carry out the construction of critical projects for both Vinhomes and Vingroup.



#### Sales and Marketing Division

The Sales and Marketing Division is structured into specialized segments focusing on the sale of residential properties, industrial real estate, and the leasing of apartments, villas, offices, and warehouses. The division is responsible for executing project marketing initiatives and monitoring key business performance indicators. The teams across all departments boast extensive expertise and in-depth knowledge of both market and product specifics.

In March 2024, Vinhomes established a specialized O2O sales and marketing department. Its task is to implement online sales strategies via Vinhomes Market - the Company's online-tooffline real estate trading platform developed with the aim of broadening customer accessibility. optimizing experiences and offering the best value to customers.

# 4

#### **Operations Division**

The Operations Division manages the operations of projects branded under Vinhomes, encompassing customer service, reception, security, housekeeping, technical support, and landscape maintenance. Each team within the division is professionally trained to ensure they possess the requisite skills and expertise to deliver five-star service quality to the residents of Vinhomes urban communities.

#### Inspection Division

The Inspection Division is responsible for supervising the Company's internal operations.

#### **Back Office Division**

The Back Office Division encompasses the Finance, Accounting, Human Resources, Legal, and Administration. These Departments support the Project Development, Construction, Sales and Marketing, and Operations divisions in performing their duties efficiently.

#### **Investment Division**

Established in 2023, the Investment Division is dedicated to executing capitalraising transactions, managing valuation efforts, monitoring commitments with credit institutions, and organizing Investor Relations activities.

#### **Smart City Division**

The Smart City Division, inaugurated in 2021, is dedicated to the innovative city development initiatives of Vinhomes. The Division is responsible for researching and developing intelligent applications and solutions for urban areas, buildings, and apartments, thereby enhancing management and operational efficacy and elevating the living experience within Vinhomes' projects.

#### Internal Audit Committee

The Internal Audit Committee, reporting directly to the Board of Directors, functions as an advisory and supportive team, conducting audits, assessments, and consultations, including providing independent and objective recommendations. The Committee consists of three members. The Internal Audit Committee periodically reports to the Board on its plan's purpose, rights, responsibilities, and performance. Their comprehensive reports address significant risks and risk management, including fraud concerns, governance issues, and other matters as directed by the Board of Directors.

# Key principles in corporate governance and current practices at Vinhomes

# **Ensuring a Robust** Governance Structure

· The Vinhomes Board of Directors incorporates diversity in expertise and gender. The members of the Board have varied work experience, ages, genders, and nationalities

· Among the eight Vinhomes' Board members are three female members. Ms. Nguyen Dieu Linh, with over 25 years of experience in law and real estate business management, has held key positions at Vinhomes and Vingroup. Ms. Nguyen Thu Hang and Ms. Cao Thi Ha An

have extensive experience in their professional fields. In addition, the Vinhomes Board has three independent members: Mr. Varun Kapur, Mr. Mueen Uddeen, and Mr. Hoang D. Quan, accounting for 38% of the total Board members. At Vinhomes, the positions of Chairperson of the BOD and CEO are held by two separate personnel: Mr. Pham Thieu Hoa and Ms. Nguyen Thu Hang, respectively

# 2

Maintaining effective performance of the **Board of Directors** and the Supervisory Board

- · Operational regulations of the BOD are publicly announced in Vinhomes' Regulations on Corporate Governance and are available on the Company's website.
- · The Supervisory Board and its regulations are clearly defined
- · BOD members are transparently appointed, evaluated, and compensated
- · BOD members are covered by liability insurance
- · A leading international independent audit firm prepares the annual audit for the Company

Protecting the rights of Shareholders and the Company

· The right to freely transfer their fully paid-up shares recorded in the Shareholder Register of the Company, except for some instances of transfer restrictions by the law, the Company's Charter, and resolutions of the General Meeting of Shareholders

- · The right to be treated equally: Each share of each type represents equal rights, obligations, and interests. The rights and responsibilities of preference shares must be fully disclosed to the shareholders and approved by the GMS;
- The right and responsibility to participate in the GMS and exercise voting rights directly or via their Authorized Representative or electronic voting (if applicable)
- · The right to be prioritized when purchasing newly issued shares aligned with their respective holdings

# Ensuring equal treatment among the shareholders

4

- · Shareholders, including minority shareholders, can receive timely, accurate, and complete information. Vinhomes fully complies with the State Securities Commission's regulations on information disclosure obligations, ensuring transparency and equality among shareholders in accessing information
- · Shareholders, including minority shareholders, have the right to equal treatment: In addition to strictly complying with information disclosure requirements for a listed company, Vinhomes is proactive in organizing quarterly conferences with shareholders, investors, and analysts to address their questions and provide information. Information about conferences hosted or participated in by Vinhomes is publicly disclosed on the Company's website

5 Maintaining transparency in the Company's operations

- · Full disclosure of all material information is required per the State Securities Commission, Hochiminh Stock Exchange (HOSE), and Hanoi Stock Exchange (HNX) regulations
- · Fair, Timely, and Objective Information Disclosure: In addition to strictly complying with the disclosure obligations required of a listed company, Vinhomes also periodically organizes quarterly meetings or facilitates faceto-face sessions between senior management

 Transactions with related parties are conducted in a fair and transparent manner, ensuring that no conflict of interest arises. At Vinhomes, each affiliated company is treated as an independent legal entity. Consequently, every transaction with related parties is subject to stringent controls and adheres fully to our internal policies on conflict of interest, consistent with the procedures applied to transactions with independent entities. Furthermore, on a monthly basis, the Company reports all related party transactions to the independent and nonexecutive members of the Board of Directors for thorough review and approval

representatives and shareholders, investors, and market analysts to address inquiries and provide the information of interest

· Information is disclosed in both Vietnamese and English

# Corporate governance structure of the company

| THE GENERAL<br>MEETING OF                          | (GMS) is the highest authority of the Company, of I   | appointing or dismissing members of the Board<br>of Directors and the Supervisory Board, as well as  | Activities of the<br>General Meeting |     | Information on meetings, resolutions and decisions of the General Meeting of Shareholders (GMS (including resolutions approved in the form of written opinions): |                  |   |  |
|--|---|--|--------------------------------------|-----|--|------------------|---|--|
| SHAREHOLDERS                                       | responsible for establishing and dissolving the exe<br>Company, setting its strategic direction, and  | ercising other rights as provided by law.  | of Shareholders                      | No. | No. of Resolution/Decision   | Date             | Content   |  |
| (GMS)  |   |  |                                      | 1   | 01/2024/NQ-ĐHĐCĐ-VHM   | 24 April 2024    | The 2024 General Meeting of Shareholders  |  |
| THE<br>SUPERVISORY                                 |   | rporate executives. The SB is responsible for<br>porting its supervisory activities to the GMS.  |                                      | 2   | 02/2024/NQ-ĐHĐCĐ-VHM   | 4 September 2024 | Approval of the amendment and<br>supplementation of the Company's<br>business lines                                 |  |
| BOARD (SB) legality of the activities conducted by | legality of the activities conducted by the Board<br>of Directors, the Chief Executive Officer, and other   |  |                                      | 3   | 03/2024/NQ-ĐHĐCĐ-VHM   | 4 September 2024 | Approval of the Company's plan to<br>repurchase its own shares for reduction of<br>charter capital and related work |  |
|  |   |  |                                      | 4   | 04/2024/NQ-ĐHĐCĐ-VHM   | 11 November 2024 | Approval of the supplementation of the<br>Company's business lines  |  |
| THE BOARD<br>OF DIRECTORS<br>(BOD)                 | the GMS, serves as the Company's highest Boa  | thin the exclusive jurisdiction of the GMS. The<br>pard comprises eight members, including three<br>dependent directors, ensuring transparency, in   |                                      | 5   | 05/2024/NQ-ÐHÐCÐ-VHM   | 11 November 2024 | Approval of the amendment and supplementation to the Company Charter  |  |
| (600)  |   | cordance with current Vietnamese laws and ernational best practices.   |                                      | 6   | 06/2024/NQ-ĐHĐCĐ-VHM   | 11 November 2024 | Approval of bond listing on foreign stock exchanges and related matters   |  |
| THE INTERNAL<br>AUDIT<br>COMMITTEE                 | The Internal Audit Committee, operating underApathe Board of Directors, serves as an advisory andBoardsupport unit to the Board. It conducts inspections,spections, | part from the Internal Audit Committee, the<br>pard of Directors does not establish additional<br>ecial committees as the functions related to<br>pervision and risk management are seamlessly |                                      |     |  |                  |   |  |

THE BOARD OF

MANAGEMENT

The Board of Management comprises the CEO appoints.

the Board.

independent and objective recommendations.

Comprising three members, the Internal Audit Committee periodically reports to the Board

on its purpose, authority, responsibilities, and performance relative to its planned objectives.

These reports also address significant risk and

control issues, fraud risks, governance matters,

and any other issues necessary or requested by

Their role involves implementing the plans and strategies the Board outlined for Vinhomes.

The CEO serves as the legal representative of and Deputy CEOs, whom the Board of Directors Vinhomes and is the highest-ranking executive overseeing all day-to-day business operations.

integrated into dedicated Divisions. This approach

enables flexible oversight or direct involvement in

In addition to matters falling under the approval

authority of the Board of Directors as outlined in

the Company Charter, the authority to approve

transactions of lesser value or to execute tasks

beyond the Board's jurisdiction is delegated to the

subsidiaries or project operations.

Board of Management.



# Report of the Board of Directors

## Evaluation of the board of directors on the Board of Management and the performance of Vinhomes

### **SUPERVISION**

In 2024, the Board of Directors highly commended and recognized the exceptional efforts and impressive achievements of Vinhomes and its Board of Management in managing business operations while upholding strong corporate governance amidst challenging economic conditions both domestically and globally.

In strict compliance with the provisions in the Charter of Vinhomes JSC ("Vinhomes"), Governance Regulations, internal policies and regulations, and prevailing law, the Board of Directors conducted the following supervisory activities to the Board of Management:

- Oversaw the implementation of 
   Monitored the execution of resolutions projects where Vinhomes serves as the developer;
- · Provided guidance and oversight to strictly implement the 2023 financial report, quarterly and semi-annual financial reports, and annual report;
- organized the 2024 Annual General Meeting of Shareholders ("AGM") on 24 April 2024;
- passed by the BOD and GMS, as well as reviewed the operational activities of the Board of Management;
- · Supervised the information disclosure to ensure timely and transparent reporting as per regulations;
- · Hosted, instructed, and successfully · Maintained oversight over the Board of Management's activities to enhance business performance and achieve the established business plan.

## **ACTIVITIES OF THE BOARD OF DIRECTORS** IN 2024

#### Introduction of the Board of Directors

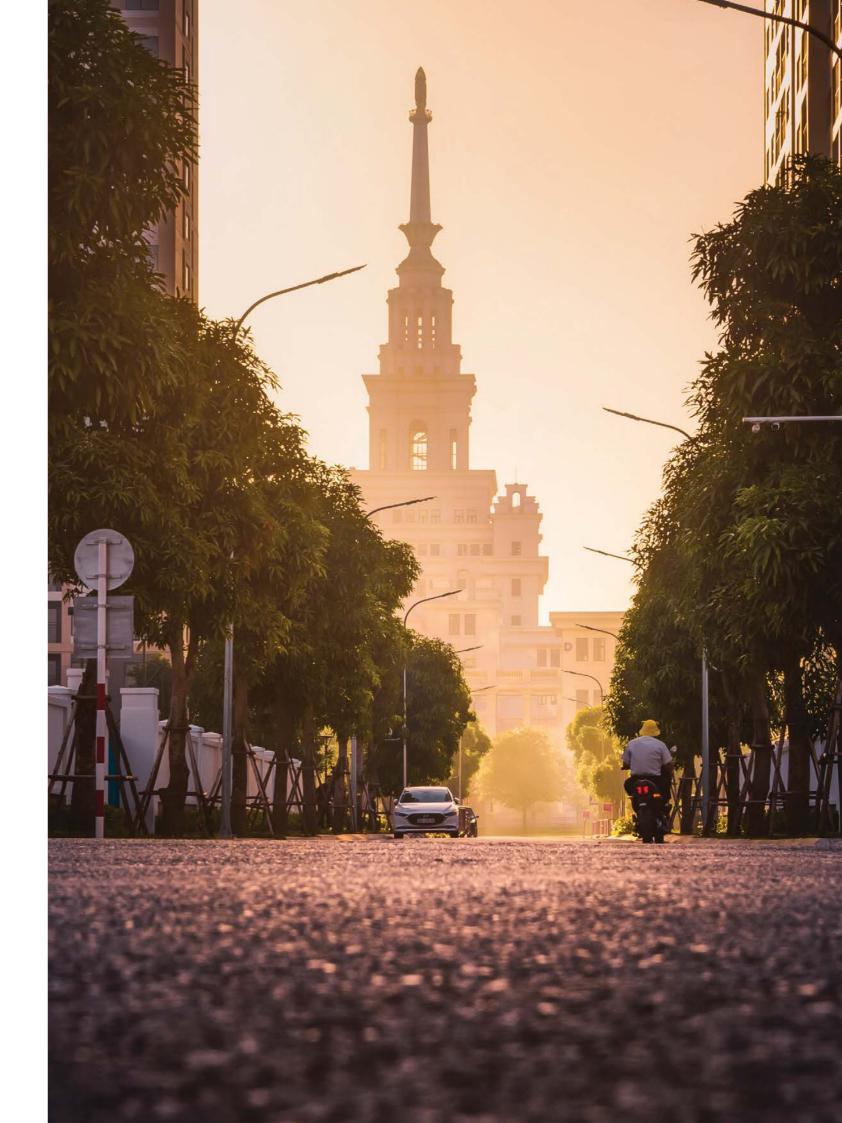
The Board of Directors consists of eight members, including a Chairperson and three independent Board members.

For additional information, please refer to Chapter II - About Vinhomes, Board of Directors.

### Board meetings and adoption of key resolutions by the Board of **Directors of Vinhomes in 2024**

In 2024, the Board convened twenty eight (28) online meetings with a 100% attendance rate. The Board issued 34 resolutions encompassing critical policies and amendments of the Company's operations and strategic direction, summarized as follows:

| Content   | Number of<br>Resolutions |
|---|--------------------------|
| Reorganizing or consolidating the Company's structure and business activities   | 18 Resolutions           |
| Appointing and dismissing the Company's Management,<br>conducting transactions with related parties, establishing<br>subsidiaries, delegating authorized representatives to manage<br>contributed capital in subsidiaries | 16 Resolutions           |
| Total   | 34 Resolutions           |



### List of Resolutions adopted by the Board of Directors in 2024

| No. | No. of Resolution/<br>Decision | Date            | Content   |
|-----|--------------------------------|-----------------|---|
| 1   | 01/2024/NQ-HĐQT-VH             | 19 January 2024 | Regular Meeting of Quarter IV/2023  |
| 2   | 02/2024/NQ-HĐQT-VH             | 22 March 2024   | Approval of the offering and issuance of corporate bonds  |
| 3   | 03/2024/NQ-HĐQT-VH             | 2 April 2024    | Organizing the 2024 Annual General Meeting of Shareholders and approving the meeting agenda and documents of the Annual General Meeting of Shareholders |
| 4   | 04/2024/NQ-HĐQT-VH             | 4 April 2024    | Approval of amendments to business registration contents  |
| 5   | 05/2024/NQ-HĐQT-VH             | 25 April 2024   | Regular Meeting of Quarter I/2024   |
| 6   | 06/2024/NQ-HĐQT-VH             | 27 May 2024     | Approval of the signing of the Engineering, Procurement and Construction (EPC)<br>Contract with NVY Vietnam Development Joint Stock Company             |
| 7   | 07/2024/NQ-HĐQT-VH             | 20 June 2024    | Approval of the branch establishment and Appointment of the Head of the Branch  |
| 8   | 08/2024/NQ-HĐQT-VH             | 24 June 2024    | Approval of the private placement of corporate bonds with a total par value of up to VND 2.5 trillion   |
| 9   | 09/2024/NQ-HĐQT-VH             | 18 July 2024    | Capital contribution to establish a subsidiary (GREEN BAY REAL ESTATE DEVELOPMENT CO., LTD)   |
| 10  | 09A/2024/NQ-HĐQT-VH            | 18 July 2024    | Capital contribution to establish a subsidiary (GREEN BAY REAL 1 ESTATE DEVELOPMENT CO., LTD.)  |
| 11  | 09B/2024/NQ-HĐQT-VH            | 18 July 2024    | Capital contribution to establish a subsidiary (LIGHTHOUSE REAL ESTATE DEVELOPMENT CO., LTD.)   |
| 12  | 09C/2024/NQ-HĐQT-<br>VH        | 18 July 2024    | Capital contribution to establish a subsidiary (LIGHTHOUSE 1 REAL ESTATE DEVELOPMENT CO., LTD.)   |
| 13  | 10/2024/NQ-HĐQT-VH             | 18 July 2024    | Regular Meeting of Quarter II/2024  |
| 14  | 11/2024/NQ-HĐQT-VH             | 7 August 2024   | Approval of the share repurchase  |
| 15  | 12/2024/NQ-HĐQT-VH             | 10 August 2024  | Approval of transactions of subsidiaries and Vinh Xanh 1 Real Estate Development<br>Co., Ltd – an entity under Company's control                        |
| 16  | 12A/2024/NQ-HĐQT-VH            | 10 August 2024  | Approval of transactions of subsidiaries and Vinh Xanh 2 Real Estate Development<br>Investment Co., Ltd – an entity under Company's control             |
| 17  | 12B/2024/NQ-HĐQT-VH            | 10 August 2024  | Approval of transactions of Subsidiaries and Lighthouse 1 Real Estate<br>Development Co., Ltd – an entity under Company's control                       |
| 18  | 12C/2024/NQ-HĐQT-<br>VH        | 10 August 2024  | Approval of transactions of Subsidiaries and Lighthouse 2 Real Estate<br>Development Co., Ltd – an entity under Company's control                       |
| 19  | 13/2024/NQ-HĐQT-VH             | 10 August 2024  | Approval of the organization of collecting shareholders' written opinions and the contents of the solicitation of shareholders' written opinions        |

| No. | No. of Resolution/<br>Decision | Date              | Content   |
|-----|--------------------------------|-------------------|---|
| 20  | 14/2024/NQ-HĐQT-VH             | 23 August 2024    | Approval of th  |
| 21  | 15/2024/NQ-HĐQT-VH             | 5 September 2024  | Approval of th  |
| 22  | 16/2024/NQ-HĐQT-VH             | 18 September 2024 | Approval of n<br>participate in<br>parties in acc<br>and Conventi |
| 23  | 17/2024/NQ-HĐQT-VH             | 23 September 2024 | Approval of th<br>and Developr<br>Dai An Urban                    |
| 24  | 18/2024/NQ-HĐQT-VH             | 28 October 2024   | Approval of the matters   |
| 25  | 18A/2024/NQ-HĐQT-VH            | 29 October 2024   | Approval of c solicitation of                                     |
| 26  | 19/2024/NQ-HĐQT-VH             | 30 October 2024   | Approval of th<br>markets   |
| 27  | 20/2024/NQ-HĐQT-VH             | 30 October 2024   | Regular Meet  |
| 28  | 21/2024/NQ-HĐQT-VH             | 31 October 2024   | Approval of the Stock Compared                                    |
| 29  | 22/2024/NQ-HĐQT-VH             | 11 November 2024  | Approval of th  |
| 30  | 23/2024/NQ-HĐQT-VH             | 28 November 2024  | Approval of th<br>Shareholders<br>shares in VYH                   |
| 31  | 24/2024/NQ-HĐQT-VH             | 13 December 2024  | Approval of th<br>to VND 4 trillio                                |
| 32  | 25/2024/NQ-HĐQT-VH             | 13 December 2024  | Approval of th<br>Ranh Bay  |
| 33  | 26/2024/NQ-HĐQT-VH             | 26 December 2024  | Approval of thup to VND 6.  |
| 34  | 27/2024/NQ-HĐQT-VH             | 30 December 2024  | Approval of the Joint Stock C                                     |

the resignation of the Deputy Chief Executive Officer of the Company

f the plan for the Company to buy back its own shares

f multiple matters under the jurisdiction of the BOD (Vinhomes to in transacting, signing and implementing contracts(s) with related ccordance with prevailing law and the Charter of Vietnam Exhibition ntion Center Joint Stock Company)

f the signing of the EPC Contract with Vincons Construction Investment opment Joint Stock Company in Vinhomes Dream City and Vinhomes an Area

f the offering of corporate bonds in multiple tranches and related

f collecting shareholders' written opinions and documents for the of shareholders' opinions

f the offering, issuance and issuance plan of bonds to international

eeting of Quarter III/ 2024

f the amendment of the cooperation agreement with Vingroup Joint pany and related matters

f the dossier of offering and listing of bonds to the international market

f the signing of EPC Contract, Sales Consulting Contract, ers' Agreement with VYHT Joint Stock Company and the purchase of YHT Joint Stock Company

f the private placement of corporate bonds with a total par value of up illion

f the investment guidelines for the Coastal Urban Area Project at Cam

f the private placement of the corporate bonds with a total par value of 6.5 trillion

f the policy of implementing Contracts/Transactions between Vinhomes Company and related parties in 2025

(continued)

Corporate governance training program Vinhomes places significant emphasis on corporate governance training. Both Board members (excluding those based overseas) and the Board of Management actively participated in seminars and training sessions focused on

The Board of Directors includes three independent members: (1) Mr. Varun Kapur, (2) Mr. Mueen Uddeen, and (3) Mr. Hoang D. Quan. These independent members, with extensive expertise in their respective fields, made valuable contributions to the decision-making process of the Board.

corporate management and governance to get updates on relevant laws and regulations applicable to Vinhomes' governance activities.

In 2024, they actively participated in decisions or matters under the authority of the Board of Directors, especially transactions between the Company and related parties, to ensure objectivity, transparency, effective conflict-ofinterest management, and protection of the Company's and its shareholders' interests.

Governance Orientation

Report on

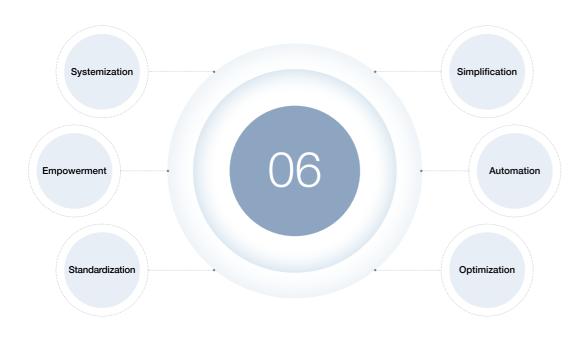
independent

performance

**BOD** members'

Vinhomes is committed to implementing a governance model based on the "6 Transformations" principle across all company operations. This approach is continuously refined to ensure adaptability, practical relevance, and flexibility in different phases, enhancing overall governance efficiency. The six principles include "Systemization, Empowerment, Standardization, Simplification, Automation, and Optimization." By applying these

principles, management processes become more streamlined and coherent, easing the burden on human resources. Expansion in both workforce and facilities is no longer a challenge, thanks to a robust information system and wellstructured, efficient, and integrated processes. Vinhomes remains dedicated to advancing its governance framework by adopting cutting-edge management practices, reinforcing sustainable growth, and strengthening its market position.



### Governance Orientation



"Systematization" is the process of organizing, consolidating. and structuring components, workflows, data, and resources into a unified, logical framework. This ensures consistency, compatibility, and operational efficiency within the system. Effective systematization requires a holistic mindset, strategic planning, and foresight. It also requires problem-scoping before delving into details. Instead of breaking down tasks into isolated actions, it is essential to view challenges within a broader context, assess interdependencies, and

2 Empowerment

"Empowerment" principle focuses on human capital development as the foundation for Vinhomes' long-term sustainable growth. At the heart of the company's governance philosophy is the belief that people are the core of all operations. Vinhomes has built a highly capable and professional workforce under the guiding principle of "Elite, Professional, and Efficient". The leadership team is expected to lead by example, take responsibility, and assume accountability. Their responsibilities and performance expectations are clearly defined. Moreover, succession planning to take on critical roles are among the top priorities. Vinhomes' leadership has established and actively implemented numerous talent development programs to cultivate highly capable and committed generations of employees.

Standardization (3)

The Design Institute has standardized design templates to accelerate the production of drawings. Bidding packages and procurement of goods and services are also restructured to optimize the efficiency of unit price and supplier management. Particularly, on 27 December 2024, Vinhomes was the first subsidiary in Vingroup to receive 4 prestigious international certificates devise comprehensive solutions. At Vinhomes, employees are encouraged to leverage and manage systems effectively, making decisions based on system principles while fostering teamwork and prioritizing collective success over individual gains. In practice, Vinhomes has established a robust system of policies, regulations, and delegation handbooks covering nearly all aspects of its operations. These materials are continuously reviewed and updated to ensure maximum efficiency control across the organization.

In practice, human resource development, succession planning, and leadership pipeline creation are consistently prioritized. Notably, the internal promotion rate reached 81% in 2024. Training and development initiatives are continuously improved and enhanced through system-wide competency framework standardization and the integration of new employees via the "I TELL you - I SHOW you - I DO with you" mentorship model. Moreover, leaders are actively involved in training and development by sharing knowledge and leading integration, cultural, and company-wide training programs

on quality management, environmental management, occupational health and safety, and social accountability (ISO 9001, ISO 14001, ISO 45001, SA8000). This stands as a testament to the Company's excellence in quality management as well as in social accountability in real estate business and property operation management.

**Governance Orientation** 

(continued)

#### 4 Simplification

Simplification is clearly demonstrated through the streamlining of regulations and templates. For example, the Legal Department refined and shortened construction contract templates by up to 90% while still ensuring adequate legal validity. Training activities were also improved

and simplified by adopting the microlearning approach - dividing training content into small, specific and easy-to-understand modules in the form of short training videos.

#### Automation 5

Keeping pace with the accelerating trend of technology adoption and digital transformation, Vinhomes has actively invested in technology in all aspects of its operations, accelerating service speed, improving efficiency and elevating the experience of customers and suppliers:

- · In March 2024, Vinhomes launched Vinhomes Roval Island on Vinhomes Online. This allows customers to quickly access transparent information about the total site plan, inventory, location, price, sales policy, and distribution agents with just a few clicks.
- · In September 2024, the Automated Procedure System was launched, enabling customers to easily perform online procedures, connect with the bank via integrated portal, thereby optimizing the process and improving customer experience.
- · In October 2024, Vinhomes officially launched Vinhomes Market with various features for customers to trade real estate online. With direct access to the developer's inventory, intuitive experience and online procedures,

- Vinhomes Market enables customers to perform secured real estate transactions conveniently. accelerating the adoption of the O2O (onlineto-offline) real estate transaction model, aligning with the broader digital transformation trend in the industry.
- Vinhomes Resident, the resident application with the largest number of users in Vietnam, has also added more features to support customers before product delivery as well as features for destination marketing activities.
  - · Applications for construction management, bidding, procurement management, etc. were developed, ensuring transparency in interactions with contractors and suppliers.

In addition, digital technology is also adopted in corporate governance to enhance work management and resource development. Specifically, Vinhomes has developed and upgraded the following systems and applications:

#### **Operation Management Application (V-PMS)**

VPMS has been deployed across all Vinhomes urban areas. Its call center supports nearly 7,000 users, handling approximately 8,400 periodic tasks while efficiently managing daily customer feedback.

VPMS streamlines the Operations Division's workflows by automating task assignments, tracking progress, and managing periodic reports and annual plans. The system is seamlessly integrated with Salesforce, the Resident App, CSM, and Smartsheet, enabling the real-time receipt and processing of customer requests and feedback in full compliance with established regulations.

In addition, the application is also integrated with operations such as apartment handover, handling of violations of regulations, digitization of periodic reports and annual plans of the Operations Division. VPMS has also completed regulations for handling customer feedback in accordance with SLA and standardized NES reports (resident scoring management, office scoring management), ultimately improving the quality and efficiency of operational services.

#### Governance Orientation

(continued

# Cost Management - VCM)

#### Equipment and Material Management System

During the year, Vinhomes upgraded the Equipment and Material Management System with a number of new features such as: Leveling Ticket Management helps digitize the leveling process and enhance security monitoring by storing images of each order, minimizing manual paper-based counting. The Fuel Distribution feature helps control and report fuel usage for mechanical equipment on site. The Company also added the Material Ordering feature integrated with the supply software to streamline and simplify the ordering process. Additionally, the Leveling Management feature enables comprehensive control over the import and disposal of leveling materials, facilitating the verification.

6 Optimization

Vinhomes continuously optimizes its organizational structure to enhance efficiency, flexibility, and alignment with business and operational needs while ensuring optimal resource allocation.

Particularly, in 2024, Vinhomes focused on optimizing corporate value, demonstrated through:

- · Value for Customers: Delivering exceptional products and services, recognized with prestigious domestic and international awards. Vinhomes reinforced its brand as a Green -Civilized – Knowledge-based urban areas through the "Elevating Living Standards" Strategy, which included the establishment of the Green & Healthy Living Club. Over 104 initiatives were launched throughout the year, attracting more than 250,000 residents, with a customer satisfaction rate exceeding 90%.
- · Value for Investors: Vinhomes reaffirmed its position as Vietnam's leading real estate developer, achieving a record-high adjusted revenue of VND 141.6 trillion in 2024, marking a 12% increase from 2023 and surpassing the annual target by 18%. Net profit after tax also exceeded expectations, reaching VND 35.1 trillion, up 5% year-over-year.
- · Value for Employees: Beyond maintaining a competitive compensation, bonus, and benefits

strategies:

- · Streamlining organizational structure and optimizing costs, ensuring efficiency across all operations.
- · Maximizing all available resources to drive the development of mega projects.

#### Construction Management Systems (Equipment and Material Management - VWM,

#### Cost Management System

Vinhomes developed the Cost Control feature to streamline payment processing, from initiation to approval while controlling the unit price of labor and contractors for each project, item, subdivision and work group, thereby efficiently processing tens of thousands of payment and settlement records, significantly improving operational efficiency. Additionally, the Revenue Management feature digitalizes contract management with developers, ensuring data consistency across bid package details, contract settlements, and project output records. The system also tracks budget allocation per project component, calculating expected profit margins and standardizing output recognition processes. Furthermore, the system records and monitors violation reports between developers and contractors, reinforcing transparency across all stakeholders.

policy, Vinhomes prioritized corporate culture development in 2024. The company embedded the "Happy DNA" into every employee, fostering a collaborative and engaging work environment that enhances productivity.

· Value for Society: Through its Destination Marketing Strategy, Vinhomes transformed its urban areas into cultural and entertainment hubs, attracting hundreds of thousands of visitors with a diverse range of art and cultural events. Increasingly. Vinhomes has become the preferred venue for major events, contributing to local economic growth. Additionally, the company continued to uphold its corporate social responsibility mission-"For a Better Life for Everyone." This commitment was reflected in numerous philanthropic activities, such as Tet giftgiving programs for underprivileged families and the "Gieo Mầm Thiện Tâm" initiative, which raised funds to rebuild homes, schools, and livelihoods in communities affected by Typhoon Yagi.

Looking ahead to 2025, the Board of Directors has committed to implementing four key governance

- Enhancing governance and operational efficiency through the application of the "6 Transformations" principles.
- · Elevating service excellence and customer experience at every touchpoint.



## Meetings of the Supervisory Board in 2024

In 2024, the Supervisory Board convened two online meetings with an attendance rate of 100%. The meeting covered topics as outlined below:

| No. | Date                   | Number of attendees | Content   | Result  |
|-----|------------------------|---------------------|---|---|
| 1   | 21 March<br>2024       | 3/3                 | 1. Review the resolutions of the<br>Board of Directors issued in<br>Quarter I, 2024 and evaluate<br>the implementation results<br>in the period of January to<br>March 2024.            | 1. The relevant departments<br>have diligently implemented<br>the Resolutions of the<br>Board of Directors and<br>avoided errors during the<br>implementation.  |
|     |                        |                     | 2. Collaborate with the<br>Company's accounting<br>departments to review the<br>draft Financial Statement of<br>Quarter I, 2024.  | 2. As of the inspection date, the accounting, data collection and preparation for the draft financial statement of Quarter I, 2024 were meticulously executed, meeting regulatory requirements and ready for audit. |
| 2   | 19<br>December<br>2024 | 3/3                 | 1. Review the resolutions of the<br>Board of Directors issued<br>in Quarter II, III, IV, 2024 and<br>evaluate the implementation<br>results in the period of April to<br>December 2024. | 1. The relevant departments<br>have diligently implemented<br>the Resolutions of the<br>Board of Directors and<br>avoided errors during the<br>implementation.  |
|     |                        |                     | 1. Collaborate with the<br>Company's accounting<br>departments to review the<br>draft Financial Statement of<br>Quarter IV, 2024  | 2. As of the inspection date, the accounting, data collection and preparation for the draft financial statement of IV, 2024 were meticulously executed, meeting regulatory requirements and ready for audit.        |

## Activities of the Supervisory Board

In 2024, within the scope of responsibilities, functions, and powers of the Supervisory Board stipulated in the Vinhomes Charter, and in compliance with the Law on Enterprise, operating regulations of listed companies, and corporate governance regulations, the Supervisory Board performed the following tasks:

- · Supervised the implementation of GMS and BOD Resolutions/Decisions issued in 2024.
- · Oversaw and provided insights on the execution of business and operational objectives to ensure the achievement of revenue targets.
- · Monitored financial investments and provided specialized opinions to the Board of Directors, ensuring optimal return performance while minimizing risk.

The Supervisory Board evaluates that Vinhomes has achieved safe and sustainable growth in 2024, fully complying with applicable laws and regulations. The implementation of resolutions passed by the General Meeting of Shareholders and the Board of Directors was closely monitored to ensure alignment with the Company's strategic direction. Within the scope of its authority and responsibilities, the SB assesses that the BOD, the BOM, and relevant departments have effectively executed their duties without any major deficiencies or violations that could negatively impact the Company's operations.

The BOD has strictly adhered to the Company's Corporate Governance Regulations, demonstrating proactive oversight and timely decision-making regarding business strategies and key operational matters. Throughout 2024, the SB has strengthened compliance monitoring, enhanced the quality and independence of internal controls, particularly in overseeing critical transactions and related-party transactions.

- Ensured the accuracy and reliability of financial statements per Vietnamese accounting standards, regulations, and financial policies.
- Ensured regulatory compliance with disclosure obligations in accordance with applicable laws.
- Reviewed and evaluated key transactions involving related parties

1

2

3

# Company governance report

Experts recognize that companies with effective corporate governance systems not only achieve higher market valuations but also attract significant investor interest and gain easier access to long-term capital

A strong governance framework provides legal protection mechanisms for the rights of investors and stakeholders, ensuring sustainable growth and resilience.

In 2024, Vinhomes remained committed to strict compliance with corporate governance regulations applicable to public companies, as well as disclosure requirements in the stock market. Building on the encouraging results of 2023, the Company further streamlined and strengthened its organizational to maximize the contributions of each Board member. This approach has enhanced the Board's oversight effectiveness, ensuring that corporate governance principles are applied consistently across the organization and reinforcing strong relationships with stakeholders. The Investor Relations (IR) Department continued to provide timely, accurate, and transparent information to shareholders and investors, earning high recognition from the financial community.

structure, optimizing resource allocation

Assessment of corporate governance implementation in accordance with Vietnam's best practices principles for public companies

In addition to strict compliance with corporate governance regulations applicable to public companies and disclosure requirements in the stock market, Vinhomes continuously strives to enhance governance standards, aligning with international best practices such as the OECD Corporate Governance Principles and Vietnam's Best Practices Corporate Governance Principles, developed by the State Securities

**PRINCIPLE 1: CLEARLY** DEFINING THE ROLES. **RESPONSIBILITIES. AND** COMMITMENTS OF THE BOARD OF DIRECTORS

**PRINCIPLE 2:** ESTABLISHING A COMPETENT AND **PROFESSIONAL BOARD** 

**PRINCIPLE 3: ENSURING EFFECTIVE BOARD** LEADERSHIP AND INDEPENDENCE

transparency. alignment with practices. The structure. roles.

The Company's Board of Directors comprises eight members, including three independent members. All members fully comply with international and domestic legal requirements, ensuring professional diversity and a balanced representation of independent and non-executive directors. The Board of Directors maintains objectivity and

The three independent members of the Board of Directors, including Mr. Varun Kapur, Mr. Mueen Uddeen, and Mr. Hoang D. Quan, possess extensive capacity and professional experience, meeting international criteria for independent members of the Board of Directors, ensuring objectivity in the decision-making process, particularly in situations involving conflict of interest.

The Chairman of the Board of Directors and the Chief Executive Officer also play different roles, ensuring independence and specific assignment of responsibilities between the Board of Commission and the International Finance Corporation (IFC).

According to Vietnam's Best Practices Corporate Governance Principles, the Board of Directors has assessed that Vinhomes has successfully implemented all 10 key principles, covering Board responsibilities, control environment, disclosure and transparency, shareholder rights, and stakeholder relations.

Vinhomes adopts a structured corporate governance model that emphasizes and accountability. international best operational model responsibilities, and

remuneration of Board members are explicitly defined in the Company's Charter and Corporate Governance Regulations. These details are also publicly disclosed in the Annual Report and on the Company's official website.

professionalism for the sustainable development of the company and the interests of shareholders. All members diverse possess solid expertise. experience as well as domestic and international reputation, contributing long-term strategic ideas suitable for Vinhomes

Directors and the Board of Management. This facilitates effective decentralization in decision-making, while ensuring the independence and transparency of the Board of Directors' operations. This independence enables the Board to maintain an objective perspective, minimize conflicts of interest, and ensure that all decisions are directed towards sustainable development and maximum benefits for shareholders and stakeholders. In parallel, the Internal Audit Committee has operated effectively as it plays a key role in maintaining the independence and objectivity of the Board of Directors.

into dedicated Divisions. This approach

enables flexible oversight or direct

involvement in subsidiaries or project

operations

## 4

### **PRINCIPLE 4: ESTABLISHING BOARD COMMITTEES**

## 5

## **PRINCIPLE 5: ENSURING EFFECTIVE PERFORMANCE** FOR BOARD

## 6

**PRINCIPLE 6: ESTABLISHING AND** MAINTAINING AN ETHICAL CORPORATE CULTURE

**PRINCIPLE 7: ESTABLISHING RISK** MANAGEMENT FRAMEWORK AND CONTROL ENVIRONMENT

## **PRINCIPLE 8:** STRENGTHENING COMPANY **DISCLOSURE PRACTICES**

Apart from the Internal Audit Committee, the Board of Directors does not establish additional special committees as the functions related to supervision and risk management are seamlessly integrated

The Board of Directors conducts an Information on remuneration of the annual self-assessment of its own Board of Directors, Supervisory Board, and Board of Management is transparent performance, discusses and evaluates and public, and is included as a separate the Company's direction. This allows members to gain a better understanding section in the Financial Statements and of their roles and responsibilities, Annual Report. thereby improving operational efficiency.

Vinhomes strives to uphold six core values: "CREDIBILITY - INTEGRITY - CREATIVITY - SPEED - QUALITY -COMPASSION". Fast-paced working, efficiency and discipline has embedded in every action of the employees, fostering collective strength that has driven Vinhomes to its remarkable development

in the real estate sector. These values are communicated to the Board of Directors, Board of Management and all employees in the Company through internal communication channels and discussions, to raise awareness and ensure compliance with regulations.

Vinhomes builds a Risk Management framework which is in alignment with international practices and standards, consistent with Vietnam's and organizational model and business environment. The Internal Audit Committee, under the Board of Directors. provides objectivity and independent advice, enhancing value and improving operations within the Company. In addition, the Board of Directors has developed criteria for selecting an

independent audit firm, evaluating the performance of the audit firm, and established a process for monitoring the implementation of recommendations proposed by the independent audit firm. The financial statements of Vinhomes and its subsidiaries are audited by globally reputable audit firms such as Ernst & Young, KPMG, and Deloitte.

The Company disclose full information accurately and fairly to shareholders and stakeholders, strictly complying with legal regulations. All important information on business operations is updated bilingually on the Company's official website and media channels. or at regular meetings with investors. Data on ownership structure, operating structure, major shareholders, internal

shareholders, members of the Board of Directors and the Board of Management, and transactions with related parties are disclosed in the Annual Report and on the Company's website. Information on environmental and social impacts and corporate social accountability activities are also transparently updated in the Annual Report.

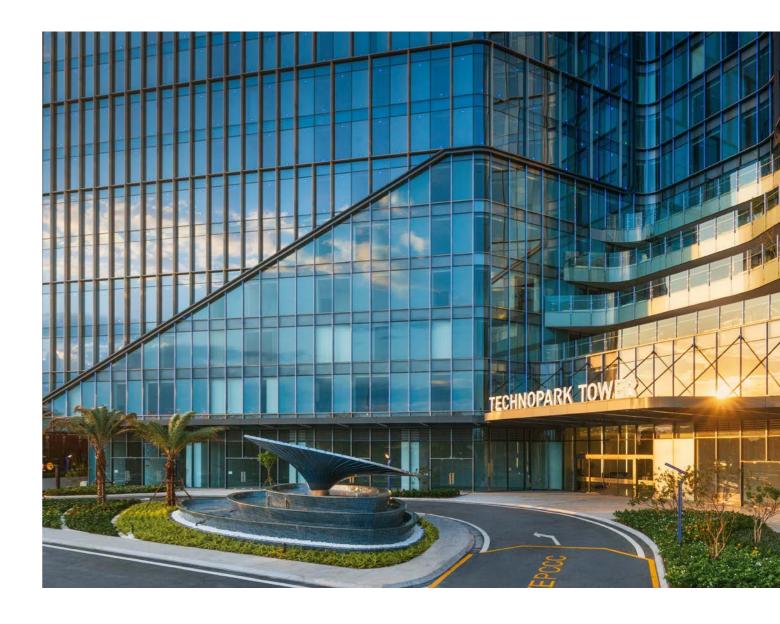
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### **PRINCIPLE 9: ESTABLISHING** A FRAMEWORK FOR **EFFECTIVE EXERCISE OF** SHAREHOLDER RIGHTS

## **PRINCIPLE 10: BUILDING EFFECTIVE STAKEHOLDER** ENGAGEMENT

Vinhomes proactively cooperates with stakeholders to ensure consensus and harmony of interests among parties, thereby promoting effective and sustainable strategic decisions. Transactions with related parties are reviewed and approved by the Board of Directors in accordance with legal



In 2024, the Company successfully held the annual General Meeting of Shareholders. Meeting invitations and documents (in Vietnamese and English) on the website 21 days in advance as prescribed. Attending shareholders voted and had their votes counted electronically, ensuring accuracy and fairness. The

process of checking shareholder qualifications and monitoring voting was carried out transparently, and results were publicly available on the website. were sent to shareholders and published The Company ensured conflict of interest management through clear regulations, protecting the interests of shareholders and the Company.

> regulations, ensuring transparency, fairness and preventing conflicts of interest. The Company regularly discloses information about these transactions to reinforce the trust of shareholders and the business community, while affirming its commitment to international standards of corporate governance.

MANAGEMENT

## Remuneration and Benefits for Members of the BOD, the Supervisory Board and the Board of Management

### PRINCIPLES FOR REMUNERATION PAYMENTS

The monthly remuneration for members of the Board of Directors, Supervisory Board, and the Board of Management is determined in accordance with the Company's Charter, which outlines the remuneration, bonuses, and operational expenses for the BOD, Chief Executive Officer and Supervisory Board members. This is approved annual General Meeting of Shareholders and with all relevant legal regulations.

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Detail

I. Board of Directors

Mr. Pham Thieu Hoa

Ms. Nguyen Dieu Linh

Mr. Pham Nhat Vuong

Ms. Nguyen Thu Hang

Ms. Cao Thi Ha An

Mr. Varun Kapur

Mr. Mueen Uddeen

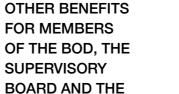
In 2024, the Company had eight BOD members and three Supervisory Board members. The total remuneration paid in advance to all members of the BOD, Supervisory Board, and Executive Board<sup>1</sup> amounted to approximately VND 65 billion, equivalent to 0.18% of profit after tax. The above remuneration will be presented for the

|                          | val at the 2025 AGM.               |                       |
|--------------------------|------------------------------------|-----------------------|
| Position                 | Remuneration in 2024 (VND million) | % of profit after tax |
|                          | 17,102                             | 0.05%                 |
| Chairman                 | 6,855                              |                       |
| Member                   | 3,136                              |                       |
| Member                   | -                                  |                       |
| Member                   | 969                                |                       |
| Member                   | 1,979                              |                       |
| Independent Board Member | 1,441                              |                       |
| Independent Board Member | 1,441                              |                       |
| Independent Board Member | 1,281                              |                       |
|                          | 312                                | 0.001%                |

| 8        | Mr. Hoang D. Quan               | Independent Board Member  | 1,281  |       |
|----------|---------------------------------|---------------------------|--------|-------|
| II. The  | Supervisory Board               | 312                       | 0.001% |       |
| 1        | Ms. Nguyen Le Van Quynh         | Head of Supervisory Board | -      |       |
| 2        | Members of Supervisory<br>Board |                           | 312    |       |
| III. Exe | cutive Board                    |                           | 47,470 | 0.14% |
| 1        | Ms. Nguyen Thu Hang             | CEO                       | 17,811 |       |
| 2        | Other members <sup>2</sup>      |                           | 29,659 |       |
| Total    |                                 |                           | 64,884 | 0.18% |

<sup>1</sup> The Executive Board consists of the Board of Management and other management members, to distinguish itself from the Management.

<sup>2</sup> There are 07 other executive members.



R R **REGULAR HEALTH** CHECK-UPS

HEALTH INSURANCE



+++

**BENEFITS WHEN** USING SERVICES FROM VINGROUP'S SUBSIDIARIES

Members of the Board of Directors, Supervisory Board, and Board of Directors receive annual health check-ups using a specialized health package at Vinmec International Hospital or other designated medical facilities.

Besides the insurance benefits stipulated by law, members of the BOD (except foreign members), the Supervisory Board, and Board of Management are provided health insurance coverage for themselves and their family members.

Members of the BOD (except foreign members), the Supervisory Board, and Management receive complimentary or discounted services when utilizing facilities provided by subsidiaries within Vingroup at specific times.



# Changes in the Board of Directors, Supervisory Board, and Board of Management

# Internal audit activities

In 2021, the Board of Directors established the Internal Audit Committee to provide advisory and assistance to BOD by implementing inspection and risk assessment activities and reviewing compliance with applicable laws, the company's Charter, policies, and regulations, as well as providing independent, objective, timely, and accurate recommendations.

In 2024, the Internal Audit Committee carried out the following activities:

Conducted risk assessment and internal audit planning for 2024

Reviewed the quarterly and semi-annual financial information of the Company and its subsidiaries to ensure compliance with legal regulations

Recommended corrective measures to address the shortcomings and deficiencies identified during the internal audits, aiming for continuous improvement of the Company's internal control system and corporate governance

Monitored the implementation of audit recommendations to the Company and its subsidiaries

Collaborated with the independent audit firm of the Company and its subsidiaries for a better understanding of emerging issues or unusual risks reported during the quarterly financial reporting audit process and proposing timely solutions

Ensured compliance with laws and regulations on information disclosure

Advised the Company in selecting and overseeing independent audit services to ensure independence and effectiveness

#### CHANGES IN THE BOARD OF DIRECTORS

In 2024, there were no changes in the composition of the Board of Directors.

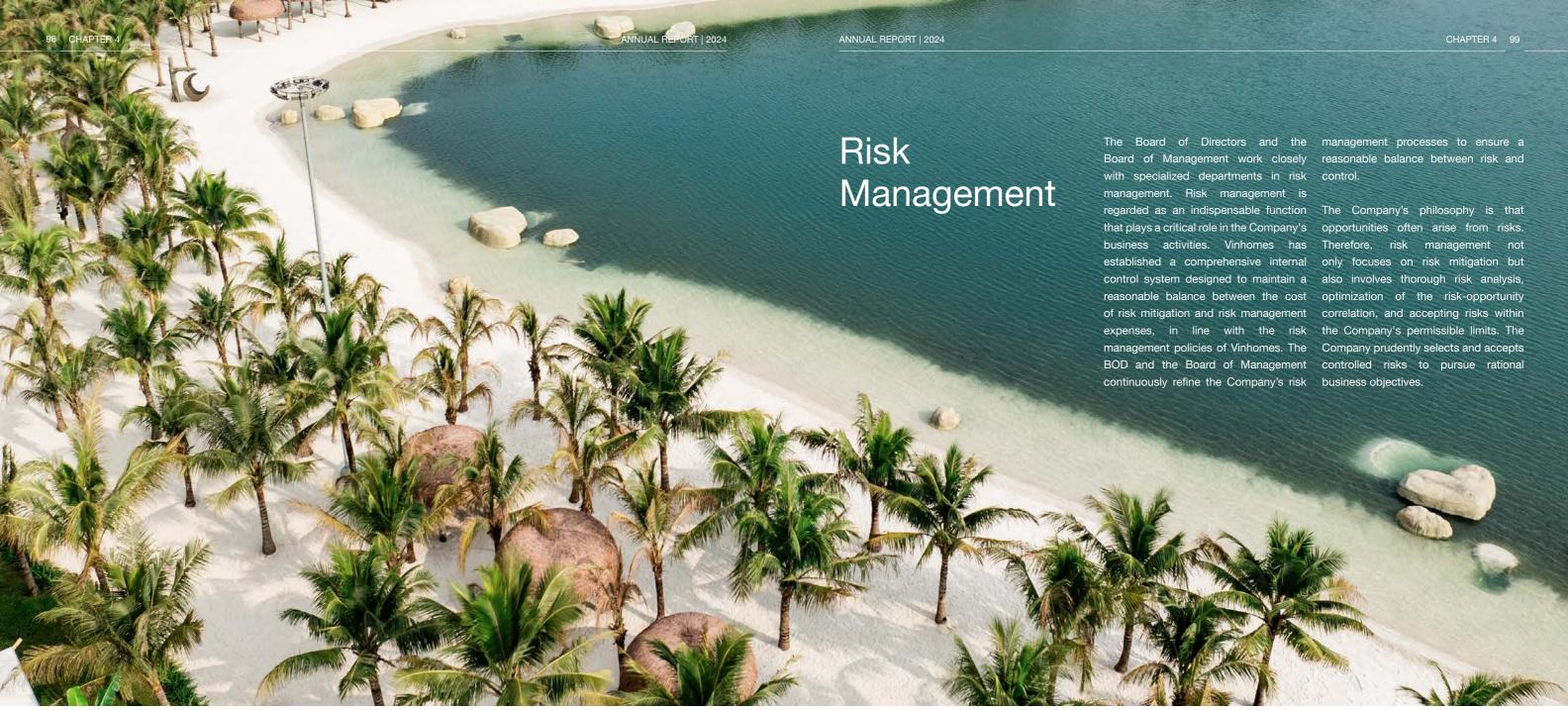
### CHANGES IN THE SUPERVISORY BOARD

In 2024, there were no changes in the composition of the Supervisory Board.

#### CHANGES IN THE BOARD OF MANAGEMENT

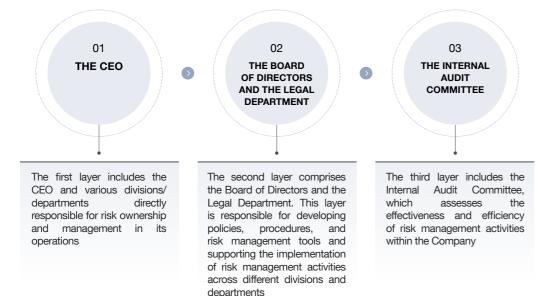
The Board of Directors dismissed Mr. Nguyen Ba Tin and appointed Mr. Dang Minh Hai as Deputy Chief Executive Officer on 5 April 2024. The Board of Directors also accepted the resignation of Mr. Douglas Farrell from the position of Deputy Chief Executive Officer on 24 August 2024.





**Risk Management** Structure

The risk management structure at Vinhomes is built with three layers of defense, ensuring the independence and objectivity of the risk management activities.



Based on the three layers of defense, Vinhomes' risk management structure is as follows:

#### Division/depar

Board of Director Department

CEO

Internal Audit Co

| rtment     | Risk management responsibility   |
|------------|--|
| ors, Legal | Issue regulations, strategies, and policies on risk<br>management to support the implementation of risk<br>management activities |
|            | Supervise and ensure alignment of risk management activities with strategies and policies  |
| ommittee   | Coordinate with different divisions and departments to manage risks with tools, limits, procedures                               |

### **Risk Management Process**



Vinhomes utilizes a comprehensive risk management system consisting of six subprocesses

The process employs logical and systematic approaches to identify, analyze, prioritize, handle, monitor, and communicate risks. Its purpose is to provide timely information to The Management for decision-making and response and to risks and opportunities.

These six sub-processes are built upon principles and guidelines from the ISO 31000 standard and best practices in risk management. The Company's primary risk category is regularly reviewed and evaluated to align with the situation.



# 01

# 02

#### **RISK IDENTIFICATION**

Determine the maximum level of risks that could impact the Company's objectives, including their origins and the potential effects of these risks via conducting research and study within each business area, reviewing risk catalogs and groups, identifying risk factors, and updating the Company's risk list.

### **RISK ANALYSIS**

Examine the sources of risks, analyze the level of impact, and assess the frequency of risk occurrences from both quantitative and qualitative perspectives.

# 04

#### **RISK HANDLING**

Define risk handling approaches, evaluate and select solutions, and implement a corresponding risk management plan. These plans aim to capture opportunities while mitigating adverse impacts caused by risks.

## **RISK MONITORING**

05

appropriateness and effectiveness of the risk management program, with the following objectives:

- · Continuously improve the Company's risk management activities
- · Ensure the effectiveness of risk management activities
- · Monitor the progress and effectiveness of risk management strategies
- · Anticipate and respond to risk events (if they occur) and identify root causes for better management in the future

# 03

### **RISK PRIORITY ASSESSMENT**

Rank and assess the priority order of risks based on evaluation criteria developed across multiple dimensions, including quantitative and qualitative.

# 06

#### COMMUNICATION RISK AND CONSULTATION

Organize communication and training activities to enhance employee awareness and understanding of risk and risk management processes. Seek and consider opinions from relevant parties, ensuring that each stakeholder fully comprehends their roles and responsibilities in risk management.

Continuously review to ensure the

## **Risk Management Activities** in 2024

In 2024, Vinhomes updated its risk management process for the entire system, aligning it with the Company's development strategy. Additionally, when significant transactions occur, market dynamics are volatile, or changes in the legal framework, the relevant divisions and departments promptly consult the Legal Department according to the established process for timely assessment and resolution. Furthermore, the Company regularly organizes workshops, training sessions, and communications related to new risks and changes in the legal environment for the Management and all employees.

# Management of Significant Risks in 2024

The Company analyzed, evaluated, monitored, and managed significant risks impacting the business strategy and operations, including:

MACROECONOMIC RISKS

growth rate, inflation, credit growth, interest rates, exchange rates, consumer price index, savings rate, investment, and unemployment rates all affect supply and demand, purchasing power as well as the sentiment of real estate market, thereby directly impacting the operations and business results of Vinhomes. Specialized departments study and monitor the macroeconomic environment, advising the Board of Management on forecasting future trends and their potential effects on critical business areas. This knowledge

Vinhomes' financial risks encompass

Vital macroeconomic factors such as

helps the Board of Management formulate appropriate strategies and policies. To cope with these factors, Vinhomes constantly innovates and diversifies real estate products to meet the demand of customers in each market period, while keeping up with new trends to maintain sustainable development. This is evident in Vinhomes' success in applying the trend of developing green and smart mixed-use mega townships to many of its projects, earning positive feedback from the community.

**FINANCIAL RISKS** 

liquidity, payment, interest rate, and foreign exchange risks, along with other factors such as legal, regulatory or policy changes that may limit access to domestic capital, particularly during the early stages of project development. Changes in consumer credit policies, especially interest rates and bank lending policies, can influence customers' paying capacity, thereby impacting cash flow and business results. To proactively manage financial risks, the Finance Department coordinates with the Investment Division in assessing situations of the capital and

financial markets to proactively propose appropriate adjustments in debt portfolio and other commitments and timely presenting primary information on capital raising activities to Shareholders. In addition, we maintain relationships with reputable domestic and foreign financial institutions to diversify funding sources, ensuring stable and longterm funding at competitive costs to the Company. In the case of largevalue transactions or transactions in foreign currencies, The Finance Department analyzes and implements risk management with appropriate tools such as derivative contracts.

3 COMPETITION RISKS

INVESTMENT RISKS

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PROJECT DEVELOPMENT RISKS

Real estate is a highly competitive townships. At the same time, we are industry, with the participation of both domestic and foreign developers. To enhance competitiveness, Vinhomes constantly improves its management quality to ensure the best living environment for residents in existing

each new

The development and construction of Vinhomes' projects may be subject to a number of risks related to the permission progress, master planning approvals, as well as construction-related risks such as changes in design plans, technical issues, fluctuations in material costs, unforeseen weather conditions and geological issues. In addition, site clearance and resettlement, which are carried out by the Government, may be delayed due to changes in legal regulations such as the promulgation of the new Land Law in August 2024. This may affect the overall progress of the project. To manage these risks, Vinhomes established a

constantly innovating by introducing new, attractive, high-quality products that align with market trends and meet customer needs.

Vinhomes conducts annual strategic business planning and investment assessments at the beginning of each year, continuously reviewing and adjusting plans to align with market conditions and industry dynamics. Each investment must be financially effective compared to the Company's average cost of capital or meaningful to the Company's overall strategy. Beyond financial and investment considerations,

comprehensive risk assessments before implementation. Key risk factors including market conditions, legal and regulatory aspects, licensing, taxation, and operations are thoroughly evaluated, with mitigation strategies proposed where necessary. Vinhomes consistently seeks guidance from leading financial, legal, and tax experts and applies a rigorous due diligence process for all new investments, as well as for potential project undergoes mergers and acquisitions opportunities.

> robust project management process that includes multiple sub-processes for budgeting, cost management, quality and progress control, regulatory compliance, and execution review. Stringent criteria on experience and reputation are established to select highly gualified contractors, and frequent supervisors are maintained to ensure quality and progress. Furthermore, senior executives of the Construction Management Division are experts in architecture and engineering and have extensive experience in assessing designs, quality, and contractor progress.

PERSONNEL RISKS

Vinhomes holds competitive а advantage in attracting top-tier talent both domestically and internationally, thanks to its dynamic work environment, abundant career development opportunities, transparent, and compensation performance-based and benefits policies. The Company has successfully fostered a distinct corporate culture, strengthening employee engagement through various cultural and team-building initiatives, turning Vinhomes into a second home for its employees and promoting long-term commitment. To ensure a high-quality and stable workforce amid continuous business expansion, Vinhomes, in collaboration with Vingroup, implements an internal talent mobility program that enables employees to enhance their expertise and develop new skills across different roles within the Group. The Human Resources & Training Department actively promotes a culture of continuous learning, organizing large-scale training programs, including online courses, and prioritizing the development of future leadership talent. Special focus is placed on nurturing and preparing young, high-potential leaders to become the core management team of Vinhomes in the years to come.

ENVIRONMENTAL AND SOCIAL RISKS

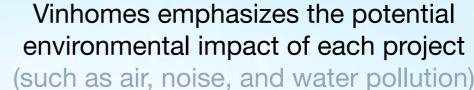
Vinhomes emphasizes the potential environmental impact of each project (such as air, noise, and water pollution) that may impact resources and ecological environments in surrounding areas or affect the economic, social, and human environment around the projects. Therefore, in addition to mandatory standards as prescribed by law, each of Vinhomes' projects aims to apply the most advanced international standards in design and use materials with minimal environmental impact during construction. Meanwhile, before development, an assessment is conducted by reputable foreign and domestic experts to ensure

sustainability across all Vinhomes' projects. In particular, in 2024, Vinhomes achieved four prestigious international certifications including ISO 9001 for quality management, ISO 14001 for environmental management, ISO 45001 for occupational health and safety, and SA8000 for social accountability for real estate business and operations. This achievement affirms Vinhomes' efforts in improving the quality of management operations accordance and in international standards. with and demonstrates its vision of sustainable development as it aims to build an excellent living and working environment for the community.

NATURAL DISASTER AND EPIDEMIC RISKS

Natural disasters and epidemic risks (for example, COVID-19, avian influenza, swine influenza, SARS, MERS and Zika) represent force majeure risks that are beyond the Company's control. To mitigate these risks, Vinhomes closely monitors developments, implements

and appropriate timelv preventive and adopts business measures, initiatives aimed at minimizing the potential impact of such events on the Company's business performance.





# Share Information and Investor Relations

| Ticker symbol                                 | ѵнм                  |
|---|----------------------|
| Outstanding shares as of 31 December 2024:    | 4,107,412,004 shares |
| Number of treasury shares:                    | 246,955,484 shares   |
| Market capitalization as of 31 December 2024: | VND 164,296 billion  |
| Foreign ownership limit:                      | 50%                  |

## 2024 Share Price Performance



Trading volume of VHM shares (million shares)

- VHM stock price
- 1 15 March 2024: Official launch of Vinhomes Royal Island
- 26 April 2024: Oficial launch of K-Town Commercial Area in Ocean City
- 3 15 June 2024: Oficial launch of Little Hong Kong Commercial Area in Ocean City
- 4 7 August 2024: Information disclosure on share repurchase
- 5 8 October 2024: Official launch of Vinhomes Market online-to-offline real estate trading platform
- 6 From 23 October 2024 to 21 November 2024: Implementation of share repurchase

| Shareholder<br>structure | No, | Shareholder                               | Number of shares | Ownership<br>ratio (%) | Number of shareholders |
|--------------------------|-----|---|------------------|------------------------|------------------------|
| (as of 31 December 2024) | 1   | Founding shareholders                     | 3,019,227,680    | 73,50%                 | 1                      |
|                          |     | Domestic                                  | 3,019,227,680    | 73,50%                 | 1                      |
|                          |     | Foreign                                   | 0                | 0,0%                   | 0                      |
|                          | 2   | Major shareholders (holding more than 5%) | 3,019,227,680    | 73,50%                 | 1                      |
|                          |     | Domestic                                  | 3,019,227,680    | 73,50%                 | 1                      |
|                          |     | Foreign                                   | 0                | 0,0%                   | 0                      |
|                          | 3   | Other shareholders                        | 1,088,184,324    | 26,5%                  | 46,799                 |
|                          |     | Domestic                                  | 583,680,298      | 14,2%                  | 45,189                 |
|                          |     | Foreign                                   | 504,504,026      | 12,3%                  | 1,610                  |
|                          | 4   | Total                                     | 4,107,412,004    | 100,0%                 | 46,800                 |
|                          |     | Domestic                                  | 3,602,907,978    | 87,7%                  | 45,190                 |
|                          |     | Foreign                                   | 504,504,026      | 12,3%                  | 1,610                  |



# Insider shareholding

### (as of 31 December 2024)

| Shareholder          | Name - Position                                     | Number of shares | Ownership<br>ratio (%) |
|----------------------|---|------------------|------------------------|
| Board of             | Pham Thieu Hoa – Chairman                           | 0                | 0                      |
| Directors            | Pham Nhat Vuong – Member                            | 0                | 0                      |
|                      | Nguyen Dieu Linh – Member                           | 0                | 0                      |
|                      | Cao Thi Ha An – Member                              | 0                | 0                      |
|                      | Varun Kapur – Independent Member                    | 0                | 0                      |
|                      | Mueen Uddeen – Independent Member                   | 0                | 0                      |
|                      | Hoang D. Quan – Independent Member                  | 0                | 0                      |
|                      | Nguyen Thu Hang – Member                            | 0                | 0                      |
| Board of             | Nguyen Thu Hang – Chief Executive Officer           | 0                | 0                      |
| Management           | Douglas John Farrell – Deputy CEO**                 | 0                | 0                      |
|                      | Pham Van Khuong – Deputy CEO                        | 0                | 0                      |
|                      | Nguyen Ba Tin – Deputy CEO*                         | 0                | 0                      |
|                      | Mai Thu Thuy – Deputy CEO                           | 0                | 0                      |
|                      | Dang Minh Hai – Deputy CEO                          | 0                | 0                      |
| The                  | Nguyen Le Van Quynh – Head of the Supervisory Board | 0                | 0                      |
| Supervisory<br>Board | Pham Ngoc Lan – Member of the Supervisory Board     | 0                | 0                      |
|                      | Le Thi Duyen – Member of the Supervisory Board      | 0                | 0                      |

(\*) Dismissed on 5 April 2024 (\*\*) Dismissed on 24 August 2024

# Major shareholders holding more than 5%

| (as of 31 December | Name                         | Number of shares | Ownership ratio (%) |
|--------------------|------------------------------|------------------|---------------------|
| 2024)              | Vingroup Joint Stock Company | 3,019,227,680    | 73.50%              |

## Transactions of treasury shares

| (as of 31 December | Transaction execution time | Number of treasury shares purchased | Value (VND)       |
|--------------------|----------------------------|-------------------------------------|-------------------|
| 2024)              | October - November 2024    | 246,955,484                         | 2,469,554,840,000 |

# Transactions between the Company and related persons, or between the company and major shareholders, insiders and related persons

| No. | Name of<br>company   | Relationship<br>with the<br>Company | Holder's<br>Certificate                                       | Date of<br>issue  | Place of<br>issue   | Head office<br>address/<br>Contact<br>address  | Time of<br>transaction<br>with the<br>Company | Number of<br>resolutions<br>approved<br>by the<br>GMS/BOD<br>(if any)   | Content,<br>quantity, total<br>transaction  |
|-----|--|-------------------------------------|---|---|---|--|---|---|---|
| 1   | Vingroup<br>Joint Stock<br>Company   | Parent<br>company                   | Business<br>Registration<br>Certificate<br>No.:<br>0101245486 | 3 May 2002  | Hanoi<br>Department<br>of Planning<br>and<br>Investment               | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023<br>Decision No.<br>275/2024/<br>QD-CT BOD<br>- Vinhomes<br>dated 27 May<br>2024 | Business<br>cooperation in<br>Projects; receiving<br>of transfer of shares;<br>trading of goods<br>and provision    |
| 2   | Gia Lam Urban<br>Development<br>and Investment<br>Company<br>Limited         | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0106205215 | 31 March<br>2008  | Hanoi<br>Department<br>of Planning<br>and<br>Investment               | 2nd Floor,<br>Vincom Mega<br>Mall Ocean Park<br>at Lot CCTP-10<br>of Gia Lam<br>Urban Area<br>Project, Trau Quy<br>Town and Duong<br>Xa, Kieu Ky, Da<br>Ton Communes,<br>Gia Lam District,<br>Hanoi, Vietnam | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023   | Trading of goods<br>and provision of<br>services, consulting  |
| 3   | Thai Son<br>Construction<br>Investment<br>Joint Stock<br>Company             | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0305173688 | Business<br>Registration<br>Certificate<br>No.:<br>0305173688 | 22 August<br>2007   | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023   | Lending and<br>borrowing activities,<br>trading of goods<br>and provision of<br>services, business<br>cooperation   |
| 4   | Millennium<br>Trading<br>Investment and<br>Development<br>Company<br>Limited | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0315003043 | 20 April 2018   | Ho Chi<br>Minh City<br>Department<br>of Planning<br>and<br>Investment | Floor 20A,<br>Vincom Center<br>Dong Khoi<br>Building, 72 Le<br>Thanh Ton, Ben<br>Nghe Ward,<br>District 1, Ho<br>Chi Minh City,<br>Vietnam   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023   | Lending and<br>borrowing activities,<br>trading of goods<br>and provision<br>of services,<br>management<br>services |

## Transactions by insiders and related persons

Transactions were carried out according to Resolution No. 20/2023/ NQ-HĐQT-VH dated 28 December 2023, approving the execution of contracts/transactions between Vinhomes Joint Stock Company and related parties in 2024 which were disclosed (hereinafter referred to as "Approval of Related Transactions Framework for 2024") and are listed as follows:

| No. | Name of<br>company   | Relationship<br>with the<br>Company | Holder's<br>Certificate                                       | Date of<br>issue        | Place of<br>issue   | Head office<br>address/<br>Contact<br>address  | Time of<br>transaction<br>with the<br>Company | Number of<br>resolutions<br>approved<br>by the<br>GMS/BOD<br>(if any) | Content,<br>quantity, total<br>transaction  |
|-----|--|-------------------------------------|---|-------------------------|---|--|---|---|---|
| 5   | Can Gio<br>Urban Tourism<br>Joint Stock<br>Company                                 | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0303506451 | 21<br>September<br>2004 | Ho Chi<br>Minh City<br>Department<br>of Planning<br>and<br>Investment   | Floor 20A,<br>Vincom Center<br>Dong Khoi<br>Building, 72 Le<br>Thanh Ton, Ben<br>Nghe Ward,<br>District 1, Ho<br>Chi Minh City,<br>Vietnam                   | 2024  | 20/2023/<br>NQ-HEQT-<br>VH dated 28<br>December<br>2023               | Lending and<br>borrowing activities,<br>trading of goods<br>and provision<br>of services,<br>management<br>services   |
| 6   | Vincons 2<br>Construction<br>Development<br>Joint Stock<br>Company                 | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>4201967027 | 9 November<br>2022      | Khanh Hoa<br>Business<br>Registration<br>Office   | Km15 Hung<br>Vuong<br>Boulevard, Cam<br>Nghia Ward,<br>Cam Ranh<br>City, Khanh<br>Hoa Province,<br>Vietnam   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Lending and<br>borrowing activities,<br>trading of goods<br>and provision of<br>services  |
| 7   | VinCons<br>Construction<br>Investment and<br>Development<br>Joint Stock<br>Company | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0108172251 | 28 February<br>2018     | Hanoi<br>Department<br>of Planning<br>and<br>Investment   | F10, TechnoPark<br>Tower, Gia Lam<br>Urban Area, Da<br>Ton Commune,<br>Gia Lam District,<br>Hanoi City,<br>Vietnam   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Lending and<br>borrowing activities;<br>EPC   |
| 8   | Ecology<br>Development<br>and Investment<br>Joint Stock<br>Company                 | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0900222333 | 31 March<br>2008        | Hanoi<br>Department<br>of Planning<br>and<br>Investment   | No. 191, Ba Trieu<br>Street, Le Dai<br>Hanh Ward, Hai<br>Ba Trung District,<br>Hanoi, Vietnam  | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Lending and<br>borrowing activities,<br>trading of goods<br>and provision of<br>services  |
| 9   | Green City<br>Development<br>Joint Stock<br>Company                                | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0305320043 | 8 November<br>2007      | Ho Chi<br>Minh City<br>Department<br>of Planning<br>and<br>Investment   | 72 Le Thanh Ton<br>Street, Ben Nghe<br>Ward, District<br>1, Ho Chi Minh<br>City, Vietnam   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Lending and<br>borrowing activities,<br>trading of goods<br>and provision<br>of services,<br>consulting services,<br>management<br>services, business<br>cooperation in<br>Projects |
| 10  | SV West Hanoi<br>Real Estate<br>Business<br>Development<br>JSC                     | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0110537975 | 10<br>November<br>2023  | Hanoi<br>Business<br>Registration<br>Office   | 2nd Floor, Almaz<br>Market, Hoa Lan<br>Street, Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Phuc Loi<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Lending and<br>borrowing activities,<br>trading of goods<br>and provision of<br>services  |
| 11  | GS Cu Chi<br>Development<br>Joint Stock<br>Company                                 | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0304887520 | 9 November<br>2011      | Business<br>Registration<br>Office -<br>Ho Chi<br>Minh City<br>Department<br>of Planning<br>and<br>Investment | Floor 20A,<br>Vincom Center<br>Dong Khoi<br>Shopping<br>Center, 72 Le<br>Thanh Ton, Ben<br>Nghe Ward,<br>District 1, Ho<br>Chi Minh City,<br>Vietnam         | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision<br>of services,<br>consulting services,<br>management<br>services; lending<br>activities  |

| No. | Name of<br>company  | Relationship<br>with the<br>Company | Holder's<br>Certificate                                       | Date of<br>issue       | Place of<br>issue   | Head office<br>address/<br>Contact<br>address  | Time of<br>transaction<br>with the<br>Company | Number of<br>resolutions<br>approved<br>by the<br>GMS/BOD<br>(if any) | Content,<br>quantity, total<br>transaction  |
|-----|---|-------------------------------------|---|------------------------|---|--|---|---|---|
| 12  | Truong Thinh<br>Property<br>Investment and<br>Development<br>Joint Stock<br>Company | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0110363729 | 24 May 2023            | Hanoi<br>Business<br>Registration<br>Office                           | 8th Floor,<br>TechnoPark<br>Tower, Vinhomes<br>Ocean Park<br>Urban Area, Da<br>Ton Commune,<br>Gia Lam District,<br>Hanoi, Vietnam             | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Lending activities,<br>trading of goods<br>and provision of<br>services   |
| 13  | Delta Joint<br>Stock<br>Company   | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0305120460 | 16 August<br>2007      | Ho Chi<br>Minh City<br>Department<br>of Planning<br>and<br>Investment | 110 Dang<br>Cong Binh, 6th<br>Hamlet, Xuan<br>Thoi Thuong<br>Ward, Hoc Mon<br>District, Ho<br>Chi Minh City,<br>Vietnam                        | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Management<br>service fee   |
| 14  | Vinhomes<br>Industrial Zone<br>Investment<br>Joint Stock<br>Company                 | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0108543629 | 12<br>November<br>2018 | Hanoi<br>Department<br>of Planning<br>and<br>Investment               | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam               | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Lending and<br>borrowing activitie<br>trading of goods<br>and provision<br>of services,<br>consulting services<br>management<br>services                      |
| 15  | Berjaya<br>Vietnam<br>International<br>University Town<br>Joint Stock<br>Company    | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0305819280 | 1 July 2008            | Ho Chi<br>Minh City<br>Department<br>of Planning<br>and<br>Investment | Floor 20A,<br>Vincom Center<br>Dong Khoi<br>Building, 72 Le<br>Thanh Ton, Ben<br>Nghe Ward,<br>District 1, Ho<br>Chi Minh City,<br>Vietnam     | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Management<br>service fee   |
| 16  | Metropolis<br>Hanoi<br>Company<br>Limited   | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0106891557 | 23 June<br>2015        | Hanoi<br>Department<br>of Planning<br>and<br>Investment               | HH Lot, Pham<br>Hung Street, Me<br>Tri Ward, Nam<br>Tu Liem District,<br>Hanoi, Vietnam  | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Lending and<br>borrowing activitie<br>collecting and<br>paying on behalf;<br>payment on<br>behalf of other<br>parties; business<br>cooperation in<br>Projects |
| 17  | Vincom Retail<br>Joint Stock<br>Company   | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0105850244 | 11 April<br>2012       | Hanoi<br>Department<br>of Planning<br>and<br>Investment               | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services, business<br>cooperation in<br>Projects  |
| 18  | Vincom Retail<br>Operation<br>Company<br>Limited                                    | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0106250673 | 5 August<br>2013       | Hanoi<br>Department<br>of Planning<br>and<br>Investment               | Symphony<br>Office Building,<br>Chu Huy Man<br>Street, Vinhomes<br>Riverside Urban<br>Area, Phuc Dong<br>Ward, Long Bien<br>District, Hanoi    | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services, busines<br>cooperation in<br>Projects   |

| No. | Name of<br>company   | Relationship<br>with the<br>Company | Holder's<br>Certificate                                       | Date of<br>issue        | Place of<br>issue   | Head office<br>address/<br>Contact<br>address   | Time of<br>transaction<br>with the<br>Company | Number of<br>resolutions<br>approved<br>by the<br>GMS/BOD<br>(if any) | Content,<br>quantity, total<br>transaction  |
|-----|--|-------------------------------------|---|-------------------------|---|---|---|---|---|
| 19  | Royal City<br>Real Estate<br>Development<br>and Investment<br>Joint Stock<br>Company | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0103970225 | 11 June<br>2009         | Hanoi<br>Department<br>of Planning<br>and<br>Investment     | No. 72A, Nguyen<br>Trai Street,<br>Thuong Dinh<br>Ward, Thanh<br>Xuan District,<br>Hanoi, Vietnam   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Management<br>service fee   |
| 20  | Vinmec<br>International<br>General<br>Hospital<br>Joint Stock<br>Company             | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0106050554 | 30<br>November<br>2012  | Hanoi<br>Department<br>of Planning<br>and<br>Investment     | No. 458, Minh<br>Khai Street, Vinh<br>Tuy Ward, Ba<br>Trung District,<br>Hanoi, Vietnam   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Business<br>cooperation<br>transaction, trading<br>of goods and<br>provision of services            |
| 21  | Vinfast Trading<br>and Services<br>Company<br>Limited                                | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0108926276 | 1 October<br>2019       | Hanoi<br>Department<br>of Planning<br>and<br>Investment     | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam                    | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services  |
| 22  | Vinpearl<br>Joint Stock<br>Company   | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>4200456848 | 26 July 2006            | Khanh Hoa<br>Department<br>of Planning<br>and<br>Investment | Hon Tre Island,<br>Vinh Nguyen<br>Ward, Nha Trang<br>City, Khanh<br>Hoa Province,<br>Vietnam  | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Business<br>cooperation<br>transaction, trading<br>of goods and<br>provision of services            |
| 23  | VMI Real Estate<br>Investment and<br>Management<br>Joint Stock<br>Company            | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0110122970 | 19<br>September<br>2022 | Hanoi<br>Department<br>of Planning<br>and<br>Investment     | Symphony<br>Office Tower,<br>Chu Huy Man<br>Street, Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Phuc Loi<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision<br>of services,<br>consulting services,<br>management<br>services |
| 24  | GSM Green<br>and Smart<br>Mobility<br>Joint Stock<br>Company                         | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0110269067 | 1 March<br>2023         | Hanoi<br>Department<br>of Planning<br>and<br>Investment     | Symphony<br>Office Tower,<br>Chu Huy Man<br>Street, Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Phuc Loi<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Management<br>service and office<br>leasing fee   |
| 25  | VINACADEMY<br>Education<br>and Training<br>Company<br>Limited                        | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0109872993 | 30 March<br>2015        | Hanoi<br>Department<br>of Planning<br>and<br>Investment     | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam                    | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services  |

| No. | Name of<br>company   | Relationship<br>with the<br>Company | Holder's<br>Certificate                                       | Date of<br>issue   | Place of<br>issue                                       | Head office<br>address/<br>Contact<br>address  | Time of<br>transaction<br>with the<br>Company | Number of<br>resolutions<br>approved<br>by the<br>GMS/BOD<br>(if any) | Content,<br>quantity, total<br>transaction   |
|-----|--|-------------------------------------|---|--------------------|---|--|---|---|--|
| 26  | VinFast Trading<br>and Production<br>Joint Stock<br>Company  | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0107894416 | 21 June<br>2017    | Hanoi<br>Department<br>of Planning<br>and<br>Investment | Dinh Vu - Cat Hai<br>Economic Zone,<br>Cat Hai Island,<br>Cat Hai Town,<br>Cat Hai District,<br>Hai Phong City,<br>Vietnam   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services   |
| 27  | V-Green Global<br>Charging<br>Station<br>Development<br>Joint Stock<br>Company                                   | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0110660175 | 22 March<br>2024   | Hanoi<br>Department<br>of Planning<br>and<br>Investment | Symphony<br>Office Tower,<br>Chu Huy Man<br>Street, Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Phuc Loi<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam    | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>consulting services,<br>management<br>services   |
| 28  | Vinschool<br>Joint Stock<br>Company  | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0106156871 | 17 April<br>2013   | Hanoi<br>Department<br>of Planning<br>and<br>Investment | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam                       | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Business<br>cooperation<br>transaction, trading<br>of goods and<br>provision of services |
| 29  | VINITIS<br>Information<br>Technology<br>Solution and<br>Transmission<br>Infrastructure<br>Joint Stock<br>Company | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0105479189 | 31August<br>2011   | Hanoi<br>Department<br>of Planning<br>and<br>Investment | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam                       | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | IT transactions,<br>office leasing,<br>telecommunications<br>revenue sharing             |
| 30  | VinAl Artificial<br>Intelligence<br>Application<br>and Research<br>Joint Stock<br>Company                        | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0109727523 | 4 August<br>2021   | Hanoi<br>Business<br>Registration<br>Office             | Symphony<br>Office Building,<br>Chu Huy Man<br>Street, Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Phuc Loi<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services   |
| 31  | Big Data<br>Research<br>Institute  | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0108539485 | 6 December<br>2018 | Hanoi<br>Department<br>of Planning<br>and<br>Investment | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam                       | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Office leasing,<br>service fee   |

| No. | Name of<br>company  | Relationship<br>with the<br>Company | Holder's<br>Certificate   | Date of<br>issue        | Place of<br>issue   | Head office<br>address/<br>Contact<br>address  | Time of<br>transaction<br>with the<br>Company | Number of<br>resolutions<br>approved<br>by the<br>GMS/BOD<br>(if any) | Content,<br>quantity, total<br>transaction       | No. | Name of<br>company   | Relationship<br>with the<br>Company | Holder's<br>Certificate                                       | Date of<br>issue        | Place of<br>issue  | Head office<br>address/<br>Contact<br>address   | Time of<br>transaction<br>with the<br>Company | Number of<br>resolutions<br>approved<br>by the<br>GMS/BOD<br>(if any) | Content,<br>quantity, total<br>transaction                                |
|-----|---|-------------------------------------|---|-------------------------|---|--|---|---|--|-----|--|-------------------------------------|---|-------------------------|--|---|---|---|---|
| 32  | Vinbrain<br>Joint Stock<br>Company                              | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0108716920               | 25 April<br>2019        | Hanoi<br>Department<br>of Planning<br>and<br>Investment                             | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam                       | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Office leasing<br>transactions, service<br>fees  | 39  | Genestory<br>Joint Stock<br>Company  | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0109947737 | 30 March<br>2022        | Hanoi<br>Department<br>of Planning<br>and<br>Investment      | Symphony<br>Office Building,<br>Chu Huy Man<br>Street, Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Phuc Loi<br>Ward, Long Bien<br>District, Hanoi, | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Office leasing<br>transactions, service<br>fees                           |
| 33  | Vinbigdata<br>Joint Stock<br>Company                            | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0109745427               | 13<br>September<br>2021 | Hanoi<br>Business<br>Registration<br>Office   | Symphony<br>Office Building,<br>Chu Huy Man<br>Street, Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Phuc Loi<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services | 40  | Vietnam<br>Investment<br>Group<br>Joint Stock<br>Company                       | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0102459554 | 24 October<br>2024      | Hanoi<br>Department<br>of Planning<br>and<br>Investment      | Vietnam<br>No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Management fee  |
| 34  | Xavinco<br>Real Estate<br>Joint Stock<br>Company                | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0104644263               | 11 May 2010             | Hanoi<br>Department<br>of Planning<br>and<br>Investment                             | 191 Ba Trieu<br>Street, Le Dai<br>Hanh Ward, Hai<br>Ba Trung District,<br>Hanoi, Vietnam   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services | 41  | Vincom<br>Security<br>Service<br>Company<br>Limited                            | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0106339402 | 18 October<br>2013      | Hanoi<br>Department<br>of Planning<br>and<br>Investment      | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside<br>Ecological Urban   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services                          |
| 35  | Xalivico<br>Company<br>Limited                                  | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:                             | 9 June<br>2015          | Hanoi<br>Department<br>of Planning<br>and   | 233 Nguyen Trai,<br>Thuong Dinh<br>Ward, Thanh<br>Xuan District,   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December                       | Management fee                                   |     |  |                                     |   |                         |  | Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam   |   |   |   |
| 36  | BERJAYA<br>Vietnam<br>Financial<br>Center<br>Company<br>Limited | Subsidiary                          | 0106872723<br>Business<br>Registration<br>Certificate<br>No.:<br>0305526527 | 20 February<br>2008     | Investment<br>Ho Chi<br>Minh City<br>Department<br>of Planning<br>and<br>Investment | Hanoi, Vietnam<br>Floor 20A,<br>Vincom Center,<br>72 Le Thanh Ton,<br>Ben Nghe Ward,<br>District 1, Ho<br>Chi Minh City,   | 2024  | 2023<br>20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023       | Management<br>service fee                        | 42  | Cam Ranh Salt<br>JSC   | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>4200402472 | 6 April 2000            | Khanh Hoa<br>Business<br>Registration<br>Office              | Km 15, Km<br>1497, Cam<br>Nghia Ward,<br>Cam Ranh<br>City, Khanh<br>Hoa Province,<br>Vietnam  | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Lending activities,<br>trading of goods<br>and provision of<br>services   |
| 37  | Dai An<br>Construction<br>Investment<br>Joint Stock             | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:                             | 3 August<br>2004        | Hung Yen<br>Department<br>of Planning<br>and  | Vietnam<br>National<br>Highway<br>5A, Dinh Du<br>Hamlet, Dinh  | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December                       | Management fee                                   | 43  | Vietnam<br>Exhibition<br>Fair Center<br>Joint Stock<br>Company                 | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0100111472 | 4 January<br>2011       | Hanoi<br>Department<br>of Planning<br>and<br>Investment      | No. 148, Giang<br>Vo Street, Giang<br>Vo Ward, Ba<br>Dinh District,<br>Hanoi, Vietnam   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services, business<br>cooperation |
|     | Company   |                                     | 0900230422  |                         | Investment  | Du Commune,<br>Van Lam<br>District, Hung<br>Yen Province,<br>Vietnam   |   | 2023  |  | 44  | VinES Ha<br>Tinh Energy<br>Solutions<br>Joint Stock<br>Company                 | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>3002233421 | 21<br>September<br>2021 | Ha Tinh<br>Department<br>of Planning<br>and<br>Investment    | Vung Ang<br>Economic<br>Zone, Ky Loi<br>Commune, Ky<br>Anh Town, Ha<br>Tinh Province,   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Management<br>consulting fee  |
| 38  | VinBus Ecology<br>Transport<br>Services<br>Company<br>Limited   | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0108718068               | 25 April<br>2019        | Hanoi<br>Department<br>of Planning<br>and<br>Investment                             | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam                       | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services | 45  | Phu Quoc<br>Tourism<br>Investment and<br>Development<br>Joint Stock<br>Company | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>1701971178 | 6 September<br>2014     | Kien Giang<br>Department<br>of Planning<br>and<br>Investment | Vietnam<br>Bai Dai Area,<br>Ganh Dau<br>Commune,<br>Phu Quoc<br>District, Kien<br>Giang Province,<br>Vietnam  | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Management consulting fee   |
|     |   |                                     |   |                         |   |  |   |   |  | 46  | VinWonders<br>Nha Trang<br>Joint Stock<br>Company                              | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>4201954042 | 21 April<br>2022        | Khanh Hoa<br>Department<br>of Planning<br>and<br>Investment  | Hon Tre Island,<br>Vinh Nguyen<br>Ward, Nha Trang<br>City, Khanh<br>Hoa Province,<br>Vietnam  | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Management<br>consulting fee  |

| No. | Name of<br>company  | Relationship<br>with the<br>Company | Holder's<br>Certificate                                       | Date of<br>issue       | Place of<br>issue   | Head office<br>address/<br>Contact<br>address  | Time of<br>transaction<br>with the<br>Company | Number of<br>resolutions<br>approved<br>by the<br>GMS/BOD<br>(if any) | Content,<br>quantity, total<br>transaction                              |
|-----|---|-------------------------------------|---|------------------------|---|--|---|---|---|
| 47  | Suoi Hoa<br>Urban<br>Development<br>and Investment<br>Joint Stock<br>Company    | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>2300819428 | 22 January<br>2014     | Bac Ninh<br>Department<br>of Planning<br>and<br>Investment            | Km1 + 200,<br>Tran Hung Dao<br>Street, Suoi<br>Hoa Ward, Bac<br>Ninh City, Bac<br>Ninh Province,<br>Vietnam                                    | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services                        |
| 48  | VINCSS<br>Internet<br>Security<br>Services<br>Company<br>Limited                | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0108520364 | 20<br>November<br>2018 | Hanoi<br>Department<br>of Planning<br>and<br>Investment               | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services                        |
| 49  | VinClub<br>Joint Stock<br>Company   | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0202200178 | 12 May 2023            | Hanoi<br>Department<br>of Planning<br>and<br>Investment               | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside<br>Ecological Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi,<br>Vietnam | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Office leasing<br>transactions, service<br>fees                         |
| 50  | Vinsmart<br>Research &<br>Manufacturer<br>Joint Stock<br>Company                | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0108321672 | 12 June<br>2018        | Hanoi<br>Department<br>of Planning<br>and<br>Investment               | Lot CN1-<br>06B-1&2, Hi-<br>Tech Industrial<br>Park 1, Hoa Lac<br>Hi-Tech Park,<br>Ha Bang, Thach<br>That, Hanoi,<br>Vietnam                   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services                        |
| 51  | FGF Trading<br>and Service<br>Joint Stock<br>Company                            | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0110771284 | 2 July 2024            | Hanoi<br>Department<br>of Planning<br>and<br>Investment               | No. 1, Nguyen<br>Van Linh Street,<br>Gia Thuy Ward,<br>Long Bien<br>District, Hanoi<br>City, Vietnam   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Office leasing<br>transactions, service<br>fees                         |
| 52  | S-VIN2<br>Vietnam Real<br>Estate Trading<br>Joint Stock<br>Company              | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0317834290 | 15 May 2023            | Ho Chi<br>Minh City<br>Department<br>of Planning<br>and<br>Investment | 4th Floor,<br>Vincom Mega<br>Mall Thao Dien,<br>161 Hanoi<br>Highway, Thao<br>Dien Ward, Thu<br>Duc City, Ho<br>Chi Minh City,<br>Vietnam      | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Sales consulting fee  |
| 53  | Vietnam<br>Investment<br>and Consulting<br>Investment<br>Joint Stock<br>Company | Subsidiary                          | Business<br>Registration<br>Certificate No.<br>0106459393     | 18 February<br>2014    | Hanoi<br>Department<br>of Planning<br>and<br>Investment               | No. 191, Ba Trieu<br>Street, Le Dai<br>Hanh Ward, Hai<br>Ba Trung District,<br>Hanoi   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Management<br>service fee   |
| 54  | Bao Lai<br>Investment<br>Joint Stock<br>Company                                 | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>0104727343 | 28 May 2010            | Hanoi<br>Department<br>of Planning<br>and<br>Investment               | No. 166 Pham<br>Van Dong, Xuan<br>Dinh Ward, Bac<br>Tu Liem District,<br>Hanoi City,<br>Vietnam  | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Lending activities,<br>trading of goods<br>and provision of<br>services |

| No. | Name of<br>company  | Relationship<br>with the<br>Company | Holder's<br>Certificate                                       | Date of<br>issue       | Place of<br>issue   | Head office<br>address/<br>Contact<br>address  | Time of<br>transaction<br>with the<br>Company | Number of<br>resolutions<br>approved<br>by the<br>GMS/BOD<br>(if any) | Content,<br>quantity, total<br>transaction                              |
|-----|---|-------------------------------------|---|------------------------|---|--|---|---|---|
| 55  | Ca Tam<br>Tourism<br>Joint Stock<br>Company                               | Subsidiary                          | Business<br>Registration<br>Certificate<br>No.:<br>4201623379 | 25<br>November<br>2014 | Khanh Hoa<br>Business<br>Registration<br>Office                       | Hon Tre Island,<br>Vinh Nguyen<br>Ward, Nha Trang<br>City, Khanh Hoa<br>Province   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Lending activities,<br>trading of goods<br>and provision of<br>services |
| 56  | Vin3S Joint<br>Stock<br>Company   | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0106892021 | 3 July 2015            | Hanoi<br>Department<br>of Planning<br>and<br>Investment               | No.7, Bang<br>Lang 1 Street,<br>Vinhomes<br>Riverside Urban<br>Area, Viet Hung<br>Ward, Long Bien<br>District, Hanoi           | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services                        |
| 57  | VINHMS<br>Software<br>Production<br>and Trading<br>Joint Stock<br>Company | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0315396330 | 21<br>November<br>2018 | Ho Chi<br>Minh City<br>Department<br>of Planning<br>and<br>Investment | Floor 20A,<br>Vincom Center<br>Dong Khoi<br>Building, 72 Le<br>Thanh Ton, Ben<br>Nghe Ward,<br>District 1, Ho Chi<br>Minh City | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services                        |
| 58  | NVY Vietnam<br>Development<br>JSC   | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>0202239055 | 12 May 2023            | Hai Phong<br>City<br>Business<br>Registration<br>Office               | No. 1 Hanoi<br>Street, Thuong<br>Ly Ward, Hong<br>Bang District,<br>Hai Phong City   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services                        |
| 59  | VINPEARL<br>CUA HOI<br>JOINT STOCK<br>COMPANY                             | Stakeholders                        | Business<br>Registration<br>Certificate<br>No.:<br>2902171014 | 24 July 2023           | Nghe An<br>Business<br>Registration<br>Office                         | Binh Minh<br>Street, Nghi<br>Hai Ward, Cua<br>Lo Town, Nghe<br>An Province,<br>Vietnam   | 2024  | 20/2023/<br>NQ-HĐQT-<br>VH dated 28<br>December<br>2023               | Trading of goods<br>and provision of<br>services                        |



Vinhomes is committed to ensuring honesty, transparency, and consistency in providing information and addressing inquiries from shareholders, investors, analysts, and other stakeholders

company guarantees equal treatment The for all shareholders, whether individual or institutional, domestic or foreign. Vinhomes strives to provide shareholders and investors with timely and accurate updates on its business operations through its official website. Investorrelated materials, including guarterly meeting documents, financial reports, and press releases on the company's financial performance, are published simultaneously in both Vietnamese and English. These resources are readily accessible and available for download in the Investor Relations section of the company's website at www.vinhomes.vn.

The Investor Relations Department at Vinhomes, in close collaboration with the Investor Relations team at Vingroup, maintains regular engagement with shareholders through various investor

including Annual General Meetings, events. group meetings, discussions with investor analysts, quarterly meetings with investors, and domestic and international investor conferences. both in person and online. These activities serve as a vital bridge connecting the company with its shareholders and investors, ensuring consistent updates on Vinhomes' business performance and financial position. Senior executives actively participate in these engagements, providing shareholders and investors with in-depth insights into Vinhomes' strategic direction.

The Investor Relations Department actively enhances engagement with investors through organizing in-person meetings, project site visits, and virtual meetings, ensuring timely updates on the company's business operations. Throughout the year, Vinhomes organized over

100 meetings, discussions, site visits, in addition to participating in 13 domestic and international conferences. These efforts have enabled the company to connect with hundreds of investors, strengthening relationships with both existing and potential partners. Additionally, the Investor Relations team successfully coordinated two Analyst/Investor Tours, bringing nearly 100 investors and banking representatives from multiple countries to visit Vinhomes' ongoing and completed projects.

contact us at ir@vinhomes.vn.

Looking ahead, the Investor Relations Department remains committed to expanding and refining its engagement activities. We strive to provide prompt responses to investor and analyst inquiries. For further information, please Vinhomes organized over

MEETINGS, DISCUSSIONS, SITE VISITS

| Event Calendar  |  |
|-----------------|--|
| 2024 – Investor |  |
| Relations       |  |

- Update on business performance in Quarter IV of 2023
  J.P. Morgan's Vietnam Virtual Tour
  BofA 2024 ASEAN Conference
  CITI x SSI Vietnam C-Suite Forum 2024
  - VCSC Vietnam Access Day 2024
  - UBS OneASEAN Summit 2024
  - Jefferies 5th Asia Forum
- Quarter II Update on business performance in Quarter I of 2024

Quarter I

- Morgan Stanley Virtual ASEAN Conference 2024
- UBS Asian Investment Conference 2024
- HSC EMERGING VIETNAM 2024
- BofA 2024 APAC Financial Real Estate Equity and Credit Conference

Quarter III • Update on business performance in Quarter II of 2024

- 31st CITIC CLSA Investors' Forum 2024
- Quarter IV Update on business performance in Quarter III of 2024
  - [GOLDMAN SACHS x SSI] 2024 Vietnam Corporate Day
  - Morgan Stanley 23rd Asia Pacific Summit

## **Financial Calendar**

### For the financial year ended on 31 December 2024

| 26 April 2024   | Release of Quarter I, 2024 Financial Statements   |
|-----------------|---|
| 18 July 2024    | Release of Quarter II, 2024 Financial Statements  |
| 30 October 2024 | Release of Quarter III, 2024 Financial Statements |
| 24 January 2025 | Release of Quarter IV, 2024 Financial Statements  |

#### Financial year ends on 31 December 2025 (tentative)

| April 2025   | Tentative release of Quarter I, 2025 Financial Statements   |
|--------------|---|
| July 2025    | Tentative release of Quarter II, 2025 Financial Statements  |
| October 2025 | Tentative release of Quarter III, 2025 Financial Statements |
| January 2026 | Tentative release of Quarter IV, 2025 Financial Statements  |







# Vision for sustainability

Sustainable development is an essential trend for businesses on their journey toward economic prosperity, environmental sustainability, and social equality.

Sustainable development is an essential trend for businesses on their journey toward economic prosperity, environmental sustainability, and social equality. Throughout its growth journey, Vinhomes has remained steadfast in its commitment to sustainable environmental and social values, placing people at the heart of all operations to build trust among stakeholders. In the next phase, acknowledging the importance of climate change mitigation and greenhouse gas reduction, Vinhomes is committed to implementing environmental and social standards in compliance with Vietnamese laws and international standards related to Environment. Social Responsibility and Governance. Vinhomes believes that an efficient enterprise that prioritizes social responsibility can create enduring, sustainable value shareholders, for customers, employees, partners and society.

We realize our vision for sustainable development through the following initiatives:

# 1

Developing "mini cities", integrating comprehensive ecosystems to fulfill all living needs, contributing to urban decentralization and fostering sustainable local communities

# 2

Prioritizing environmentally friendly design and planning, researching and applying innovative solutions conditions enhance living for customers while ensuring environmental quality and landscapes where projects are located

## 4

Sustaining solid relationships with shareholders, investors, partners, and customers who share our core values and objectives

# 5

Enhancing economic efficiency for sustainable growth

As such, Vinhomes' management defines sustainable development activities as a long-term goal and formulates strategies for specific periods. The three pillars: Environment, Society, and Governance will be the focus of all company activities, aiming to maximize Vinhomes' market capitalization value, ensure sustainability, and foster mutual benefits for shareholders, investors, and stakeholders. This strategic approach demonstrates Vinhomes' unwavering commitment to a sustainable development vision, integrating business operations with social responsibility and community development, aligning with the national development strategy. At Vinhomes, the Chief Executive Officer is the person with the highest responsibility for the Company's Sustainable Development policies and activities.

## 3

Adapting business operations to climate change, aligning with the national roadmap toward Net Zero emissions, and focusing on clean and sustainable energy

# 6

Developing internal governance structures to generate long-term value for Vinhomes projects

# Sustainability achievements in 2024

Total contribution to social philanthropy activities

2,564 WND BILLION

equivalent to 7% of profit after tax in 2024

Contributed an equivalent to approximately

1.2% of Vietnam's GDP

Granted scholarships worth

Total training hours in 2024

training hours

675,468



to support the development of high-quality human resources



Donated

schools nationwide

The satisfaction rate of employees with the Working Environment and Culture

96.7%

Reduced total CO<sub>2</sub> emissions from Vinhomes operational activities by

7%

compared to 2023

Reused 50,800 M<sup>3</sup> WATER at Vinhomes Smart City







# Sustainable development strategy



Comprehensive engagement with stakeholders

Strengthening relationships with all stakeholders is an vital aspect while promoting economic growth of the sustainable development and contributing to society and the process, ensuring all stakeholders are environment, Vinhomes actively listens involved in decision-making, thereby to stakeholder feedback and strives to increasing support and minimizing meet their expectations with the utmost potential risks. Vinhomes identifies key dedication. stakeholders including shareholders and investors, customers and residents, local communities, state regulators, employees, business partners and suppliers.

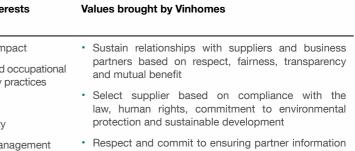
We aim to balance the interests of all stakeholders, fostering sustainable partnerships based on trust, transparency, and ethical standards. To drive governance innovation, product enhancement, and service quality

| Stakeholders                  | Forms of engagement   | Stakeholders' interests  | Values brought by Vinhomes  |
|-------------------------------|---|--|---|
| Investors and<br>Shareholders | <ul> <li>Hold the Annual General Meeting of Shareholders and collect shareholder opinions in writing</li> <li>Regularly disclose information on public digital platforms in a timely manner</li> <li>Organize quarterly business update meetings</li> <li>Regularly participate in seminars organized by local and international securities companies and investment banks to update information for investors</li> <li>Coordinate with the Investor Relations Department of Vingroup subsidiaries to arrange annual tours of the Vingroup - Vinhomes ecosystem</li> <li>Respond to shareholder and investor inquiries via email: ir@vinhomes.vn</li> </ul> | <ul> <li>Business performance and capital efficiency</li> <li>Dividend policy</li> <li>Corporate governance and execution capability</li> <li>Information transparency, compliance with regulations and ensuring investors' rights</li> <li>Environmental and social responsibility</li> <li>Supply chain management</li> <li>Human resource management</li> <li>Enterprise value and market value of Vinhomes' shares</li> <li>Ensuring long-term sustainable development</li> </ul>                              | <ul> <li>Maintain sustainable growth</li> <li>Implement transparent and fair governance to protect shareholder interests</li> <li>Timely and fully disclose information, seeking shareholders consent for important decisions through annual general meetings or written communications</li> <li>Create opportunities for shareholders and investors to meet with Management to understand Vinhomes' business strategy</li> <li>Ensure transparency on social and environmental strategies</li> </ul>   |
| Customers and residents       | <ul> <li>Provide comprehensive<br/>and timely information<br/>about products and<br/>services, promotional<br/>programs, sales policies<br/>on the website and<br/>newsletter</li> <li>Engage directly with<br/>customers through social<br/>media channels</li> <li>Set up a 24/7 hotline for<br/>customer care</li> <li>Regularly organize<br/>customer loyalty programs,<br/>exclusive offers within the<br/>Vingroup ecosystem, and<br/>customer care activities</li> <li>Conduct satisfaction<br/>surveys among customers<br/>and residents</li> <li>Participate in resident's<br/>meetings and conferences</li> </ul>                                 | <ul> <li>Ensure the commitment to product and service quality, maintaining brand reputation in the market</li> <li>Allow easy access to product/ service information across channels</li> <li>Obtain quick, accurate information and quality advice to make decisions on selecting products/services.</li> <li>Ensure health and safety</li> <li>Sustainable materials and products</li> <li>Deliver excellent customer service with seamless complaint resolution and transparent terms and conditions</li> </ul> | <ul> <li>Ensure the commitment to product and service quality</li> <li>Consistently aim to deliver the best experience to customers</li> <li>Improve design, landscape, living environment, and amenities. Coordinate with other Vingroup subsidiaries to provide special privileges for customers, offering convenience and unique value for customers/residents</li> <li>Place integrity as the foundation of our business and customer-centricity at the core of business operations. Ensure that customers are consistently treated with dedication and professionalism</li> <li>Listen to understand customers, balancing their interests with Company's benefits. Form a team of high-quality advisors to provide accurate and comprehensive information</li> <li>Maintain trust with customers in all aspects. Strive to exceed commitments to customers</li> <li>Stay ahead of trends, enhance quality of service and proactively create products that lead and cater to customers' needs</li> <li>Organize community programs that engage residents, fostering a civilized living environment</li> </ul> |

| Stakeholders     | Forms of engagement   | Stakeholders' interests  | Values brought by Vinhomes   |
|------------------|---|--|--|
| Local            | <ul> <li>Charity activities</li> <li>Meetings, conferences,<br/>forums, and dialogues with<br/>the community/regulators</li> </ul>  | <ul> <li>Environmental, climate, waste<br/>and energy issues</li> <li>Organize community<br/>engagement and development<br/>initiatives</li> <li>Employment and labor</li> <li>Promote local economic<br/>growth and infrastructure<br/>development</li> </ul>   | <ul> <li>Conduct environmental and community impact assessments prior to project developments</li> <li>Develop iconic buildings in provinces and cities where Vinhomes projects are located; organizing cultural and artistic programs, attracting hundreds of thousands of visitors, thereby positively contributing to enhancing local image and economy</li> <li>Fully comply with legal regulations on environmental protection, climate, waste and energy. Conserve natural resources and protect the natural environment, develop ecological, green and smart cities towards net zero by 2050</li> <li>Fulfill social responsibility commitments, prioritize people-centered development of products and services for a better quality of life</li> <li>Regularly engage in dialogue and coordinate with local management agencies to improve the environment and invest in local infrastructure development</li> <li>In each operational region, mobilize local labor resources, create employment opportunities and improve social welfare</li> <li>Actively participate in social and charitable activities to assist disadvantaged people</li> </ul> |
| State regulators | <ul> <li>Engage in direct communication or written correspondence with local authorities</li> <li>Give written or oral official statement</li> <li>Participate in trade associations and public policy organizations</li> </ul>   | <ul> <li>Contribute to sustainable economic growth</li> <li>Comply with legal regulations</li> <li>Increase employment opportunities and income for workers</li> <li>Collaborate with the government in corporate-level efforts on climate, environment and energy issues</li> <li>Contribute in development of public policy</li> </ul>     | <ul> <li>Participate in conferences and seminars organized<br/>by state regulators or property development<br/>organizations and associations to contribute opinions,<br/>actively contributing to the robust development of the<br/>real estate sector</li> <li>Closely monitor compliance with government policies<br/>and regulations</li> <li>Contribute opinions on draft policies and legal<br/>documents</li> <li>Propose appropriate solutions and policies that<br/>positively impact businesses, customers, the industry,<br/>and the community to regulatory agencies</li> <li>Suggest initiatives to combat climate change, reduce<br/>greenhouse gas emissions and positively impact the<br/>environment</li> </ul>   |
| Employees        | <ul> <li>Issue and communicate<br/>Company's policies and<br/>activities through electronic<br/>newsletters, small-scale<br/>and company-wide<br/>meetings, and social media<br/>channels</li> <li>Organize personal and<br/>professional training<br/>programs</li> <li>Survey employee satisfaction<br/>levels</li> <li>Establish mechanisms for<br/>exchanging and resolving<br/>complaints through hotlines,<br/>emails and correspondence<br/>with management</li> </ul> | <ul> <li>Attractive and fair work policies, salary policies, bonuses and welfares</li> <li>Transparent and effective personnel evaluation scheme</li> <li>Diverse and comprehensive employment opportunities</li> <li>Opportunities for learning and career development</li> <li>Safe, healthy working conditions and environment</li> </ul> | <ul> <li>Value employees as the most valuable asset of the company</li> <li>Establish a professional, dynamic, innovative, and humane working environment, where each employee is respected and their potential is maximized</li> <li>Adopt favorable welfare policies, providing opportunities for high income, learning and fair career development for all employees</li> <li>Organize collective activities, culture and sports to enhance unity among employees</li> </ul>  |

| Partners and<br>Suppliers       • Hotline       • Human rights and on<br>health and safety pro-<br>• Materials         • Regular assessments       • Materials         • Supplier diversity       • Supply chain management | Stakeholders | Forms of engagement                                  | Stakeholders' interest   |
|---|--------------|--|--|
|   | Partners and | <ul><li>Hotline</li><li>Meetings, seminars</li></ul> | <ul> <li>Supplier diversity</li> <li>Supply chain manage</li> <li>Transparency and infi</li> </ul> |





#### nformation

· Respect and commit to ensuring partner information security

**ENVIRONMENT** 

# **Sustainable** development goal and strategy

As Vietnam's leading real estate developer, we believe that sustainable development strategy plays an extremely important role and is an indispensable component in business strategy.

Vinhomes focuses on minimizing the negative impact of production and business activities on the natural environment, including efficient energy management, sustainable resource use, greenhouse gas emission reduction, and increased use of renewable energy.

We also support the Ten Principles of the United Nations Global Compact on human rights, labor, environment and anti-corruption. We foster and promote diversity, equity and inclusion in our business ethics in a comprehensive and transparent manner. The human element is always prioritized in business decisions, as the Company encourages employees to innovate, express aspirations and work together for

development. We ensure that all our operations comply with health and safety standards, strictly implement risk management measures, operate in a mutually beneficial relationship with the community and promote local development by supporting social upliftment programs.

Our sustainable development strategy ensures a balanced and harmonious approach that aligns the interests of all stakeholders to optimize economic efficiency, drive sustainable growth, and focus on three key pillars: Environment -Social - Governance (E-S-G).

Vinhomes' sustainable development strategy and goals focus on the following key aspects:

Sustainable development strategy plays an extremely important role and is an indispensable component in business strategy



#### Create green - smart - sustainable living space

- · Fully comply with legal regulations regarding environmental protection in production and business activities.
- · Adopt principles of circular economy by sorting waste at source, recycling scrap; phase out single-use plastics in production and business activities.
- · Strive towards net zero emissions by 2050 as committed by the Vietnamese Government at COP26.
- · Increase the use of renewable energy to contribute to a sustainable future.

# community

- · Apply outstanding human resource policies, Strive towards a future without accidents and attractive remuneration and fair career injuries in the workplace. development opportunities for employees at all · Focus on developing sustainable human levels. resources by providing training courses for all · Establish a united, strong, diverse, fair and employees. inclusive working environment for all Vinhomes Improve social welfare in areas where Vinhomes employees. develops and operates its projects. · Foster solidarity through group and community · Demonstrate social responsibility towards activities. partners, customers, colleagues and the community.

#### Sustainable corporate governance

- · Continuously innovate and improve the · Improve risk management and information corporate governance system. security capacity.
- · Comply with legal regulations, implement ethical standards in business activities, ensure transparency and integrity.



**SUSTAINABLE** 

GOVERNANCE

CORPORATE

- · Save resources, reduce emissions, create living spaces close to nature to protect biodiversity.
- Continuously improve environmental performance, minimizing impacts by using environmentally friendly design and materials.
- · Develop and implement sourcing policies for sustainable and responsible procurement.

#### Build a united and strong working environment for the prosperous development of the

## Net zero urbans – Urban for human beings



Overcoming the challenges of climate change and environmental pollution, Vinhomes actively invests in the development of Net-Zero megacities and super-mega townships, aligning with international green construction standards

- · Driving decarbonization and urban revitalization is a top priority for Vinhomes' architects. The principles of "Sustainable Architecture - Towards a Net-Zero Future" are actively encouraged, emphasizing the integration of natural ecosystems and the reduction of CO<sub>2</sub> emissions across projects. This is achieved through energy-efficient design and the optimization of renewable energy utilization.
- Developing a fully integrated and modern infrastructure system, including water supply, wastewater treatment, and

recycled waste management, along with clean energy supply networks and advanced telecommunications infrastructure.

- Investing in public transportation infrastructure and promoting electrification, including the deployment of electric buses and charging stations, encouraging residents and local communities to utilize safe and ecofriendly vehicles.
- · Prioritizing the use of recycled and environmentally friendly construction materials to minimize direct and indirect impacts on the environment.
- · Leveraging the Internet of Things (IoT), energy consumption.

Another important goal in Vinhomes' sustainable development strategy is the creation of Urban for Human Beings. This objective is achieved by crafting a living environment that is most convenient, safe, sustainable, and enjoyable for residents:

big data and cloud computing to manage energy efficiently in construction and transportation management systems, facilitating data visualization, controlling resource efficiency and monitoring

- · Essential amenities and services such as hospitals, schools, shopping centers, parks, squares, playgrounds, sports and entertainment zones, and communal areas are built within accessible distances, ensuring a high quality of life for residents.
- Community activities are actively promoted to encourage a green, civilized, modern lifestyle, and human connections, aiming to complete the final puzzle piece for the world's most livable cities.

# Vinhomes in alignment with the United Nations' 17 **Sustainable** Development Goals

In 2015, the United Nations established 17 value chain and operations is not only essential but Sustainable Development Goals (SDGs), outlining a comprehensive roadmap for sustainable development across three key pillars: economic growth, poverty eradication, and environmental protection.

With a vision to become Vietnam's leading real estate developer, driving sustainable growth in the domestic market and expanding internationally, we recognize that integrating the UN SDGs into our also beneficial. This approach generates positive social impact while aligning with our business strategies to ensure long-term success.

Accordingly, Vinhomes proactively identifies key objectives, fostering early-stage consultations between the Design Institute and other stakeholders. This ensures that our business activities are aligned with our strategic vision and sustainability commitments from the very beginning.

### KEY ACTIVITIES OF VINHOMES IN ALIGNMENT WITH THE UNITED NATIONS' 17 SUSTAINABLE **DEVELOPMENT GOALS**

| UN Sustainable<br>Development Goals   | Contribution of Vinhomes   |   |
|---|--|---|
| Eradicate poverty; end<br>hunger  | <ul> <li>Given its core business of developing and constructing<br/>new urban areas across Vietnam, Vinhomes prioritizes<br/>the utilization of locally available raw materials. This<br/>approach fosters the localization of Vinhomes' supply<br/>chain, ensures a reliable source of materials for future<br/>projects, and enhances the suppliers' capabilities.<br/>Additionally, in each operational region, the company<br/>emphasizes utilizing local labor resources, creating<br/>employment opportunities and stimulating the local<br/>economy.</li> </ul>                                 | <ul> <li>In 2024, Vinhomes continued to implement social housing projects for low-income earners under the Happy Home brand. In the past year, Vinhomes contributed over VND 2,564 billion to charitable and social activities. Specifically, Vinhomes donated VND 8 billion to the Vietnam Fatherland Front Committee of Hung Yen province to build houses for disadvantaged households and Agent Orange victims; donated VND 300 million to the Program to eliminate temporary and dilapidated houses for underprivileged families in Luc Ngan district, and provided funding to construct and renovate 251 charity houses. Furthermore, Vinhomes allocated VND 15 billion to disaster recovery efforts.</li> </ul> |
|   |  | Further details can be found in the Social Security section on page 156.  |
| Healthy lives and well-<br>being; quality education;<br>gender equality; decent<br>work and economic<br>growth; reduced<br>inequalities | <ul> <li>In 2024, Vinhomes sponsored VND 12.4 billion for procurement of medical equipment for Huong Khe District Health Center, Ha Tinh province. The Company also provided financial support for the construction of five schools in remote areas to improve education. In addition, Vinhomes contributed to the development of Vietnamese science by funding 31 scientific research projects, and donating 6,450 computers to 220 financially disadvantaged schools nationwide. The Company also granted scholarships with a total value of VND 605 billion for students, supporting the</li> </ul> | <ul> <li>Vinhomes ensures compliance with the Labor Law,<br/>strictly prohibiting forced labor and child labor.<br/>The Company also ensured full implementation of<br/>maternity leave rights, offering support for parents<br/>raising children under 12 months old and gifts<br/>on Vietnamese Women's Day and International<br/>Women's Day. Furthermore, Vinhomes collaborates<br/>with Bao Viet Insurance Group and PVI Insurance<br/>to exclusively offer comprehensive health insurance<br/>programs for employees.</li> </ul>  |
|   | <ul> <li>At Vinhomes, we promote diversity and gender equality, and aim to increase the proportion of female leaders</li> </ul>  | <ul> <li>Vinhomes consistently organizes internal training<br/>programs, enhances management capabilities,<br/>nurtures talents, and cultivates future leaders within<br/>the organization.</li> </ul>  |
|   | across all departments. Furthermore, we actively<br>empower women in society through a number of our   | <ul> <li>In 2024, Vinhomes sustained a high contribution to<br/>the state budget with VND 18.5 trillion generating</li> </ul>   |

social investment projects. In 2024, the proportion of

female employees accounted for 34.2%, of which female

leaders represented 37.5% of the Board of Directors and

28.7% of the management positions.

- ails can be found in the Social Security age 156. ensures compliance with the Labor Law, rohibiting forced labor and child labor. pany also ensured full implementation of leave rights, offering support for parents nildren under 12 months old and gifts amese Women's Day and International Day. Furthermore, Vinhomes collaborates Viet Insurance Group and PVI Insurance
- consistently organizes internal training enhances management capabilities, alents, and cultivates future leaders within ization
- Vinhomes sustained a high contribution to the state budget with VND 18.5 trillion, generating employment opportunities for nearly 13,000 employees with an average monthly salary of VND 18.1 million.
- Vinhomes fosters a diverse supply chain by maintaining partnerships with local suppliers. This helps reduce transportation expenses. lower carbon emissions (Scope 31), thereby indirectly promoting the local economy.

#### **UN Sustainable Development Goals**

Clean water and sanitation: responsible consumption and production; responsible use of water resources; responsible use of land resources



**Contribution of Vinhomes** 

- 100% of Vinhomes' urban areas contracts with certified waste collection a companies for the proper collection, tr and disposal of household and hazar ensuring compliance with government remaintaining environmental sanitation star
- · The company strictly complies with regulations on environmental prote control, and emissions manageme ensures occupational safety and fire both construction projects and urbar

· Vinhomes actively monitors energy

Affordable and clean energy; climate action



Healthy lives and well-being; industry, innovation and infrastructure: responsible consumption and production: sustainable cities and communities; climate

action; life on land

Peace, justice, and

strong institutions;

partnership for the goals



- Sustainability is a key focus throughout and implementation process of project outset, projects prioritize energy-saving of landscapes, high green space density utilities to encourage physical activity residents' well-being.
- · Vinhomes focuses on developing tov enhanced energy efficiency in lighting heating, and air conditioning, while smart building management based on data. Notably, TechnoPark office Vinhomes Ocean Park 1 was awarde V4 Platinum certificate by the U.S. G Council
- Vinhomes promotes the research, devel application of eco-friendly construction and materials. These alternatives replace cement and concrete products with artificial wood, faux wood tiles, painted bricks, and precast concrete.
- Vinhomes cultivates a transparent, e effective governance system, aiming a values.
- · Participate in public-private dialogue strong relationships with state regulators to complying with the law.

| Vinhomes conducts regular inspections of the water<br>supply system within its projects. 100% of domestic<br>wastewater is treated in compliance with legal<br>regulations. The company continuously improves<br>wastewater treatment plants and processes to<br>enhance wastewater treatment, recycling, and reuse<br>in operational activities. The Company also practiced<br>water saving measures, defined in the section Water<br>and wastewater treatment on page 144<br>100% of Vinhomes' urban areas have signed<br>contracts with certified waste collection, transportation,<br>and disposal of household and hazardous waste,<br>ensuring compliance with government regulations and<br>maintaining environmental sanitation standards.<br>The company strictly complies with laws and<br>regulations on environmental protection, noise<br>control, and emissions management. It also<br>ensures occupational safety and fire prevention in<br>both construction projects and urban operations.                          | <ul> <li>In 2024, the "Green Living" initiative will continue, featuring environmental protection activities aimed at raising awareness and fostering a sustainable mindset among Vinhomes residents.</li> <li>Integrity and ethics are the core values of Vinhomes' business operations. The Company established a General Internal Regulation (including a code of conduct) so that employees at all levels work with ethics, transparency and fairness. In addition, Vinhomes also established a Risk Management Process to prevent and minimize potential risks that may arise and handle unexpected incidents.</li> <li>In addition, Vinhomes recognizes that protecting the data of suppliers, partners, customers, employees and operating processes is extremely important. Therefore, Vinhomes constantly strives to develop and improve data security and network security systems for all stakeholders.</li> </ul> |
|--|---|
| Vinhomes actively monitors energy consumption<br>and implements optimization measures across both<br>construction and urban operations over the years.<br>Since 2022, the company has proactively measured<br>Scope 1 and Scope 2 greenhouse gas (GHG)<br>emissions from its operational activities.   | <ul> <li>Vinhomes promotes the adoption of clean and<br/>sustainable energy sources, including solar power.</li> <li>Further details can be found in the Energy consumption<br/>section on page 141</li> </ul>  |
| Sustainability is a key focus throughout the planning<br>and implementation process of projects. From the<br>outset, projects prioritize energy-saving designs, open<br>landscapes, high green space density, and public<br>utilities to encourage physical activity and enhance<br>residents' well-being.<br>Vinhomes focuses on developing townships with<br>enhanced energy efficiency in lighting, ventilation,<br>heating, and air conditioning, while implementing<br>smart building management based on performance<br>data. Notably, <b>TechnoPark office building</b> in<br>Vinhomes Ocean Park 1 was awarded <b>the LEED</b><br><b>V4 Platinum certificate</b> by the U.S. Green Building<br>Council.<br>Vinhomes promotes the research, development, and<br>application of eco-friendly construction technologies<br>and materials. These alternatives replace traditional<br>cement and concrete products with options like<br>artificial wood, faux wood tiles, painted steel, unfired<br>bricks, and precast concrete. | <ul> <li>Regularly monitor and control emission sources to the environment, including hazardous chemicals, to ensure compliance with discharge conditions in the Environmental Permit.</li> <li>VinFast's advanced charging stations are deployed across Vinhomes townships. The VinBus electric bus system connects Vinhomes townships with the public transportation network, encouraging residents to use green transportation.</li> <li>Vinhomes has developed and operates 30 urban areas with integrated modern infrastructure, comprehensive amenities, premium services, and year-round community engagement initiatives, fostering a cohesive and civilized community.</li> <li>Further details can be found in the Community Development section on page 157</li> </ul>   |
| Vinhomes cultivates a transparent, equitable and<br>effective governance system, aiming at sustainable<br>values.<br>Participate in public-private dialogues, maintain<br>strong relationships with state regulators, and commit<br>to complying with the law  | <ul> <li>Foster cooperation with prestigious global partners<br/>to enhance product quality.</li> </ul>   |

# Assessment of key areas in sustainable development in 2024

### Operational efficiency and sustainable growth

### DIRECT ECONOMIC IMPACT

In 2024, Vinhomes recorded total adjusted revenue and profit after tax of VND 141.6 trillion and VND 35.1 trillion, respectively. The total number of delivered units during the period is over 19,000. Additionally. Vinhomes contributed over VND 18.5 trillion in taxes and other payments to the state budget throughout the year.

Taxes and contributions to the state budget over the years (VND billion)



### INDIRECT ECONOMIC IMPACT

Vinhomes is committed to responsible investments, indirectly promoting economic, social, cultural, tourism, and quality of life development in Vinhomes projects. This commitment ensures harmonious and locally aligned development, consistent with the region's overall development strategy. Vinhomes aims to create diverse ecological projects that bring excellent value to Vinhomes, customers, partners and the community.

#### Economy

- Vinhomes aims to develop large-scale/supermega townships on an international scale, thereby fostering localities as focal points of domestic and global investment attraction.
- By promoting public-private dialogues, Vinhomes ensures that the local community will benefit from its business activities and contributes to enhancing the value of real estate in the vicinity of project areas through schools, hospitals, shopping malls, restaurants, hotels as well as landscaping and entertainment facilities of international standards.
- In collaboration with professional management and consulting services, Vinhomes boosts local economies by

purchasing raw materials and logistics services from local partners, thus establishing a sustainable supply chain as well as generating new economic prospects.

Vinhomes contributes to the development of essential infrastructure systems within its townships and surrounding regions throughout the project development lifecycle, continuously fulfilling commitments to social responsibility, particularly in enhancing the transportation networks connecting townships with projects.

Vinhomes has created employment opportunities for more than

13,000 PEOPLE

Social

· Direct and indirect contributions to promote labor demand, training, and development, aiming to uplift human career opportunities, thereby improving the employee's value and quality of life in various regions, such as the Eastern areas of Hanoi and Hung Yen with the 1,200-hectare Ocean City destination city, the Hai Phong area with the 877-hectare Vinhomes Royal Island, or multiple key townships in other large cities. Vinhomes has created employment opportunities for more than 13,000 people in many provinces and cities across the country in 2024.

Vinhomes' megacities in Hanoi's satellite districts maintain a low

# 15-19%

construction density

Environment Vinhomes consistently environment and sustainability throughout every stage of project development. Vinhomes' megacities in the satellite districts of Hanoi are designed with a low construction density of 15-19%, allocating a significant portion of land for the "natural air purifier" system including trees, parks, water surface, and public amenities. Notably, the Vinhomes Ocean Park 1 project covers 420 hectares, with 117 hectares dedicated to green spaces and water surfaces, creating a desirable living environment for residents. These projects also emphasize integrating various amenities such as fitness equipment systems, sports fields and BBQ zones to encourage physical activities and outdoor social interactions, thereby enhancing community health. In addition, Vinhomes collaborates with leading architecture and planning consultants, ranked among the World Top 100, including Gensler, Nikken Sekkei, GMP Architekten, and 10 Design to ensure the exceptional quality of Vinhomes' offerings.

· During project construction and operation, Vinhomes consistently adheres to the legal regulations concerning environmental protection in Vietnam, ensuring compliance with the State regulations/standards/provisions on the quality of domestic wastewater discharge, emissions, solid waste, and noise. The Company regularly conducts annual environmental monitoring reports in accordance with Circular 02/2022/TT-BTNMT, and implements various initiatives to ensure sustainable and environmentally friendly project operations.

Enhance community welfare through joint efforts with Vingroup's Kind Heart Fund in sponsorship and charitable activities for impoverished communities nationwide.

- prioritizes the
- · Vinhomes fully embraced the new policies outlined in the Law on Environmental Protection 2020 and added appropriate solutions in construction, operation, and business to ensure a safe and healthy living environment for the community society by using green building materials, energy-saving lighting systems, water efficiency, and renewable energy. Waste management initiatives involve using recycled materials in construction, installing wastewater treatment systems and implementing waste classification measures.
- In addition, Vinhomes is dedicated to raising awareness of environmental issues among Vinhomes residents and Company personnels through a series of programs and activities to promote and foster a culture of environmental protection.

## Environmental impact management

## Materials

Proportion of artificial wood, wood-like bricks, painted steel instead of natural wood

100%

The technical departments, Design Institute, Procurement, and R&D continually conduct research to explore new construction materials and technologies, test and selectively apply them in alignment with the general sustainable development trend of the world such as replacing traditional fired bricks, which increase emissions, with unfired bricks, Acotec panels, autoclaved aerated concrete, artificial wood, wood-like bricks, painted steel, Low-E glass and solar tiles, etc.

| Alternative materials  | 2024      |          | 2023           |           |          |                |
|--|-----------|----------|----------------|-----------|----------|----------------|
| Unit: %  | High-rise | Low-rise | Land-<br>scape | High-rise | Low-rise | Land-<br>scape |
| Proportion of unfired bricks<br>instead of fired bricks                                      | 55%       | 0%       | N/A            | 55%       | 0%       | N/A            |
| Proportion of Acotec panels/<br>Autoclaved aerated concrete<br>instead of fired bricks       | 55%       | 0%       | N/A            | 55%       | 0%       | N/A            |
| Proportion of artificial wood,<br>wood-like bricks, painted<br>steel instead of natural wood | 100%      | 100%     | 100%           | 100%      | 100%     | 100%           |

Note: N/A - Not applicable

## Energy consumption

Total energy consumption in urban management and operations

1,221TJ

Climate change remains one of the most pressing global challenges. In response, energy conservation is a top priority in Vinhomes' construction and operational activities and is development strategies.

embedded in the company's annual sustainable Compared to 2023, total energy consumption increased by 3.8%, primarily due to a rise in gasoline and diesel usage. This was mainly Vinhomes proactively measures energy attributed to Typhoon Yagi, which caused consumption across various operational power outages, necessitating the use of backup generators to ensure uninterrupted operations activities to develop control plans and implement appropriate measures to enhance energy across urban areas. Additionally, the operation efficiency. Specifically, in urban management and of new projects and subdivisions, including operations, Vinhomes recorded a total energy Vinhomes Ocean Park 2-3 and Vinhomes Royal consumption of 1,221 terajoules (TJ) during the Island, contributed to the increased energy year. The energy sources used include electricity, demand.

### Energy consumption figures in 2024 and 2023 for operation and management activities

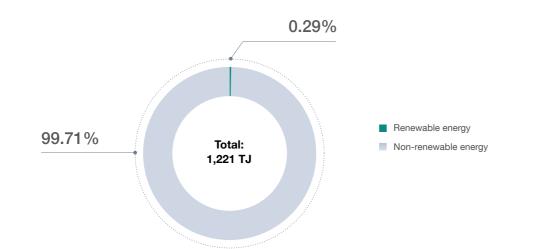
|                     |              | 2024                          |                   | 2023                          |                   |  |
|---------------------|--------------|-------------------------------|-------------------|-------------------------------|-------------------|--|
| Energy type         |              | Energy<br>consumption<br>(TJ) | Proportion<br>(%) | Energy<br>consumption<br>(TJ) | Proportion<br>(%) |  |
| Non-renewable       | Electricity  | 1,177.4                       | 96.4%             | 1,156.4                       | 98.3%             |  |
| energy              | Diesel       | 25.6                          | 2.1%              | 11.1                          | 0.9%              |  |
|                     | Gasoline     | 14.7                          | 1.2%              | 2.8                           | 0.2%              |  |
|                     | Lubricants   | 0.1                           | 0.01%             | 2.4                           | 0.2%              |  |
| Renewable<br>energy | Solar energy | 3.5                           | 0.3%              | 3.7                           | 0.3%              |  |
|                     | Total        | 1,221.3                       | 100%              | 1,176.4                       | 100%              |  |

diesel, gasoline, lubricants, and solar power, accounting for 96.4%, 2.1%, 1.2%, 0.01%, and 0.3%, respectively.





(continued)



The overall GHG emissions from Vinhomes' urban operations in 2024 decreased by

7%

compared to 2023

Greenhouse gas (GHG) emissions from equipment using refrigerants and lubricants declined significantly due to enhanced operational controls, regular maintenance, and scheduled servicing. However, emissions from diesel and gasoline consumption increased considerably, leading to a 22% rise in direct Scope 1 emissions compared to the previous year. Despite this, the overall GHG emissions from Vinhomes' urban operations in 2024 decreased by 7% compared to 2023, due to a reduction in Vietnam's national grid emission factor, which resulted in a notable decline in Scope 2 emissions from electricity consumption.

#### The total amount of CO<sub>2</sub> equivalent emissions in the 2023 – 2024 period is as shown below:

| Type of energy consumed                          | 2024        | 2023        |
|--|-------------|-------------|
| Electricity (kWh)                                |             |             |
| Electricity                                      | 327,062,962 | 321,212,869 |
| Fuel (liter)                                     |             |             |
| Diesel   | 708,568     | 308,201     |
| Gasoline   | 454,508     | 81,333      |
| Lubricants                                       | 3,463       | 66,274      |
| Total CO <sub>2</sub> (tons)                     | 220,113     | 235,642     |
| Scope 1  | 4,513       | 3,695       |
| Diesel   | 1,903       | 828         |
| Gasoline   | 1,045       | 202         |
| Lubricants                                       | 2           | 174         |
| Refrigerant                                      | 1,564       | 2,490       |
| Scope 2<br>(electricity purchased from the grid) | 215,600     | 231,948     |

100%

of operational service vehicles are electric

Solar panel at TechnoPark

17.4%

OF TOTAL ANNUAL ENERGY

saved nearly

CONSUMPTION

solutions include:

- Replace fluorescent and compact lamps with LED lights to save electricity and reduce usage costs. LED lights offer superior light guality, no flicker or blurring, and ensure user safety as they do not emit ultraviolet or infrared rays. Install sensor devices in numerous public areas automatically activate or deactivate electricity based on the presence of people.
- · Low-E glass with thermal insulation. low radiation, energy-saving and aesthetically pleasing attributes optimizes visibility and natural light. This material has been introduced in projects such as Vinhomes Skylake, Vinhomes Golden River, Vinhomes Metropolis, Vinhomes Ocean Park 1 etc.
- · Operate Scada system to oversee and control the operation of the power grid and electrical

The deployment of solar roofs across Vinhomes' In 2024, solar power output decreased compared projects and townships has made great to 2023. The impact of Typhoon Yagi damaged part of the panels on the lake surface at Vinhomes contributions to reducing greenhouse gas Ocean Park 1 and disrupted operations for about emissions. Notably, at TechnoPark, a 3,000 square meter solar panel installed on the two months. Reduced sunlight hours per year, adjacent lake provides up to 606 thousand kWh/ prolonged winters and increased rainy weather year of green energy, saving nearly 17.4% of also affected overall output. Vinhomes Grand total annual energy consumption. Similarly, the Park had continued to install solar roof systems multi-story parking at Hai Au Street, Vinhomes in gardens and roads to supplement renewable Ocean Park 1 urban area is equipped with 2,200 energy output during the year. square meters of solar panels, generating approximately 531 thousand kWh/year.

Vinhomes Grand Park

| Vinhomes Ocean Park 1 and Vinhomes Grand Park | 2024       | 2023       |
|---|------------|------------|
| Electricity demand (kWh)                      | 56,806,994 | 32,176,193 |
| Conversion to CO <sub>2</sub> (tons)          | 37,447     | 23,234     |
| Power output from solar panels (kWh)          | 971,066    | 1,026,567  |
| Conversion to CO <sub>2</sub> (tons)          | 767        | 741        |
| The proportion of CO <sub>2</sub> offset      | 2.1%       | 3.2%       |

Vinhomes emphasizes saving energy and optimizing equipment efficiency by controlling operational schedules and implementing effective solutions to minimize resource waste and save energy. Typical

equipment during construction phases. enabling to track and optimize electricity consumption throughout the operation process.

- 100% of operational service vehicles are electric, contributing to the reduction of CO, emissions. Additionally, Vinhomes has partnered with IBM to implement a public e-bike program to further cut COI emissions and promote sustainable mobility solutions such as VinBus electric buses.
- Actively participated in the Earth Hour campaign by switching off electrical devices in public areas and launching an energy-saving initiative targeted at 100% of residents and urban management teams.

#### The amount of CO<sub>2</sub> (tons) offset from clean energy sources in Vinhomes Ocean Park 1 and

| Water and<br>Wastewater<br>treatment<br>WATER SUPPLY | Vinhomes strictly adheres to Vietnamese laws on wa   | ater resource utilization and wastewater treatment.<br>All ongoing projects strictly adhere to approved   | Waste                                    | Implementing sustainable solid<br>management practices ensures the<br>utilization of resources, substantial<br>in solid waste production, and mit<br>environmental impact. All Vinhomes<br>comply with waste management of<br>stipulated by prevailing legal framework<br>there was a <b>22% increase in total h</b> | e optimal townships<br>reduction existing to<br>tigation of Park 1, 2, 3<br>townships Grand Par<br>regulations waste inc<br>ks. In 2024, leading to | owing population in<br>or newly operation<br>ownships, such as<br>3, Vinhomes Royal Is<br>rk project. Further<br>creased sharply aft<br>higher waste treatm | nal subdivisions in<br>Vinhomes Ocean<br>sland and Vinhomes<br>ore, the amount of<br>ter Typhoon Yagi, |
|--|--|---|--|--|---|---|--|
| AND WATER  |  | water extraction and usage limits as defined in<br>their respective construction plans. In technical  |  | waste compared to 2023, primarily  |   |   |  |
| CONSERVATION   |  | design, Vinhomes incorporates sensor-activated faucets, aerated taps, dual-flush toilets, and   |  |  | 2024  | 2023  | Change (%)   |
|  | water-saving practices during construction.<br>The company has strengthened monitoring and   | high-capacity automatic washing machines,<br>maximizing water conservation across all<br>developments.  |  | Domestic waste (cubic meter)   | 262,206   | 215,131   | 22%  |
|  | in project development and has implemented<br>electronic water consumption monitoring systems<br>to optimize water usage in building operations.   |   |  |  |   |   |  |
| WATER REUSE  | sources from reservoirs (including surface water,<br>rainwater, groundwater and treated wastewater)<br>for landscape maintenance and internal road | Gardenia, approximately <b>50,800 cubic meters</b> , <b>21,700 cubic meters and 4,400 cubic meters</b> of water were reused, respectively, contributing significantly to minimizing the utilization of raw water. |  |  | RK TOW  |   |  |
| WASTEWATER<br>TREATMENT                              | QCVN 14:2008/BTNMT standards for domestic wastewater quality before discharge into the environment.  | technological solutions to the wastewater<br>treatment system to optimize the construction<br>land area and reduce operating costs while  | Waste<br>classification<br>and treatment | Vinhomes townships have implen<br>comprehensive waste segregation<br>categorizing household waste, m<br>waste, and hazardous waste<br>transportation for treatment in compl<br>government regulations. The system is   | n system, source, aft<br>recyclable a seconda<br>e before waste ca<br>liance with Vinhomes  | 0   | tion team conducts<br>to ensure proper<br>ionally, <b>100% of</b><br><b>agreements with</b>            |
|  | The process involves the collection of domestic  | out wastewater treatment plant projects at  |  | Je en  |   |   | · · · · · · · · · · · · · · · · · · ·  |

The process involves the collection of domestic wastewater from urban areas into a pipeline system, leading to an equalization tank, where the wastewater is neutralized. Subsequently, the wastewater is automatically pumped to the biological treatment clusters (aerobic, anaerobic) to treat organic components. Following this, the wastewater undergoes disinfection treatment before flowing into a water tank/reservoir. Quality monitoring is conducted to ensure compliance with wastewater discharge standards before discharge.

out wastewater treatment plant projects at Vinhomes Ocean Park 2 (14,500 cubic meters/ day-night for phase 1), Vinhomes Ocean Park 1 (38,000 cubic meters/day-night), Vinhomes Smart City (10,800 cubic meters/day-night), and Vinhomes Grand Park (13,500 cubic meters/day-night). These wastewater treatment plants, utilizing innovative technology, operate effectively, offering a new perspective, distinct from those using traditional technology. It not only fulfills its treatment objectives, contributing to the preservation of the regional environment, but also seamlessly aligns with the aesthetic of the entire modern and civilized urban landscape.

## 100%

of Vinhomes' townships have agreements with licensed waste collection, transportation, and treatment providers

to ensure safe, environmentally friendly waste disposal, adhering strictly to all legal requirements.

For high-rise buildings, Vinhomes has designated waste collection rooms equipped with doublesealed doors to separately store household, recyclable, and hazardous waste before disposal, ensuring safety and sustainability. In low-rise areas, fixed waste collection points are strategically placed to preserve urban aesthetics and facilitate an efficient, enclosed waste collection and treatment process. A dedicated sanitation team is scheduled for frequent cleanups to prevent waste accumulation and odor issues. Residents and



treatment providers, certified by the Ministry of Natural Resources and Environment, ensuring compliance with environmental safety regulations.

Beyond waste collection, Vinhomes actively promotes waste segregation awareness through community engagement initiatives, including the "Trash-for-Gifts" program, encouraging residents to participate in recycling efforts. Employees at corporate offices also receive internal training sessions to raise awareness about waste segregation and waste reduction.

Investment in human development

1

Realized

77

. J**errenning fredet** annual fre

The satisfaction rate of employees with the Working Environment and Culture

96.7%

Board of Directors

37.5%

Total training hours in 2024

675,468 TRAINING HOURS

212.1 VND BILLION

Proportion of female leaders on the

Total bonus payout in 2024

Salary increase rate in 2024 compared to 2023

6%

Total insurance expenditures by Vinhomes in 2024

439.4 VND BILLION



WORK SCHEDULE

## Sustainable Human Resources Development

Recruitment fulfillment rate



Internal service quality scored

75% up 6% from the latest evaluation

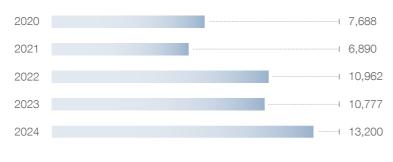
At Vinhomes, human capital is regarded as the Company's most valuable asset and a key driver of sustainable growth. To attract and retain top talent, Vinhomes has developed a competitive compensation and benefits framework, aligning with job roles, skill levels, and professional expertise. This ensures that employees' contributions and performance are fully recognized. In 2024, the average monthly income of Vinhomes employees reached VND **18.1 million**, marking a 1% increase compared to 2023.

Vinhomes continuously reviews and updates its human resource policies, ensuring that all employees-regardless of gender, age, or experiencehave equal opportunities for growth. Leadership succession planning and talent development remain top priorities, with 81% of leadership positions in 2024 being filled through internal promotions, reflecting the Company's strong commitment to nurturing future leaders from within

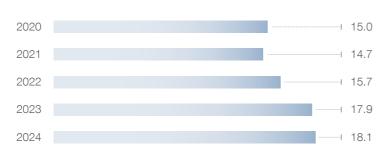
To support business expansion, Vinhomes launched multiple recruitment campaigns throughout 2024, achieving a recruitment fulfillment rate of over 95%. Meanwhile, employee satisfaction with workplace environment and corporate culture reached an impressive 96.7%, reflecting a 12.7% increase from the previous survey. Additionally, internal service quality scored **75%**, up 6% from the latest evaluation, demonstrating continuous improvement in employee support and engagement.

Vinhomes also invests heavily in largescale in-person training programs at its campuses, supplemented by online courses. These initiatives aim to expand employees' expertise, enhance professional capabilities, and cultivate the next generation of leaders, particularly young, high-potential managers, who will play a pivotal role in driving the Company's future success.

#### Number of employees over the years (people)



#### Average income over the years (VND million/person/month)



### **OTHER BENEFITS**

Vinhomes implements an 8-hour Service Division). Employees are entitled workday, 5.5 days a week (for the to holidays, vacations, and personal Administration - Office Division), and a leave with full pay as stipulated by the 6-day workweek (for the Operations - Labor Law.

WORKING CONDITIONS

LABOR REGULATIONS

COMPENSATION.

**INSURANCE AND** 

WELFARE

In its dedication to fostering a conducted. Additionally, for employees professional work environment. Vinhomes has allocated spacious and well-equipped offices for its employees. Modern working equipment is provided, and regular health check-ups are

Vinhomes salaries are competitive compared to industry standards in the market, while continuously standardizing and optimizing its compensation and bonus structure based on individual performance and contributions to the company. The company offers an attractive salary, bonus, and benefits policy, particularly for seasoned professionals in relevant fields, aiming to both retain talent and attract top-tier candidates.

Mobile phones

· Lunch allowance

## IV.3.2 Employee Benefits and Work Environment

within the Operations - Services Division, Vinhomes ensures full provision of uniforms, vehicles, labor protection equipment, and occupational hygiene measures

Vinhomes and its subsidiaries prioritize the establishment of labor regulations in compliance with legal provisions. Specifically, the company has issued and implemented Internal Regulations that include principles of conduct, universally applicable to all employees. In addition,

applied detailed regulations tailored to the work characteristics of each specific divisions such as the Operations Division.

the company has also developed and

Social, Health and Unemployment insurance are provided in accordance

with applicable laws. Besides, Vinhomes engages Bao Viet Group and PVI Insurance Joint-Stock Company to offer health-insurance programs exclusively for its employees.

Furthermore, Vinhomes regularly revises its welfare policies, offering more practical remuneration for all employees.

- Transportation allowance
- · Housing assistance

activities for all

comprehensive facilities for regular

sports practice, competitions, and

physical fitness

employees

### MAJOR WELFARE POLICIES

- Gifts on personal events and milestones such as sickness, or public holidays · Corporate team-building and retreats
- · Summer camps featuring life skills training programs for employees' children
- sports area with scenic surroundings,

**RECOGNITION AND** REWARDS

## **EMPHASIS ON** SUSTAINABLE HUMAN RESOURCES DEVELOPMENT

Training completion rate



- · Vinhomes has a multi-purpose

Vinhomes established a reward policy across all departments, where employees demonstrating achievements and contributing to departmental performance are duly acknowledged, commended, and rewarded.

Vinhomes places great emphasis on employee training, recognizing it as a crucial factor in fostering a productive work environment. In 2024, the Company continued to expand and implement key training programs, focusing on enhancing employee competencies and skills. A strong emphasis was placed on promoting a culture of self-learning and continuous development, ensuring that employees meet professional standards and contribute to the Company's long-

The training methods have been innovated, integrating continuously advanced technology. These include digitizing training materials and launching online courses, encouraging employees to learn proactively anytime, anywhere. By doing so, Vinhomes ensures that employees stay updated with industry

term growth objectives.

knowledge, refine their expertise, and enhance work efficiency. Vinhomes always strives to deliver the best learning experiences and create an active, flexible and captivating learning environment. The Company also constantly improves the features of the eLearning system so that trainers and trainees can easily access and effectively use the system:

- · 100% of training materials are organized in the "Library" directory, enabling quick and accurate access to learning resources.
- · Online training programs are structured by job function and content category.
- Each employee can easily search for and enroll in courses that align with their specific learning needs.

#### Some of the training objectives in 2024 are as follows:

| Budget for internal training (VND)                                | 15,381,833,691 |
|---|----------------|
| Total number of training courses (courses)                        | 49,815         |
| Total number of training sessions (cumulative number of trainees) | 580,737        |
| Total training hours (hours)                                      | 675,468        |
| Average training sessions per employee                            | 44             |
| Average training hours per employee                               | 51             |
| Training completion rate  | 98.9%          |

Each leader is required to complete



Employees must fulfill

32-40 LEARNING HOURS/ PER YEAR

CORE COMPETENCI

> FUNCTIONAL COMPETENCI

> LEADERSHIP COMPETENCI

**Training regulations** 

To promote a culture of continuous learning, improve competency levels, and strengthen leadership capabilities, Vinhomes has set clear training requirements aligned with business needs and long-term development goals. Each leader is required to complete between 6 to 36 teaching hours per year, while employees must fulfill 32 to 40 learning hours annually, depending on their job positions as specified in Vinhomes' training regulations.

In 2024, Vinhomes further reinforced the leadership team's role in disseminating corporate culture and values by introducing mandatory cultural training targets for leaders.

Additionally, Vinhomes has developed a Competency Framework for employees, categorized into three key groups:

|    | 1. Onderstanding of the Group's culture  |
|----|--|
| ES | 2. Service-oriented mindset - "Gen Happy"  |
|    | 3. Result-driven approach  |
|    | 4. Job ownership and accountability  |
|    | 5. Teamwork and collaboration  |
|    | 6. Building trust and credibility  |
|    | 1. Customer-centric mindset  |
| ES | 2. Legal and regulatory knowledge  |
|    | <ol> <li>Understanding of governance systems (including<br/>regulations and policies, authorization handbook,<br/>information technology)</li> </ol> |
|    | 4. IT system proficiency   |
|    | 5. Inspection and quality control knowledge  |
|    | 6. Financial system understanding  |
|    | 1. Strategic thinking  |
| ES | 2. Innovation and change management  |
|    | 3. Systematic risk management  |
|    | 4. Planning, execution, and control  |
|    | 5. Talent and workforce management   |
|    | 6. Delegation and task allocation  |
|    | 7. Conflict resolution   |
|    | 8. Critical thinking and decision-making   |
|    | 9. Inspiring and motivating others   |
|    |  |

1 Understanding of the Group's oulture

Each year, the Training Department collaborates with specialized units and external partners to develop, refine, and update training materials to ensure comprehensive training programs are effectively implemented across the organization.

**Outstanding training** programs in 2024

Annual assessment for **Operational Division employees** 

## 100%

of eligible employees attended the assessment

#### Onboarding program for new employees 1

and Vinhomes, fostering pride and engagement

while ensuring a better understanding of the

principles and regulations that need to be

followed:

Understanding that new employees need companions, Vinhomes has designed and implemented an Onboarding Program for new employees in the first 2 weeks. The message is conveyed through 3 words: | TELL you - | SHOW you - We DO IT TOGETHER:

- · TELL new employees about the history, · SHOW new employees their tasks and guide culture, core values, achievements of Vingroup them how to perform the tasks.
  - DO IT TOGETHER, new employees perform tasks under the hands-on guidance and direction of colleagues and managers

promote and grow employees' habit of applying

Gen Happy in their daily work and activities.

Through that, the Gen Happy truly exists and

"lives" in each Vinhomes employee with the

sustainable goal of "Improving service quality",

bringing "A place where happiness overflows" to

#### Gen Happy training program on service quality improvement 2

In 2024, Vinhomes promoted Gen Happy across the Company, in which the Operations Division served as the pioneer. This aimed to instill Gen Happy service behaviors among employees, ensuring that they deliver the experience of "A place where happiness overflows" to customers and residents.

This initiative is implemented along with competition programs to continuously actively

#### 3 Capacity assessment for Operations Division employees

This annual assessment for Operational Division employees aims to assess their service attitude and professional competencies. The evaluation results serve as the foundation for developing tailored training and capacity-building plans, as well as identifying outstanding employees for future leadership and succession planning.

Results:

residents and customers.

- · Participation rate: 100% of eligible employees attended the assessment
- · Pass rate: 96.6% of participants met the required standards

After the skills assessment, the Training Department coordinates with the Operations Division to develop an action plan, including:

- · Identification of specialized knowledge and skills that need to be improved to build appropriate training programs.
- · Succession planning for employees with excellent assessment results

### Outstanding training programs in 2024

(continued)

95.9%

of leaders were granted Internal Trainer Certificates

#### 4 Internal trainer standardization program

At Vinhomes, leaders/internal trainers play an crucial role in inspiring and training knowledge and skills for their team. Therefore, it is always an imperative to standardize the trainer team. In 2024, Vinhomes focused on standardizing the internal trainers to improve their teaching skills/ methods. This provided them with confidence to convey knowledge, thereby improving productivity and work performance.

One of the outstanding training programs for Vinhomes leaders in 2024 is "The One Thing" - an exclusive course from Keller Williams. Spanning 2 days with a total of 18 hours of training, the course focused on orienting thinking and providing leaders with methods for time management, goal setting, and energy management to help them transform into the best version of themselves. This course was thoroughly invested in terms of cost and time to enhance leaders' awareness of the importance of concentration and focus in work, thereby improving the quality and efficiency of the entire Company's divisions.

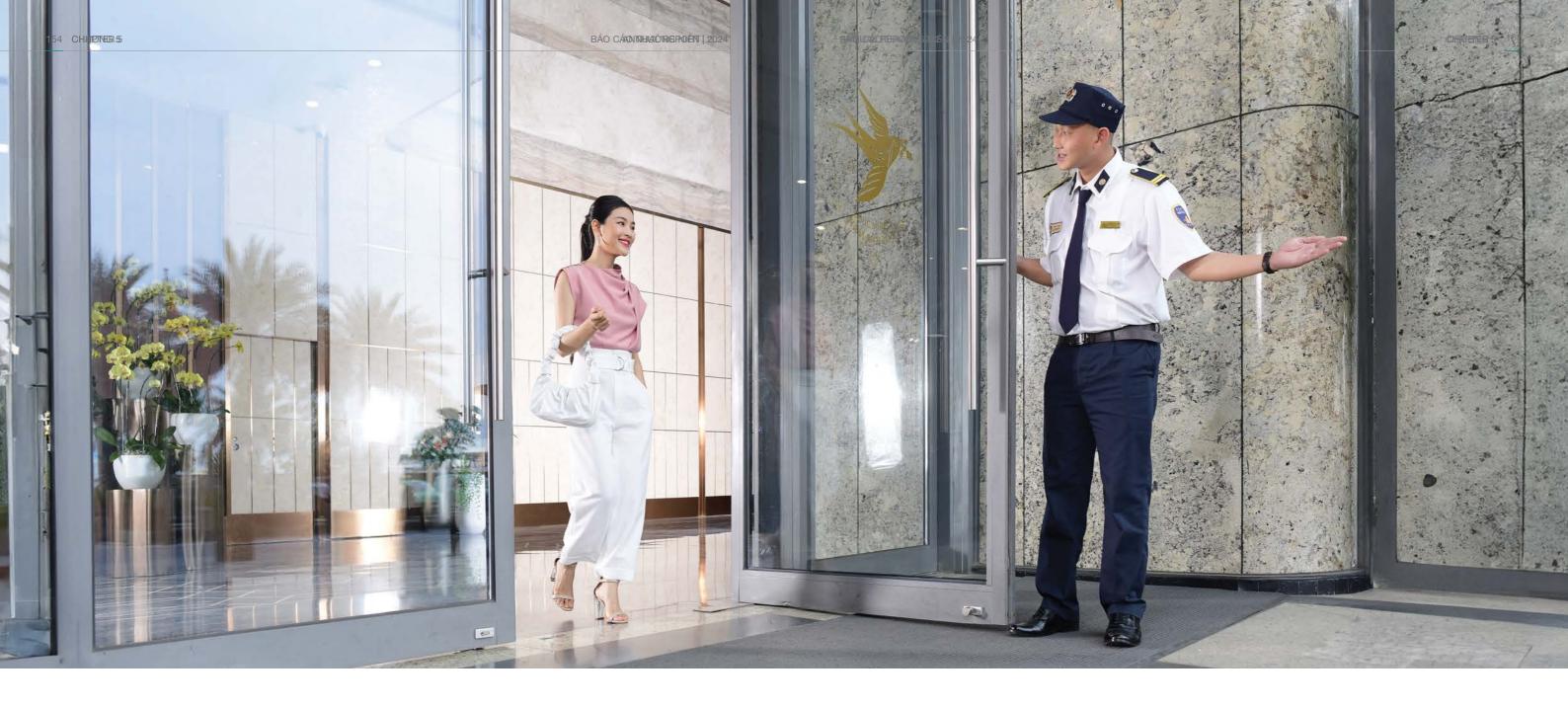


#### Results:

- "Teaching Skills" course was organized for all leaders
- · Internal Trainer Certificates were granted to 95.9% of leaders who met 3 criteria:
  - i) Completed the Teaching Skills course
  - ii) Delivered lessons for at least 8 hours/year (during the assessment period)
  - iii) Achieved average training assessment score of: 4.0/5.0 points

#### 5 Training program to improve leader's capacity

After the course, leaders participated in the 66day journey of applying The One Thing. Each leader was reminded to register their The One Thing for the week and share their implementation results the following week. This entire journey was recorded in "The One Thing" journal for leaders' self-evaluation and application in their work.



# Diverse and equitable staff composition

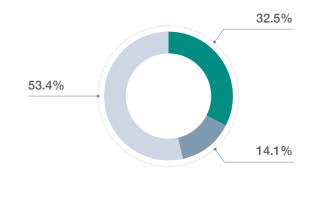
Proportion of female leaders on the Board of Directors: 37.5% Proportion of female at the Management level: 28.7%

1 As of 31 December 2024

Workforce structure by gender<sup>1</sup>



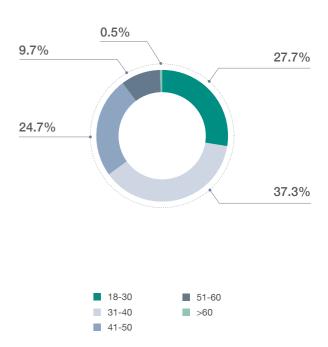
Workforce structure by professional qualifications<sup>1</sup>



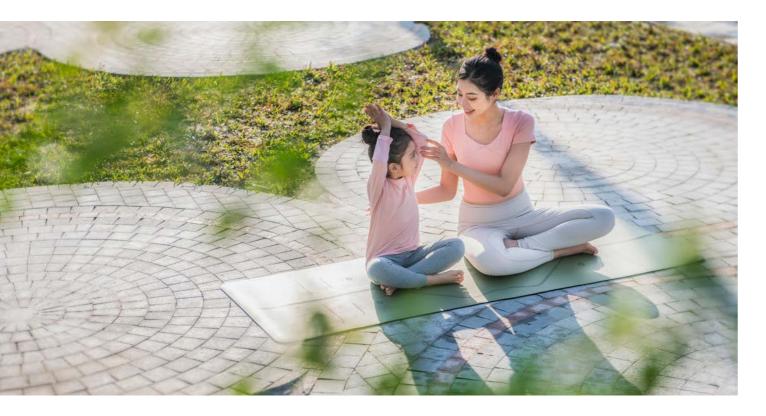
University and typo, post graduate
 College and vocational training
 Unskilled labor



### Workforce structure by age<sup>1</sup>



# Establishing and sharing common values and social responsibilities



## **Social Security**

Upholding the nation's traditions to "When you eat a fruit, think of the man who planted the tree" and "The leaves protect tattered ones", Vinhomes organized charity activities such as gifting the disadvantaged, and supporting people to overcome the aftermaths of natural disasters. Some of the featured programs included:

- Sponsorship for the Vietnam Fatherland Front Committee of Hung Yen Province to build homes for underprivileged families and Agent Orange victims: VND 8 billion
- Contribution to the program for eliminating temporary and dilapidated housing for lowincome households in Luc Ngan District: VND 300 million
- Support for the construction and renovation of charity houses: 251 homes
- Funding for the construction of schools in remote areas to improve education quality: 5 schools
- Sponsorship of **31** scientific research projects to promote the advancement of science in Vietnam

- Provision of computers to 220 economically disadvantaged schools nationwide: 6,450
   computer sets
- Scholarships for students and investment in high-quality human resource development:
   VND 605 billion
- Medical equipment donations to the Huong Khe District Medical Center in Ha Tinh Province: VND 12.4 billion
- Financial support for disaster recovery efforts: VND 15 billion
- In 2024, Vinhomes continued developing social housing projects under the "Happy Home" brand in major provinces and cities, aiming to realize the dream of homeownership for millions of Vietnamese low-income people.

# Community development

Vinhomes proactively aligns with global trends through its Destination Marketing Strategy, focusing on developing **Green – Civilized – Intellectual urban communities.** The establishment of the Green – Healthy Living Club has attracted over 28,000 residents, while nearly 30,000 members have joined the centralized

## CREATING AND ENHANCING THE PREMIUM LIVING STANDARDS FOR VINHOMES RESIDENTS

1

Vinhomes Sports Festival 2024 in the North and South regions attracted more than

1,000 PARTICIPANTS

In 2024, Vinhomes unveiled a strategy for elevating living standards for residents, focusing on cultivating civilized and thriving residential communities in terms of scale and quality of activities. Vinhomes leveraged the advantages of its "all-in-one" multifunctional urban model and professional operational capabilities, and collaborated with brands within the Vingroup ecosystem brands and strategic partners, aiming to create premium and human-centric living values with residents with 3 criteria: **"Eco-Friendly Living; Physical & Mental Well-being; Engaging & Enriching Experiences"** 

With the launch of the Green - Healthy Living Club exclusively for Vinhomes residents, community activities were strongly deployed within Vinhomes townships nationwide, not only facilitating meaningful connections and enriching experiences for residents but also enticing new home-buyers to settle into newly operational projects such as Vinhomes Ocean Park 2, Vinhomes Ocean Park 3 and Vinhomes Royal Island thus nurturing vibrant, thriving townships.

Annual community programs continue to be maintained with a diverse range of engaging and meaningful activities. Notably, intercommunity events allow residents from Vinhomes urban areas to visit, experience amenities and services, and interact at new developments such as Vinhomes Ocean Park 2 & 3, Vinhomes Grand Park, and Vinhomes Royal Island. Major annual celebrations, including Lunar New Year, International Children's Day (June 1), Mid-Autumn Festival, and Christmas, are jointly organized by

**VinClub** loyalty platform. This strategy aims to elevate living standards and position Vinhomes urban areas as vibrant hubs, drawing hundreds of thousands of visitors through a variety of cultural and artistic events. These activities are implemented in the following main approaches:

Vinhomes and the resident community. These events feature vibrant music festivals, festive markets, decoration contests, and exciting games, creating a lively and memorable atmosphere. Beyond fostering community engagement and strengthening neighborly bonds, these occasions also serve as platforms for charitable initiatives, encouraging residents to give back and support those in need.

New residents joining the Vinhomes family are given a warm welcome through exclusive events, allowing them to experience the amenities and vibrant lifestyle of Vinhomes? mega-urban developments. These activities help residents familiarize themselves with their new surroundings and connect with neighbors. Notable highlights include the Green - Healthy Living Club, with significant events for pioneering residents such as the Launching Ceremony of Vinhomes Royal Island Club and Metropolitan Club. Sports enthusiasts also have opportunities to compete and engage through inter-community tournaments, such as Vinhomes Sports Festival 2024 in the North and South regions with more than 1,000 participants in 7 sports, Vinhomes 2-region Swimming Tournament, Vinhomes Golf Tournament 2024, Pickleball Tournament for a Green Future, Vinhomes Angler Tournament 2024, etc. or exploring programs for all residents such as Ocean City Happy Tour for the elderly, Ocean Youth Camp taking place in 3 months for young residents and visitors, Pearl Tour exploring Pearl Island, Ocean City Autumn Life Experience Tour. etc

## 2

## AFFIRMING THE IMAGE OF A GREEN - CIVILIZED - INTELLECTUAL URBAN AREA

The "Vinhomes Beautiful Homes" community attracted more than

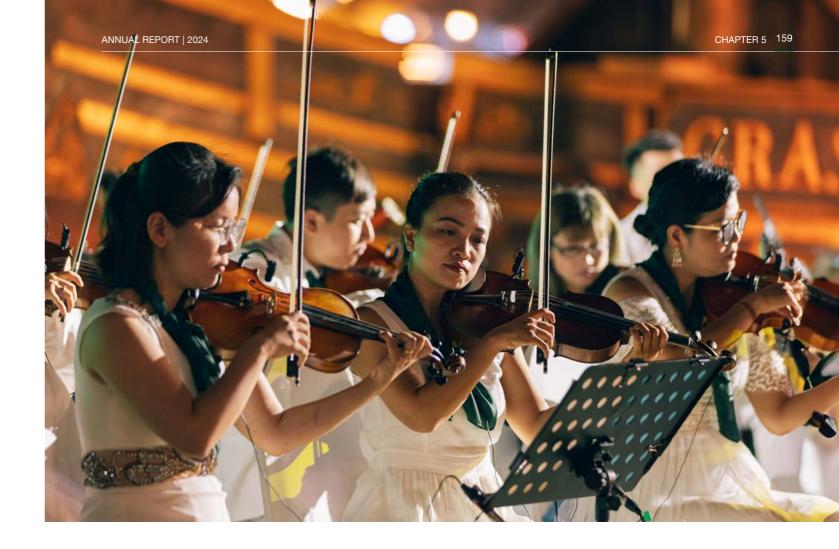


With its well-structured and professional operations, along with consistent leadership from Vinhomes, the strategy of developing Vinhomes urban areas into Green - Civilized - Intellectual cities is being actively promoted through a series of Green Living initiatives. These include Launching Vinhomes Green Hour "Power off 15 minutes early every day", Green Walking Challenge - 10 thousand walking steps every day, Vinhomes & VinFast Green Living Festival, Drawing a Green Future - Vinhomes Grand Park. etc. These programs not only focus on fostering community engagement but also on raising awareness about environmental protection and sustainable living practices. Vinhomes takes pride in the overwhelmingly positive feedback from residents about life in its townships, which motivates us to continue striving to enhance service quality and provide a better living experience for the community. Vinhomes aspires to be a place where happiness overflows for every family.

Furthermore, Vinhomes continues to strengthen its social accountability to realize its mission "To create a better life for people". Many charity activities were organized such as "Tet Gift Program for the Underprivileged", "Sowing Seeds of Kindness", along with donation activities to support the reconstruction of houses, schools, and livelihoods in local communities affected by Typhoon Yagi, event series "Hai Phong's Inspiring Women: Radiant Souls – Exceptional Grace" honoring the beauty, talent, and community spirit of Vietnamese women, further consolidating the position of Vinhomes Royal Island as the leading cultural and entertainment destination in the region. In particular, "Sowing Seeds of Kindness" takes pride in being honored in the category "Project for My Vietnam" at WeChoice Awards 2024. In addition, Vinhomes also promotes and guides the Green - Healthy - Civilized Lifestyle for residents with activities such as the Green Day Festival, Vinhomes Green Hour, "Run for a Greener Future" Marathon, "Kids Learn Green Driving" Program, EcoOil's Used Cooking Oil Recycling Initiative for Aviation Fuel, etc.

In 2024, in addition to the above well-planned large-scale activities and events, online community development activities were also "Vinhomes Beautiful Homes" promoted. The established for Vinhomes community was residents nationwide to interact, share images and stories about their homes. This community attracted more than 8.000 members shortly after its establishment. Online contests such as Beautiful Home and Christmas Decoration always attract strong engagement from residents. Hundreds of stories and countless images of homes have been shared, helping "Vinhomes Beautiful Homes" become a "common home" where residents of urban areas share wonderful experiences about living spaces, thereby fostering a bonding community, creating a healthy, classy and prosperous living environment.





## 3

## IMPLEMENTING DESTINATION MARKETING STRATEGY TO ATTRACT CUSTOMERS AND RESIDENTS

The "Sowing Seeds of Kindness" Charity Concert hosted at Vinhomes Ocean Park 2, attracting nearly



Through its Destination Marketing Strategy, Vinhomes has positioned its urban developments as major cultural and artistic hubs, drawing hundreds of thousands of visitors. Additionally, an increasing number of partners have chosen Vinhomes as the venue for major events, contributing to local economic growth. Some of the key events at Vinhomes developments in 2024 include The "Sowing Seeds of Kindness" Charity Concert, in collaboration with SpaceSpeakers Label and 20 top Vietnamese artists, hosted at Vinhomes Ocean Park 2. attracting nearly 110,000 attendees, Wonder8 Winter Music Festival at Vinhomes Grand Park, drawing 15,000 spectators, "Anh trai vuot ngan chong gai" Concert at Vinhomes Ocean Park 3, a spectacular music event that brought together over 100,000 attendees throughout the day, The European Square Grand Opening and the

Vinhomes has positioned its urban developments as major cultural and artistic hubs, drawing hundreds of thousands of visitors

Wonder Island Music Festival at Vinhomes Royal Island, an emerging international destination in Vu Yen, featuring K-pop star Xiumin (EXO) and an audience of 100,000.

Notably, Vinhomes has also introduced global cultural experiences to its residents and visitors with Vietnam's first-ever International Lantern Festival – "Oriental Lights". This event further solidifies Ocean City as a premier tourism, entertainment, and leisure destination for Hanoi, Hung Yen, and neighboring provinces. The festival will be held for 58 days with more than 580 events/activities. These events and initiatives have played a key role in enhancing Vinhomes' brand value, differentiating it from competitors, and reinforcing its position as one of the leading real estate developers in Vietnam and the region.

## PROMOTING THE DEVELOPMENT OF SMART CITY FEATURES

By developing the technology in-house, Vinhomes Resident has significantly optimized operational costs, saving over

15 VND BILLION

### **Vinhomes Resident application**

Vinhomes Resident application has become an indispensable companion for residents in Vinhomes urban areas, with more than 86% of households actively using the app and a monthly engagement rate of up to 97% out of about 130,000 accounts. Customer satisfaction is demonstrated by an average rating of 4.8/5 stars with 17,000 reviews on the App Store.

This application is part of a smart city ecosystem that offers residents functions such as registration of services and utilities, payment of bills and facial recognition via a single platform. Diverse payment methods are integrated on the application, including major payment gateways such as TCB, VCB, BIDV, VTB, VinAccount, and QRCode.

The Vinhomes Resident app also seamlessly connects with Vingroup's service ecosystem, including Xanh SM, VinFast, VinBus, Vinmec Sao Phuong Dong, and Green and Healthy Living Club, offering residents an enhanced living experience. With the goal of becoming a Super App, Vinhomes Resident is designed as an open platform for integrating mini-applications, promising new and innovative services that align with a green and smart lifestyle. Additionally, by developing the technology in-house through Vinhomes' SmartCity division, the app has significantly optimized operational costs, saving over VND 15 billion annually compared to the previous platform.



### SmartCity Solution Suite

Vinhomes has successfully developed and implemented its Smart City solutions for low-rise urban areas. One of the key innovations is the Alpowered camera system, which enables real-time tracking of individuals throughout their movement within the urban area. This enhances both security and convenience, ensuring a safe and seamless experience for residents. Another key feature is the facial recognition access system, which has successfully registered nearly 100,000 residents. This system allows residents to enter and exit buildings quickly and effortlessly, eliminating the need for physical visits to customer service areas. For the first time in Vietnam, Vinhomes has introduced Smart Poles, which provide AI camera, interactive smart lighting, digital advertising screens, and mobile charging stations, offering a new and enhanced urban experience. Integrated with the resident app, operational systems, and IoT-powered solutions for energy, lighting, water, and environmental management, Vinhomes' nextgeneration Smart City solutions are designed to promote a green, intelligent, and sustainable living environment, further enhancing residents' quality of life.

## Appendix - governance and compliance

To ensure transparency in business operations and prevent any disruptions to the company's activities, Vinhomes has developed and implemented Policies on ensuring transparency. This policy applies to all Vinhomes employees, including full-time staff, probationary employees, and trainees involved in tasks covered under the regulation. Additionally, Suppliers and Related Parties may also be subject to the policy as specified in its detailed provisions. The regulations outline measures to ensure

transparency, prevent money laundering, bribery, and corruption, and regulate internal transactions, while also ensuring compliance with foreign legal sanctions to prevent disruptions to the Company's operations. The full policy details are publicly available on the company's website at: https://vinhomes.vn/vi/ho-so-doanh-nghiep.



## Financial Statements

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Consolidated cash flow statement

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CONSOLIDATED FINANCIAL STATEMENTS



## General information

## The company

Vinhomes Joint Stock Company ("the Company") is a joint stock company incorporated under the Law on Enterprise of Vietnam pursuant to the Business Registration Certificate No. 0103022741 issued by the Hanoi Department of Planning and Investment on 6 March 2008 and the Enterprise Registration Certificate No. 0102671977 dated 5 August 2010 on registration of a shareholding company. The Company also subsequently received amended Enterprise Registration Certificates with the 38th amendment dated 3 December 2024 as the latest.

The current principal activities of the Company are to develop real estate property for sale, provide leasing of offices, render real estate management and related services, provide general contractor services, consulting and designing construction services, supervision and construction management services.

The Company's head office is located at Symphony Office Tower, Chu Huy Man Street, Vinhomes Riverside Area, Phuc Loi Ward, Long Bien District, Hanoi, Vietnam and an independent branch at Dream City Eco-Urban Area in Project in Nghia Tru Commune, Van Giang District, Hung Yen Province, Vietnam.

Vingroup JSC is the Company's parent (also referred to as "the Parent Company"). Vingroup JSC and its subsidiaries are hereafter collectively referred to as "the Group".

## **Board of Directors**

Members of the Board of Directors during the year and at the date of this report are:

| Mr. Pham Thieu Hoa   | Chairman           |
|----------------------|--------------------|
| Ms. Nguyen Dieu Linh | Member             |
| Mr. Pham Nhat Vuong  | Member             |
| Ms. Cao Thi Ha An    | Member             |
| Ms. Nguyen Thu Hang  | Member             |
| Mr. Varun Kapur      | Independent member |
| Mr. Mueen Uddeen     | Independent member |
| Mr. Hoang D. Quan    | Independent member |

## Management

### Members of the management during the year and at the date of this report are:

| Chief Executive<br>Officer        |   |
|-----------------------------------|---|
| Deputy Chief<br>Executive Officer |   |
| Deputy Chief<br>Executive Officer |   |
| Deputy Chief<br>Executive Officer | Appointed on 5 April 2024   |
| Deputy Chief<br>Executive Officer | Resigned on 24 August 2024  |
| Deputy Chief<br>Executive Officer | Resigned on 5 April 2024  |
|                                   | Officer         Deputy Chief         Executive Officer |

| Legal<br>representatives | The legal representatives of the C | Chairman                          |                           |
|--------------------------|------------------------------------|-----------------------------------|---------------------------|
|                          | Ms. Nguyen Thu Hang                | Chief Executive<br>Officer        |                           |
|                          | Mr. Dang Minh Hai                  | Deputy Chief<br>Executive Officer | Appointed on 5 April 2024 |
|                          | Mr. Nguyen Ba Tin                  | Deputy Chief<br>Executive Officer | Resigned on 5 April 2024  |
|                          |                                    |                                   |                           |
|                          |                                    |                                   |                           |
| Auditors                 | The auditor of the Company is Ern  | st & Young Vietnam Limited        |                           |

## Supervisory Board

### Members of the Supervisory Board during the year and at the date of this report are:

| Ms. Nguyen Le Van Quynh | Head of the Supervisory Board |
|-------------------------|-------------------------------|
| Ms. Le Thi Duyen        | Member                        |
| Ms. Pham Ngoc Lan       | Member                        |

## Report of management

Management of Vinhomes Joint Stock Company ("the Company") is pleased to present this report and the consolidated financial statements of the Company and its subsidiaries for the year ended 31 December 2024.

Management's responsibility in respect of the consolidated financial statements

- Management is responsible for the consolidated financial statements of each financial year which give a true and fair view of the consolidated financial position of the Company and its subsidiaries and of the consolidated results of its operations and its consolidated cash flows for the year. In preparing those consolidated financial statements, management is required to:
- · select suitable accounting policies and then apply them consistently;
- · make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the consolidated financial statements; and
- prepare the consolidated financial statements on the going concern basis unless it is inappropriate to presume that the Company and its subsidiaries will continue its business.

Management is responsible for ensuring that proper accounting records are kept which disclose, with reasonable accuracy at any time, the consolidated financial position of the Company and its subsidiaries and to ensure that the accounting records comply with the applied accounting system. It is also responsible for safeguarding the assets of the Company and its subsidiaries and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Management confirmed that it has complied with the above requirements in preparing the accompanying consolidated financial statements.

Statement by Management

Management does hereby state that, in its opinion, the accompanying consolidated financial statements give a true and fair view of the consolidated financial position of the Company and its subsidiaries as at 31 December 2024 and of the consolidated results of its operations and its consolidated cash flows for the year then ended in accordance with Vietnamese Accounting Standards, Vietnamese Enterprise Accounting System and the statutory requirements relevant to the preparation and presentation of the consolidated financial statements.



Nguyen Thu Hang Chief Executive Officer

Hanoi, Vietnam 25 March 2025

# Independent auditors' report

#### To: The Shareholders of Vinhomes Joint Stock Company

We have audited the accompanying consolidated financial statements of Vinhomes Joint Stock Company ("the Company") and its subsidiaries (collectively referred to as "the Company and its subsidiaries") as prepared on 25 March 2025 and set out on pages 6 to 96, which comprise the consolidated balance sheet as at 31 December 2024, the consolidated income statement and the consolidated cash flow statement for the year then ended and the notes thereto.

# Management's responsibility

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Vietnamese Accounting Standards, Vietnamese Enterprise Accounting System and the statutory requirements relevant to the preparation and presentation of the consolidated financial statements, and for such internal control as management determines is necessary to enable the preparation and presentation of the consolidated financial statements, whether due to fraud or error.

# Auditors' responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Vietnamese Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to

Opinion

In our opinion, the consolidated financial statements give a true and fair view, in all material respects, of the consolidated financial position of the Company and its subsidiaries as at 31 December 2024, and of the consolidated results of its operations and its consolidated cash flows for the year then ended in accordance with Vietnamese Accounting Standards, Vietnamese Enterprise Accounting System and the statutory requirements relevant to the preparation and presentation of the consolidated financial statements.

Ernst & Young Vietnam Limited



Phung Manh Phu Deputy General Director Audit Practising Registration Certificate No. 2598-2023-004-1 Ha Noi, Vietnam 25 March 2025 fraud or error. In making those risk assessments, the auditors consider internal control relevant to the Company's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Pham Viet Anh Auditor Audit Practising Registration Certificate No. 5056-2022-004-1

## Consolidated balance sheet

as at 31 December 2024

B01-DN/HN

|      |  |       |                | Currency: million VNE |
|------|--|-------|----------------|-----------------------|
| Code | ASSETS   | Notes | Ending balance | Beginning balance     |
| 100  | A. CURRENT ASSETS                                |       | 285,478,928    | 242,340,589           |
| 110  | I. Cash and cash equivalents                     | 5     | 28,780,123     | 14,103,181            |
| 111  | 1. Cash  |       | 21,633,816     | 13,121,831            |
| 112  | 2. Cash equivalents                              |       | 7,146,307      | 981,350               |
| 120  | II. Short-term investments                       |       | 5,391,872      | 3,833,948             |
| 121  | 1. Held-for-trading securities                   | 6     | 3,628,250      | -                     |
| 123  | 2. Held-to-maturity investments                  | 6     | 1,763,622      | 3,833,948             |
| 130  | III. Current accounts receivable                 |       | 168,405,984    | 132,871,090           |
| 131  | 1. Short-term trade receivables                  | 7.1   | 19,307,872     | 19,513,022            |
| 132  | 2. Short-term advances to suppliers              | 7.2   | 23,593,399     | 17,430,700            |
| 135  | 3. Short-term loan receivables                   | 8     | 8,429,883      | 4,944,650             |
| 136  | 4. Other short-term receivables                  | 9     | 117,395,914    | 91,205,974            |
| 137  | 5. Provision for doubtful short-term receivables | 10    | (321,084)      | (223,256)             |
| 140  | IV. Inventories                                  | 11    | 54,696,048     | 55,317,712            |
| 141  | 1. Inventories                                   |       | 54,753,923     | 55,371,865            |
| 149  | 2. Provision for obsolete inventories            |       | (57,875)       | (54,153)              |
| 150  | V. Other current assets                          |       | 28,204,901     | 36,214,658            |
| 151  | 1. Short-term prepaid expenses                   | 12    | 1,076,963      | 1,347,675             |
| 152  | 2. Value-added tax deductible                    |       | 1,230,545      | 873,205               |
| 153  | 3. Tax and other receivables from the State      | 22    | 53,619         | 41,294                |
| 155  | 4. Other current assets                          | 13    | 25,843,774     | 33,952,484            |
| 200  | B. NON-CURRENT ASSETS                            |       | 278,730,432    | 202,290,086           |
| 210  | I. Long-term receivables                         |       | 107,670,320    | 33,800,118            |
| 215  | 1. Long-term loan receivables                    | 8     | 10,896,805     | 1,050,800             |
| 216  | 2. Other long-term receivables                   | 9     | 96,773,515     | 32,749,318            |
| 220  | II. Fixed assets                                 |       | 14,622,184     | 11,671,412            |
| 221  | 1. Tangible fixed assets                         | 14    | 13,573,081     | 10,619,034            |
| 222  | Cost   |       | 15,982,471     | 12,261,718            |
| 223  | Accumulated depreciation                         |       | (2,409,390)    | (1,642,684)           |
| 224  | 2. Finance leases                                |       | 51,621         | -                     |
| 225  | Cost   |       | 54,034         | -                     |
| 226  | Accumulated depreciation                         |       | (2,413)        | -                     |

# Consolidated balance sheet (continued)

as at 31 December 2024

| Code | ASSETS                                 | Notes | Ending balance | Beginning balance |
|------|--|-------|----------------|-------------------|
| 227  | 3. Intangible fixed assets             | 15    | 997,482        | 1,052,378         |
| 228  | Cost                                   |       | 1,387,968      | 1,381,279         |
| 229  | Accumulated amortisation               |       | (390,486)      | (328,901)         |
| 230  | III. Investment properties             | 16    | 16,916,463     | 17,036,905        |
| 231  | 1. Cost                                |       | 19,137,718     | 18,824,484        |
| 232  | 2. Accumulated depreciation            |       | (2,221,255)    | (1,787,579)       |
| 240  | IV. Long-term assets in progress       |       | 81,990,475     | 60,790,104        |
| 242  | 1. Construction in progress            | 18    | 81,990,475     | 60,790,104        |
| 250  | V. Long-term investments               | 19    | 12,519,070     | 7,760,265         |
| 252  | 1. Investments in associates           | 19.1  | 190,680        | 187,469           |
| 253  | 2. Investments in other entities       | 19.2  | 12,294,236     | 7,624,903         |
| 254  | 3. Provision for long-term investments | 19.2  | -              | (52,107)          |
| 255  | 4. Held-to-maturity investments        | 19    | 34,154         | -                 |
| 260  | VI. Other long-term assets             |       | 45,011,920     | 71,231,282        |
| 261  | 1. Long-term prepaid expenses          | 12    | 2,875,918      | 1,906,934         |
| 262  | 2. Deferred tax assets                 | 36.3  | 1,182,429      | 995,119           |
| 268  | 3. Other long-term assets              | 13    | 40,471,695     | 67,693,078        |
| 269  | 4. Goodwill                            | 20    | 481,878        | 636,151           |
| 270  | TOTAL ASSETS                           |       | 564,209,360    | 444,630,675       |

B01-DN/HN

## Consolidated balance sheet (continued)

as at 31 December 2024

B01-DN/HN

Currency: million VND

|      |  |       |                | ourrency. million vive |
|------|--|-------|----------------|------------------------|
| Code | ASSETS                                     | Notes | Ending balance | Beginning balance      |
| 300  | C. LIABILITIES                             |       | 343,465,385    | 261,994,369            |
| 310  | I. Current liabilities                     |       | 278,532,295    | 211,073,231            |
| 311  | 1. Short-term trade payables               | 21.1  | 19,959,952     | 20,452,354             |
| 312  | 2. Short-term advances from customers      | 21.2  | 40,286,424     | 35,137,334             |
| 313  | 3. Statutory obligations                   | 22    | 15,274,556     | 15,699,414             |
| 315  | 4. Short-term accrued expenses             | 23    | 39,485,587     | 33,490,728             |
| 318  | 5. Short-term unearned revenues            | 24    | 405,254        | 520,689                |
| 319  | 6. Other short-term payables               | 25    | 128,360,598    | 87,253,594             |
| 320  | 7. Short-term loans                        | 26    | 34,276,497     | 18,289,641             |
| 321  | 8. Short-term provisions                   | 27    | 483,427        | 229,477                |
| 330  | II. Non-current liabilities                |       | 64,933,090     | 50,921,138             |
| 332  | 1. Long-term advances from customers       | 21.2  | 6,159,308      | -                      |
| 333  | 2. Long-term accrued expenses              | 23    | 305,477        | 439,724                |
| 336  | 3. Long-term unearned revenues             | 24    | 497,493        | 770,863                |
| 337  | 4. Other long-term liabilities             | 25    | 7,221,076      | 7,770,480              |
| 338  | 5. Long-term loans                         | 26    | 47,015,689     | 38,393,923             |
| 341  | 6. Deferred tax liabilities                | 36.3  | 1,464,041      | 1,168,679              |
| 342  | 7. Long-term provisions                    | 27    | 2,270,006      | 2,377,469              |
| 400  | D. OWNERS' EQUITY                          |       | 220,743,975    | 182,636,306            |
| 410  | I. Capital                                 | 28    | 220,743,975    | 182,636,306            |
| 411  | 1. Issued share capital                    |       | 41,074,120     | 43,543,675             |
| 411a | - Ordinary shares with voting rights       |       | 41,074,120     | 43,543,675             |
| 412  | 2. Share premium                           |       | (6,755,610)    | 1,260,023              |
| 420  | 3. Other funds belonging to owners' equity |       | 1,111,316      | 1,106,316              |
| 421  | 4. Undistributed earnings                  |       | 167,205,815    | 133,391,779            |

# Consolidated balance sheet (continued)

| Code | ASSETS  | Notes | Ending balance | Beginning balance |
|------|---|-------|----------------|-------------------|
| 421a | - Undistributed earnings by the end of prior year |       | 133,386,779    | 99,928,635        |
| 421b | - Undistributed earnings of current year          |       | 33,819,036     | 33,463,144        |
| 429  | 5. Non-controlling interests                      |       | 18,108,334     | 3,334,513         |
| 440  | TOTAL LIABILITIES AND OWNERS' EQUITY              |       | 564,209,360    | 444,630,675       |

Tran Le Ngoc Hai Preparer

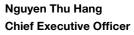
Le Tien Cong Chief Accountant

B01-DN/HN

### Currency: million VND

Hanoi, Vietnam 25 March 2025







# Consolidated income statement

for the year ended 31 December 2024

B02-DN/HN

Currency: million VND

| Code | ITEMS   | Notes | Current year | Previous year |
|------|---|-------|--------------|---------------|
| 01   | 1. Revenue from sale of goods and rendering of services             | 29.1  | 102,323,186  | 103,556,722   |
| 02   | 2. Deductions   | 29.1  | -            | -             |
| 10   | 3. Net revenue from sale of goods and rendering<br>of services      | 29.1  | 102,323,186  | 103,556,722   |
| 11   | 4. Cost of goods sold and services rendered                         | 30    | (69,355,949) | (67,850,123)  |
| 20   | 5. Gross profit from sale of goods and rendering<br>of services     |       | 32,967,237   | 35,706,599    |
| 21   | 6. Finance income   | 29.2  | 26,844,293   | 19,954,131    |
| 22   | 7. Finance expenses   | 31    | (10,487,365) | (3,870,289)   |
| 23   | In which: Interest expenses and bond issuance cost                  |       | (7,589,251)  | (3,052,805)   |
| 24   | 8. Shares of profit of associates                                   | 19.1  | 3,211        | 10,699        |
| 25   | 9. Selling expenses   | 32    | (3,791,457)  | (3,662,804)   |
| 26   | 10. General and administrative expenses                             | 32    | (4,593,011)  | (4,092,923)   |
| 30   | 11. Operating profit  |       | 40,942,908   | 44,045,413    |
| 31   | 12. Other income  | 33    | 1,163,593    | 784,716       |
| 32   | 13. Other expenses  | 34    | (1,258,552)  | (1,519,844)   |
| 40   | 14. Other loss  |       | (94,959)     | (735,128)     |
| 50   | 15. Accounting profit before tax                                    |       | 40,847,949   | 43,310,285    |
| 51   | 16. Current corporate income tax expense                            | 36.1  | (5,667,211)  | (9,232,770)   |
| 52   | 17. Deferred tax expense  | 36.3  | (108,052)    | (544,639)     |
| 60   | 18. Net profit after tax  |       | 35,072,686   | 33,532,876    |
| 61   | 19. Net profit after tax attributable to shareholders of the parent |       | 31,801,258   | 33,371,406    |

# Consolidated income statement (continued)

for the year ended 31 December 2024

| Co | de | ITEMS  | Notes | Current year | Previous year |
|----|----|--|-------|--------------|---------------|
| e  | 62 | 20. Net profit after tax attributable to non-controlling interests |       | 3,271,428    | 161,470       |
| 7  | 70 | 21. Basic earnings per share                                       | 38    | 7,348        | 7,664         |
| 7  | 71 | 22. Diluted earnings per share                                     | 38    | 7,348        | 7,664         |

Tran Le Ngoc Hai Preparer

Le Tien Cong **Chief Accountant** 

B02-DN/HN

Currency: million VND

Hanoi, Vietnam 25 March 2025





Nguyen Thu Hang **Chief Executive Officer** 

## Consolidated cash flow statement

for the year ended 31 December 2024

B03-DN/HN

### Currency: million VND

| Code | ITEMS  | Notes | Current year | Previous year |
|------|--|-------|--------------|---------------|
|      | I. CASH FLOWS FROM OPERATING ACTIVITIES  |       |              |               |
| 01   | Profit before tax  |       | 40,847,949   | 43,310,285    |
|      | Adjustments for:   |       |              |               |
| 02   | Depreciation of tangible fixed assets and investment properties<br>and amortisation of intangible fixed assets (including<br>amortisation of goodwill) | 35    | 1,800,478    | 1,436,293     |
| 03   | Provisions   |       | 205,980      | 153,498       |
| 04   | Foreign exchange losses arisen from revaluation of monetary accounts denominated in foreign currency   |       | 245,798      | 156,755       |
| 05   | Profits from investing activities  |       | (24,574,340) | (17,006,296)  |
| 06   | Interest expenses and bond issuance cost   | 31    | 7,589,251    | 3,052,805     |
| 08   | Operating profit before changes in working capital   |       | 26,115,116   | 31,103,340    |
| 09   | Increase in receivables  |       | (95,391,366) | (48,765,045)  |
| 10   | Decrease/(increase) in inventories   |       | 7,568,800    | (977,614)     |
| 11   | Increase in payables (other than interest, corporate income tax)   |       | 59,350,686   | 24,225,002    |
| 12   | (Increase)/decrease in prepaid expenses  |       | (674,134)    | 3,567,140     |
| 13   | (Increase)/decrease in held-for-trading securities   |       | (1,500,000)  | 2,352,947     |
| 14   | Interest paid  |       | (6,976,847)  | (4,176,671)   |
| 15   | Corporate income tax paid  | 22    | (10,891,805) | (5,812,208)   |
| 20   | Net cash flows (used in)/from operating activities   |       | (22,399,550) | 1,516,891     |
|      | II. CASH FLOWS FROM INVESTING ACTIVITIES   |       |              |               |
| 21   | Purchase and construction of fixed assets and other long-term assets   |       | (10,645,071) | (9,987,878)   |
| 22   | Proceeds from disposals of fixed assets and other long-term assets   |       | 2,469,768    | 2,774,668     |
| 23   | Loans to other entities and payments for purchase of debt instruments of other entities  |       | (17,790,617) | (33,625,022)  |
| 24   | Collections from borrowers and proceeds from sale of debt instruments of other entities  |       | 8,289,318    | 33,769,224    |
| 25   | Payments for investments in other entities (net of cash held by entity being acquired)   |       | (38,422,610) | (46,176,139)  |
| 26   | Proceeds from sale of investments in other entities (net of cash hold by entity being disposed)  |       | 65,870,603   | 25,936,626    |
| 27   | Interest and dividends received  |       | 15,613,124   | 8,676,566     |
| 30   | Net cash flows from/(used in) investing activities   |       | 25,384,515   | (18,631,955)  |

# Consolidated cash flow statement (continued)

for the year ended 31 December 2024

| Code | ITEMS  | Notes | Current year | Previous year |
|------|--|-------|--------------|---------------|
|      | III. CASH FLOWS FROM FINANCING ACTIVITIES              |       |              |               |
| 31   | Capital contribution and issuance of shares            | 28.1  | 22,000       | 5,700         |
| 32   | Capital redemption                                     |       | (10,485,188) | -             |
| 33   | Drawdown of borrowings                                 |       | 80,497,407   | 53,107,991    |
| 34   | Repayment of borrowings                                |       | (57,737,006) | (32,712,229)  |
| 36   | Dividends paid   |       | (605,236)    | -             |
| 40   | Net cash flows form financing activities               |       | 11,691,977   | 20,401,462    |
| 50   | Net increase in cash for the year                      |       | 14,676,942   | 3,286,398     |
| 60   | Cash and cash equivalents at the beginning of the year |       | 14,103,181   | 10,816,783    |
| 70   | Cash and cash equivalents at the end of the year       | 5     | 28,780,123   | 14,103,181    |

Tran Le Ngoc Hai Preparer

Le Tien Cong Chief Accountant

B03-DN/HN

Currency: million VND

Hanoi, Vietnam 25 March 2025



Nguyen Thu Hang **Chief Executive Officer** 



as at 31 December 2024 and for the year then ended

B09-DN/HN

## 1. Corporate information

Vinhomes Joint Stock Company ("the Company") is a joint stock company incorporated under the Law on Enterprise of Vietnam pursuant to the Business Registration Certificate No. 0103022741 issued by the Hanoi Department of Planning and Investment on 6 March 2008 and the Enterprise Registration Certificate No. 0102671977 dated 5 August 2010 on registration of a shareholding company. The Company also subsequently received amended Enterprise Registration Certificates with the 38th amendment dated 3 December 2024 as the latest.

The Company's shares were officially listed on the Ho Chi Minh City Stock Exchange ("HOSE") from 7 May 2018, according to Decision No.159/QĐ-SGDHCM issued on the same day.

The current principal activities of the Company are to develop real estate property for sale, provide leasing of offices, render real estate management and related services, provide general contractor services, consulting and designing construction services, supervision and construction management services.

The Company's head office is located at Symphony Office Tower, Chu Huy Man Street, Vinhomes Riverside Eco-Urban Area, Phuc Loi Ward, Long Bien District, Hanoi, Vietnam and an independent branch at Dream City Eco-Urban Area in Project in Nghia Tru Commune, Van Giang District, Hung Yen Province, Vietnam.

Vingroup JSC is the Company's parent. Vingroup JSC and its subsidiaries are hereafter collectively referred to as "the Group".

The Company and its subsidiaries's normal course of business cycle of real estate development activity begins when the Company and its subsidiaries are approved as investors of the projects and carries out land clearance and construction works until the project is completed and handover to customers. Accordingly, the normal course of business cycle of real estate development activity can extend beyond 12 months.

The Company and its subsidiaries's normal course of business cycle of other activities is normally within 12 months.

The number of the Company's employees as at 31 December 2024: 11,815 (31 December 2023: 9,940).

### Corporate structure

As at 31 December 2024, the Company has 44 subsidiaries (as at 31 December 2023: 34 subsidiaries). The information on these subsidiaries and their short names, along with the Company's direct and indirect voting rights and direct and indirect equity interest in each subsidiary are detailed in the Appendix 1.

## 2. Basis of preparation

#### 2.1 Accounting standards and system

The consolidated financial statements of the Company and its subsidiaries expressed in Vietnam dong ("VND"), are prepared in accordance with Vietnamese Enterprise Accounting System and Vietnamese Accounting Standards issued by the Ministry of Finance as per:

- · Decision No. 149/2001/QD-BTC dated 31 December 2001 on the Issuance and Promulgation of Four Vietnamese Accounting Standards (Series 1);
- · Decision No. 165/2002/QD-BTC dated 31 December 2002 on the Issuance and Promulgation of Six Vietnamese Accounting Standards (Series 2);
- · Decision No. 234/2003/QD-BTC dated 30 December 2003 on the Issuance and Promulgation of Six Vietnamese Accounting Standards (Series 3);

## Notes to the consolidated financial statements

as at 31 December 2024 and for the year then ended

## 2. Basis of preparation (continued)

### 2.1 Accounting standards and system (continued)

- · Decision No. 12/2005/QD-BTC dated 15 February 2005 on the Issuance and Promulgation of Six Vietnamese Accounting Standards (Series 4); and
- Standards (Series 5).

Accordingly, the consolidated financial statements are included and are not designed for those who are not informed about Vietnam's accounting principles, procedures and practices and furthermore are not intended to present the consolidated financial position and consolidated results of operations and consolidated cash flows in accordance with accounting principles and practices generally accepted in countries other than Vietnam.

### 2.2 Applied accounting documentation system

The Company and its subsidiaries' applied accounting documentation system is the General Journal.

#### 2.3 Fiscal year

The Company and its subsidiaries' fiscal year applicable for the preparation of its consolidated financial statements starts on 1 January and ends on 31 December.

### 2.4 Accounting currency

The consolidated financial statements are prepared in VND which is also the Company and its subsidiaries' accounting currency. For the purpose of presenting the consolidated financial statements as at 31 December 2024, the figures are rounded to the nearest millions and presented in millions of Vietnam dong ("million VND").

#### 2.5 Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries for the year ended 31 December 2024

Subsidiaries are fully consolidated from the date of acquisition, being the date on which the Company obtains control, and continued to be consolidated until such control ceases, except when the Company only obtains temporary control and the subsidiary is acquired with a view of resale within 12 months from acquisition.

The financial statements of subsidiaries are prepared for the same reporting year as the parent company, using consistent accounting policies.

All intra-company balances, income and expenses and unrealised gains or losses result from intra-company transactions are eliminated in full.

Non-controlling interests represent the portion of profit or loss and net assets of subsidiaries not held by the Company and are presented separately in the consolidated income statement and within equity in the consolidated balance sheet.

Impact of change in the ownership interest of a subsidiary, without a loss of control, is recorded in undistributed earnings.

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· Decision No. 100/2005/QD-BTC dated 28 December 2005 on the Issuance and Promulgation of Four Vietnamese Accounting

as at 31 December 2024 and for the year then ended

B09-DN/HN

## 2. Basis of preparation (continued)

### 2.5 Basis of consolidation (continued)

In case the Company disposes a partial interest in a subsidiary and loses control but retains an interest as an associate, the Company's investment is accounted for using the equity method of accounting. Profit/loss from this transaction is recognised in the consolidated income statement.

In case the Company and its subsidiaries generate profits from contributing non-monetary assets or selling assets to joint ventures or affiliated companies, the Company and its subsidiaries will only recognize the profit corresponding to the ownership portion of other parties in the joint ventures or affiliated companies. The unrealized profit corresponding to the ownership portion of the Company and its subsidiaries will be gradually allocated to the consolidated income statement according to the asset recovery progress reported by the joint ventures or affiliated companies.

In case the Company disposes a partial interest in a subsidiary and loses control but retains an interest as an investment in other entities, the Company's investment is accounted for using the cost method. Profit/loss from this transaction is recognised in the consolidated income statement.

## 3. Summary of significant accounting policies

### 3.1 Changes in accounting policies and disclosures

The accounting policies adopted by the Company and it's subsidiaries in preparation of the consolidated financial statements are consistent with those followed in the preparation of the Company and its subsidiaries' consolidated financial statements for the year ended 31 December 2023, except for the change in presentation of transactions and balances in relation to letters of credit/usance payable at sight letters of credit ("LC/LCUPAS").

In accordance with Circular No. 21/2024/TT-NHNN issued by the State Bank of Vietnam on 28 June 2024 ("the Circular 21") regulating letters of credit and other business activities related to letters of credit with effectiveness from 1 July 2024, the LC/LCUPAS transaction is considered as a financing arrangement involving bank credit facilities.

Accordingly, the Company reclassified LC/LCUPAS balances as at 1 July 2024 from "Short-term other payables" to "Short-term loans". Concurrently starting from this date, the LC/LCUPAS transactions have been accounted for and presented as bank loans.

The corresponding figures in relation to LC/LCUPAS transactions were not restated as the Circular 21 does not require retrospective change.

#### 3.2 Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, cash at banks and short-term, highly liquid investments with an original maturity of not more than three months and investments with maturity of not more than three months since investment date that are readily convertible into known amounts of cash and that are subject to an insignificant risk of change in value.

Cash and cash equivalents also include cash in operating joint bank accounts between the Company and counterparty when the Company assesses to have control over these accounts.

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

## 3. Summary of significant accounting policies (continued)

### 3.3 Inventories

Inventories are measured at their historical costs. The cost of inventories comprises costs of purchase, costs of conversion (including raw materials, direct labor cost, other directly related cost, manufacturing general overheads allocated based on the normal operating capacity) incurred in bringing the inventories to their present location and condition.

Inventories are stated at the lower of cost incurred in bringing each product to its present location and condition, and net realisable value.

Net realisable value ("NRV") represents the estimated selling price in the ordinary course of business less the estimated costs to complete and the estimated costs necessary to make the sale.

#### Inventory property

Property acquired or being constructed for sale in the ordinary course of business, rather than to be held for rental or capital appreciation, is held as inventory property and is measured at the lower of cost incurred in bringing each product to its present location and condition, and NRV.

Cost of inventory property comprise direct cost incured on the property and overheads allocated to that property, specifically as follows:

- · Freehold, leasehold and development rights for land;
- · Amounts payable/paid to contractors for construction; and
- construction overheads and other related costs.

Net realisable value is the estimated selling price in the ordinary course of the business, based on market prices at the reporting date, less costs to complete and the estimated costs to sell.

The cost of inventory property recognised in the consolidated income statement on disposal is determined with reference to the specific costs incurred on the property sold.

#### Construction inventory

The Company and its subsidiaries use perpetual method to record raw materials and merchandise which are valued at cost of purchase on a weighted average basis.

Work in progress of construction contracts comprises costs of materials, labour costs, construction costs payable to sub-contractors and other related costs which have not been accepted by the investors at the date of the consolidated financial statements.

#### Other inventories

In respect of inventory of stone mining and production activities, the Company and its subsidiaries use perpetual method to record other inventories which are valued as follows:

| Raw materials and consumables | - Cost of purch |
|-------------------------------|-----------------|
| Finished goods                | - Cost of purch |

B09-DN/HN



· Borrowing costs, planning and design costs, costs of site preparation, professional fees for legal services, property transfer taxes,

chase on a weighted average basis.

chase on a weighted average basis

as at 31 December 2024 and for the year then ended

B09-DN/HN

## 3. Summary of significant accounting policies (continued)

### 3.3 Inventories (continued)

The value of inventories which are materials supplied to the investor of the projects is measured on the specific identification basis; while the value of other inventories is measured on a weighted average basis.

#### Provision for obsolete inventories

An inventory provision is created for the estimated loss arising due to the impairment of value (through diminution, damage, obsolescence, etc.) of finished goods, and other inventories owned by the Company and its subsidiaries, based on appropriate evidence of impairment available at the consolidated balance sheet date.

Increases or decreases to the provision balance are recorded into the cost of goods sold account in the consolidated income statement. When inventories are expired, obsolete, damaged or become useless, the difference between the provision previously made and the historical cost of inventories are included in the consolidated income statement.

### 3.4 Receivables

Receivables are presented in the consolidated financial statements at the carrying amounts due from customers and other debtors, after provision for doubtful debts.

The provision for doubtful debts represents amounts of outstanding receivables at the consolidated balance sheet date which are doubtful of being recovered. Increases or decreases to the provision balance are recorded as general and administrative expenses in the consolidated income statement. When bad debts are determined as unrecoverable and accountant writes off those bad debts, the differences between the provision for doubtful receivables previously made and historical cost of receivables are included in the consolidated income statement.

#### 3.5 Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation.

The cost of a tangible fixed asset comprises its purchase price and any directly attributable costs of bringing the tangible fixed asset to working condition for its intended use.

Expenditures for additions, improvements and renewals are added to the carrying amount of the assets and expenditures for maintenance and repairs are charged to the consolidated income statement as incurred.

When tangible fixed assets are sold or retired, any gain or loss resulting from their disposal (the difference between the net disposal proceeds and the carrying amount) is included in the consolidated income statement.

### 3.6 Leased assets

The determination of whether an arrangement is, or contains a lease is based on the substance of the arrangement at inception date and requires an assessment of whether the fulfilment of the arrangement is dependent on the use of a specific asset and the arrangement conveys a right to use the asset.

A lease is classified as a finance lease whenever the terms of the lease transfer substantially all the risks and rewards of ownership of the asset to the lessee. All other leases are classified as operating leases.

## Notes to the consolidated financial statements

as at 31 December 2024 and for the year then ended

## 3. Summary of significant accounting policies (continued)

### 3.6 Leased assets (continued)

Where the Company and its subsidiaries are the lessors

The net investment under finance lease contracts is included as a receivable in the consolidated balance sheet. The interest amounts of the leased payments are recognised in the consolidated income statement over the period of the lease contracts to achieve a constant rate of interest on the net investment outstanding.

Assets subject to operating leases are presented as investment properties in the consolidated balance sheet. Initial direct costs incurred in negotiating an operating lease are recognised in the consolidated income statement as incurred.

For lease of assets under operating leases that satisfies all conditions of rental income to be recognised in full one time as presented in Note 3.22 - Revenue recognition, rental income is recognised one time at the entire rental value.

For other cases under operating leases, lease income is recognised in the consolidated income statement on a straight-line basis over the lease term.

Where the Company and its subsidiaries are the lessees

Assets held under finance leases are capitalised in the consolidated balance sheet at the inception of the lease at the fair value of the leased assets or, if lower, at the net present value of the minimum lease payments. The principal amount included in future lease payments under finance leases are recorded as a liability. The interest amounts included in lease payments are charged to the consolidated income statement over the lease term to achieve a constant rate on interest on the remaining balance of the finance lease liability.

Capitalised financial leased assets are depreciated using straight-line basis over the shorter of the estimated useful lives of the assets and the lease term, if there is no reasonable certainty that the Company and its subsidiaries will obtain ownership by the end of the lease term.

Rentals under operating leases are charged to the consolidated income statement on a straight-line basis over the lease term.

### 3.7 Intangible fixed assets

Intangible fixed assets are stated at cost less accumulated amortisation.

The cost of an intangible fixed asset comprises its purchase price and any directly attributable costs of preparing the intangible fixed asset for its intended use.

Expenditures for additions, improvements are added to the carrying amount of the assets and other expenditures are charged to the consolidated income statement as incurred.

When intangible fixed assets are sold or retired, any gain or loss resulting from their disposal (the difference between the net disposal proceeds and the carrying amount) is included in the consolidated income statement.

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(continued) as at 31 December 2024 and for the year then ended

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## 3. Summary of significant accounting policies (continued)

### 3.8 Depreciation and amortisation

Depreciation of tangible fixed assets and amortisation of intangible fixed assets are calculated on a straight-line basis over the estimated useful life of each asset as follows:

| Buildings and structures  | 5 - 50 years  |
|---------------------------|---------------|
| Mining exploration rights | 15 - 30 years |
| Machinery and equipment   | 3 - 20 years  |
| Means of transportation   | 6 - 10 years  |
| Office equipment          | 3 - 6 years   |
| Computer software         | 3 - 5 years   |
| Others                    | 2 - 8 years   |

#### 3.9 Investment properties

Investment properties are stated at cost including transaction costs less accumulated depreciation.

Subsequent expenditure relating to an investment property that has already been recognised is added to the net book value of the investment property when it is probable that future economic benefits, in excess of the originally assessed standard of performance of the existing investment property, will flow to the Company and its subsidiaries.

Depreciation of investment properties is calculated on a straight-line basis over the estimated useful life of each asset as follows:

| Definite land use rights, buildings and structures | 10 - 50 years |
|--|---------------|
| Machinery and equipment                            | 7 - 10 years  |

No amortisation is charged on the land use rights presented as investment properties with- indefinite terms.

For long-term lease of investment properties which the Company and its subsidiaries receive rental fee in advance for many periods and rental income is recognised one at the entire rental amount received in advance as presented in Note 3.22, depreciation and amortisation of these investment properties are recognised with entire amount at the point of revenue recognition.

Investment properties are derecognised when either they have been disposed of or when the investment properties are permanently withdrawn from use and no future economic benefit is expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the assets is recognised in the consolidated income statement in the year of retirement or disposal

Transfers are made to investment properties when, and only when, there is a change in use, evidenced by ending of owner-occupation, commencement of an operating lease to another party or ending of construction or development. Transfers are made from investment properties when, and only when, there is change in use, evidenced by commencement of owner-occupation or commencement of development with a view to sale. The transfer from investment property to owner-occupied property or inventories does not change the cost or the carrying value of the property for subsequent accounting at the date of change in use.

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

## 3. Summary of significant accounting policies (continued)

### 3.10 Borrowing costs

Borrowing costs consist of interest and other costs that the Company and its subsidiaries incur in connection with the borrowing of funds.

Borrowing costs are recorded as expense during the year in which they are incurred, except to the extent that borrowing costs that are directly attributable to the acquisition, construction or production of an asset that necessarily take a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the respective asset.

### 3.11 Prepaid expenses

Prepaid expenses are reported as short-term or long-term prepaid expenses on the consolidated balance sheet and amortised over the period in which economic benefits are generated in relation to these expenses.

Short-term prepaid expenses include selling expenses related to inventory properties not yet handed over and other prepaid expenses that are expected to generate future economic benefit within one ordinary course of business cycle.

Long-term prepaid expenses include tools and supplies, long-term prepaid rental fee and other prepaid expenses that generate future economic benefits for more than one year or one ordinary course of business cycle

#### Prepaid land rental

The prepaid land rental represents the remaining unamortised balance of advance payment made in accordance with the lease contract signed with the authorities. Such prepaid rental is recognised as a long-term prepaid expense and is amortised to the consolidated income statement over the remaining lease period according to Circular 45/2013/TT-BTC. Additionally, prepaid land rental also comprises land lease incurred from business combination, in which, the acquiree is a lessee under operating leases with favourable lease terms compared with the fair value at the date of business combination.

#### 3.12 Business combinations and goodwill

Business combinations are accounted for using the acquisition method. The cost of a business combination is measured as the fair value of assets given, equity instruments issued, and liabilities incurred or assumed at the date of exchange plus any costs directly attributable to the business combination. Identifiable assets and liabilities and contingent liabilities assumed in a business combination are measured initially at fair values at the date of business combination.

Where equity instruments are issued by the acquirer as consideration, fair value of the consideration shall be measured at fair value of these instruments at the exchange date. In case the published price at the date of exchange is an unreliable indicator of fair value, the fair value of those instruments could, for example, be estimated by reference to their proportional interest in the fair value of the acquirer or by reference to the proportional interest in the fair value of the acquiree obtained, whichever is more clearly evidenced.

In case prior to the date that control is obtained, the investment is an investment in associate, or a long-term investment and the acquisition of that subsidiary is a bussiness combination, when preparing the consolidated financial statements, the Company and its subsidiaries shall remeasure its previously held equity interests at its acquisition-date fair value and recognise the resulting gain or loss, if any, in the consolidated income statement.

Goodwill acquired in a business combination is initially measured at cost being the excess of the cost the business combination over the Company and its subsidiaries' interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities. If the

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## 3. Summary of significant accounting policies (continued)

### 3.12 Business combinations and goodwill (continued)

cost of a business combination is less than the fair value of the net assets of the subsidiary acquired, the difference is recognised directly in the consolidated income statement. After initial recognition, goodwill is measured at cost less any accumulated amortisation. Goodwill is amortised over 10-year period on a straight-line basis. The Company and its subsidiaries conduct the periodical review for impairment of goodwill of investment in subsidiaries. If there are indicators of impairment loss incurred is higher than the yearly allocated amount of goodwill on the straight-line basis, the higher amount will be recorded in the consolidated income statement.

Business combinations involving entities or businesses under common control

A business combination involving entities under common control is a business combination in which all of the combining entities or businesses are ultimately controlled by the same party or parties both before and after the business combination, and that control is not transitory. An entity can be under common control of an individual or a group of individuals following a contractual agreement.

Business combinations involving entities or businesses under common control are accounted for as follows:

- · The assets and liabilities of the two combined entities are reflected at their carrying amounts on the date of business combination;
- · No goodwill is recognised from the business combination;

The Company and its subsidiaries acquire subsidiaries that own assets and production activities. At the date of acquisition, the Company and its subsidiaries consider whether the acquisition represents the acquisition of a business. The Company and its subsidiaries account for an acquisition as a business combination where an integrated set of activities is acquired in addition to the assets.

- The consolidated income statement reflects the results of the combined entities from the date of the business combination; and
- Any difference between the consideration paid and the net assets of the acquiree is recorded in equity.

After the date of business combination, if the Company and its subsidiaries transfer and lose control of investment in these entities, the difference between the cost of a business combination and net assets, which was previously recognised in owners' equity, is recognised in the consolidated income statement.

#### Change of equity interest in subsidiary without loss of control

When the Company and its subsidiaries acquires additional equity interest in an existing subsidiary, the difference between the acquisition cost and carrying amount of the net assets corresponding to additional equity interest is recorded in undistributed earnings.

When the Company and its subsidiaries disposes a part of equity interest in an existing subsidiary without loss of control, the difference between the consideration and carrying amount of the net assets corresponding to transferred equity interest is recorded in undistributed earnings.

### 3.13 Assets acquisitions and business combinations

When the acquisition of subsidiaries does not represent a business combination, it is accounted for as an acquisition of a group of assets and liabilities. The cost of the acquisition is allocated to the assets and liabilities acquired based upon their relative fair values, and no goodwill or deferred tax is recognised.

In case prior to the date that control is obtained, the investment is an investment in associate or a long-term investment and the acquisition of the subsidiary is not a business combination, when preparing the consolidated financial statements, the parent company shall not

## Notes to the consolidated financial statements

as at 31 December 2024 and for the year then ended

## 3. Summary of significant accounting policies (continued)

### 3.13 Assets acquisitions and business combinations (continued)

remeasure the previously held equity interests. Instead, previously held equity interests at carrying value and the consideration are allocated to the assets and liabilities acquired based on their relative fair values as at acquisition date.

### 3.14 Investments

#### Investments in associates

The Company and its subsidiaries' investment in their associate is accounted for using the equity method of accounting. An associate is an entity in which the Company and its subsidiaries have significant influence that is neither subsidiaries nor joint ventures. The Company and its subsidiaries generally deem they have significant influence if they have over 20% of the voting rights.

Under the equity method, the investment is carried in the consolidated balance sheet at cost plus post-acquisition changes in the Company and its subsidiaries' share of net assets of the associates. Goodwill arising on acquisition of the associate is included in the carrying amount of the investment. Goodwill is not amortized and subject to annual review for impairment. The consolidated income statement reflects the share of the post-acquisition results of operation of the associate.

The share of post-acquisition profit/(loss) of the associates is presented on face of the consolidated income statement and its share of post-acquisition movements in reserves is recognised in reserves. The cumulative post-acquisition movements are adjusted against the carrying amount of the investment. Dividend/profit sharing received or receivable from associates reduces the carrying amount of the investment.

Gains resulting from contribution of non-monetary assets or sales of asset to associate or joint-ventures are recognised in the consolidated income statement only to the extent of unrelated interest in the associate or joint-venture. Unrealised profits related to interest by the Company and its subsidiaries are realised to the consolidated income statement according to the progress of asset recovery in the financial statements of these associates or joint-ventures.

The financial statements of the associates are prepared for the same reporting period and use the same accounting policies as the Company and its subsidiaries. Where necessary, adjustments are made to bring the accounting policies in line with those of the Company and its subsidiaries.

The Company and its subsidiaries cease to use the equity method of accounting from the date that the investee is no longer an associate of the Company and its subsidiaries. Upon cessation of the equity method, the Company and its subsidiaries reclassify all amounts previously recognised directly in equity to the consolidated income statement in the same manner as when the investee liquidates the related assets and liabilities. The remaining balance of unrealised gains resulting from contribution of non-monetary assets or sale of assets to associates or joint ventures at the time of ceasing application of the equity method is also recognised in the consolidated income statement.

#### Held-for-trading securities and investments in other entities

Held-for-trading securities and investments in other entities are stated at their acquisition costs.

Provision for diminution in value of investments

Provision of the investment is made when there are reliable evidences of the diminution in value of those investments at the consolidated balance sheet date.

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(continued) as at 31 December 2024 and for the year then ended

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## 3. Summary of significant accounting policies (continued)

#### 3.14 Investments (continued)

Increases or decreases to the provision balance are recorded as finance expense in the consolidated income statement.

#### Held-to-maturity investments

Held-to-maturity investments are stated at their acquisition costs. After initial recognition, held-to-maturity investments are measured at recoverable amount. Any impairment loss incurred is recognised as finance expense in the consolidated income statements and deducted against the value of such investments.

### 3.15 Accurals for severance pay

The severance pay to employee is accrued at the end of each reporting year for employees who have been worked for more than 12 months at the Company and its subsidiaries. The accrued amount is calculated at the rate of one-half of the average monthly salary for each year of service gualified for severance pay in accordance with the Labour Code and related implementing guidance. The average monthly salary used in this calculation is adjusted at the end of each reporting year following the average monthly salary of the last 6-month period up to the reporting date. Increases or decreases to the accrued amount other than actual payment to employee will be taken to the consolidated income statement.

This accrued severance pay is used to settle the termination allowance to be paid to employee upon termination of their labour contract following Article 46 of the Labour Code.

#### 3.16 Payables and accruals

Payables and accruals are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Company and its subsidiaries. Payables to construction contractors are recognised for amounts certified by the construction work certificate signed with contractors, whether or not billed to the Company and its subsidiaries.

### 3.17 Provision

#### General provisions

Provisions are recognised when the Company and its subsidiaries have a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

When the Company and its subsidiaries expects some or all of a provision to be reimbursed, for example under an insurance contract, the reimbursement is recognised as a separate asset but only when the reimbursement is virtually certain. The expense relating to any provision is presented in the consolidated income statement net of any reimbursement.

The Company and its subsidiaries assess onerous contracts are those contracts in which, the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it. The unavoidable costs under a contract reflect the least net cost of exiting from the contract, which is the lower of the cost of fulfilling it and any compensation or penalties arising from failure to fulfil it. The Company and its subsidiaries recognise and assess obligations under onerous contracts as provisions and these provisions are made for each onerous contract.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as a finance expense.

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

## 3. Summary of significant accounting policies (continued)

### 3.17 Provision (continued)

Warranty provision for inventory properties

The Company and its subsidiaries estimate provision for warranty expenses based on revenues and available information about the repair of inventory properties sold in the past.

Warranty provision for construction

Warranty provisions for products, goods, services, and construction projects are provisions for costs related to products, goods, services, and construction projects that have been sold, provided, or delivered to buyers but are still within the warranty period, and the Company is still obligated to continue repairs and completions according to the contracts or commitments with customers.

Warranty provisions for construction project are made for each construction project or project item that has been completed and handed over during the year. The warranty provision for construction project is recognised as cost of goods sold. In cases where the warranty provision for construction project exceeds the actual costs incurred, the difference is reversed and recognised as other income.

Warranty provision for construction projects is estimated based on a percentage of the construction value.

#### 3.18 Foreign currency transactions

Transactions in currencies other than the Company and its subsidiaries' reporting currency of VND are recorded at the actual transaction exchange rates at transaction dates which are determined as follows:

- Transactions resulting in liabilities are recorded at the selling exchange rates of the commercial banks designated for payment;
- banks that process these payments.

At the end of the year, monetary balances denominated in foreign currencies are translated at the actual transaction exchange rates at the consolidated balance sheet dates which are determined as follows:

- transactions regularly; and
- transactions regularly.

All foreign exchange differences incurred are taken to the consolidated income statement.

3.19 Capital

### Ordinary shares

Ordinary shares are recognised at their par value upon issuance.

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Transactions resulting in receivables are recorded at the buying exchange rates of the commercial banks designated for collection;

· Payments for assets or expenses without liabilities initially being recognised is recorded at the buying exchange rates of the commercial

· Monetary assets are translated at buying exchange rate of the commercial bank where the Company and its subsidiaries conduct

\* Monetary liabilities are translated at selling exchange rate of the commercial bank where the Company and its subsidiaries conduct

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## 3. Summary of significant accounting policies (continued)

3.19 Capital (continued)

#### Share premium

Share premium reflects the difference between the par value and the share issuance price, minus the actual issuance cost directly related to the share issuance, after deducting the tax effects.

#### Treasury shares

Own equity instruments which are reacquired (treasury shares) are recognised at cost and deducted from equity. No gain or loss is recognised in profit or loss upon purchase, sale, issue or cancellation of the Company's own equity instruments. When treasury shares are cancelled, the Company's share capital is reduced by par value of the shares, the difference between the reduction of issued share capital and the value of cancelled treasury shares is recorded in share premium.

### 3.20 Appropriation of net profits

Net profit after tax (excluding negative goodwill arising from bargain purchases) is available for appropriation to shareholders after approval by shareholders at the General Shareholders' Meeting and after making appropriation to reserve funds in accordance with the Company's Charter, each subsidiary's Charter and Vietnam's regulatory requirements.

The Company and its subsidiaries recognise the distribution of cash dividends when such appropriation is approved by the shareholders at the General Shareholders' Meeting; and recognise the distribution of stock dividends when such appropriation is approved by the shareholders at the General Shareholders' Meeting and authorised State bodies.

The Company and its subsidiaries maintain the reserve funds which are appropriated from the Company and its subsidiaries' net profit after approval by shareholders at the General Shareholders' Meeting.

#### 3.21 Advances from customers purchasing inventory properties

Payments received from customers as deposits for purchasing inventory properties in the future, that do not meet the conditions for revenue recognition, are recognised and presented as "Advances from customers" in the liability section in the consolidated balance sheet. Incentives under promotion programs which are, in substance, revenue deductions are offset against account "Advances from customers" which are not yet qualified to be recognised as revenue for the year.

#### 3.22 Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and its subsidiaries and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received or receivable, excluding trade discount, rebate and sales return. The following specific recognition criteria must also be met before revenue is recognised:

#### Revenue from sale of inventory properties

Revenue from sale of inventory properties is recognised when the significant risks and rewards incident to ownership of the properties have been passed to the buyer.

Rental income

## Notes to the consolidated financial statements

as at 31 December 2024 and for the year then ended

## 3. Summary of significant accounting policies (continued)

#### 3.22 Revenue recognition (continued)

Rental income arising from leased properties is recognised in the consolidated income statement on a straight-line basis over the lease terms of ongoing leases.

Rental income recognised one time

For lease of assets which the Company and its subsidiaries receives rental fee in advance for many periods and the lease periods cover more than 90% of the useful life of the assets, rental income is recognised one time at the entire rental amount received in advance when all these conditions are met:

- received in advance in all cases and in all forms;
- during the lease term and the lessee must pay the entire amount of lease within 12 months from the beginning of the lease;
- · Almost all the risks and benefits associated with ownership of the leased asset are transferred to the lessee; and
- · The Company and its subsidiaries must estimate relatively the full cost of the lease.

#### Sale of goods

Revenue is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer, usually upon the delivery of the goods.

#### Rendering of services

Revenue from rendering of services is recognised when the services are rendered for customers.

Income from Business and Investment Co-operation contracts in which the Company and its subsidiaries are entitled to revenue, profit before tax or profit after tax

Under Business and Investment Co-operation contracts not in the form of jointly controlled asset or jointly controlled operations in which the Company and its subsidiaries contribute capital in cash, distributed income is recognised as finance income in the consolidated income statement.

Under Business and Investment Co-operation contracts not in the form of jointly controlled asset or jointly controlled operations in which the Company and its subsidiaries contribute assets, distributed income is recognised as revenue in the consolidated income statement.

Interest

Income is recognised as the interest accrues (taking into account the effective yield on the asset) unless collectability is in doubt.

Dividends

Income is recognised when the Company and its subsidiaries' entitlement as an investor to receive the dividend is established

Income from capital transfer

Periodic rental income

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. The lessee is not entitled to cancel the lease contract and the Company and its subsidiaries has no obligation to repay the amount

• The amount received in advance from the lease is not less than 90% of the total rental amount expected to be fulfilled under the contract

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## 3. Summary of significant accounting policies (continued)

#### 3.22 Revenue recognition (continued)

Income from capital transfer is identified as difference between transfer consideration and cost of capital transfer. This income is recognised on the date when the transaction arises being the date when the transfer contract is exercised.

#### Revenue from goods and services and/or attached goods in multiple elements package

In the transaction in which the Company and its subsidiaries provide multiple products and services to the customer in the same arrangement, the Company and its subsidiaries determine the obligation to sell the product and the obligation to render the services separately and only recognises the revenue when each individual obligation is completed by the Company and its subsidiaries. The contract value is allocated to individual product by taking the total contract value minus the estimated fair value of the service. Payments from customers under contracts corresponding to the unfulfilled obligations are presented as "Advances from customers" or "Unearned revenues" in the consolidated balance sheet.

#### 3.23 Cost of inventory properties sold and investment/business cooperation activities relating to real estate projects

Cost of inventory properties sold includes cost of properties transferred during the year and profits are shared to a counterparty under investment/business cooperation contracts by the Company and its subsidiaries relating to real estate projects.

For investment/business cooperation contracts for real estate projects in which the Company and its subsidiaries are the controllers of the project's activities and assets, the profits distributed to the partner according to the periodic settlement are recognized as the cost of goods sold on the consolidated income statement. Funds received from counterparties for investment/business cooperation are recognized in the liabilities section of the consolidated balance sheet if the Company is obliged to repay those capital contributions.

### 3.24 Construction contract

Where the outcome of a construction contract can be estimated reliably, revenue and costs are recognised by reference to the stage of completion of the contract activity at the balance sheet date as measured by reference to the work performed that has been agreed by customers. Variations in contract work, claims and incentive payments are included to the extent that they have been agreed with the customer.

Where the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that it is probable will be recoverable. Contract costs are recognised as expenses in the year in which they are incurred.

### 3.25 Taxation

#### Current income tax

Current income tax assets and liabilities for the current and prior years are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted as at the consolidated balance sheet date

Current income tax is charged or credited to the consolidated income statement, except when it relates to items recognised directly to equity, in which case the current income tax is also dealt with in equity.

Current income tax assets and liabilities are offset when there is a legally enforceable right for the Company and its subsidiaries to offset

## Notes to the consolidated financial statements

as at 31 December 2024 and for the year then ended

## 3. Summary of significant accounting policies (continued)

### 3.25 Taxation (continued)

current tax assets against current tax liabilities and when the Company and its subsidiaries intend to settle their current tax assets and liabilities on a net basis.

#### Deferred tax

Deferred tax is provided using the liability method on temporary differences at the balance sheet date between the tax base of assets and liabilities and their carrying amount for financial reporting purposes.

Deferred tax liabilities are recognised for all taxable temporary differences, except:

- \* Where the deferred tax liability arises from the initial recognition of an asset or liability in a transaction which at the time of the related transaction affects neither the accounting profit nor taxable profit or loss; and
- the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, carried forward unused tax credit and unused tax losses, to the extent that it is probable that taxable profit will be available against which deductible temporary differences, carried forward unused tax credit and unused tax losses can be utilised, except:

- which at the time of the related transaction, affects neither the accounting profit nor taxable profit or loss; and
- future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Previously unrecognised deferred tax assets are re-assessed at each consolidated balance sheet date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax assets to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period when the asset is realized or the liability is settled based on tax rates and tax laws that have been enacted at the balance sheet date.

Deferred tax is charged or credited to the consolidated income statement, except when it relates to items recognised directly to equity, in which case the deferred tax is also dealt with in the equity account.

Deferred tax assets and liabilities are offset when there is a legally enforceable right for the Company and its subsidiaries to off-set current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority on:

- · Either the same taxable entity; or
- be settled or recovered.

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· In respect of taxable temporary differences associated with investments in subsidiaries, associates, and interests in joint ventures where timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in

Where the deferred tax asset in respect of deductible temporary difference which arises from the initial recognition of an asset or liability

 In respect of deductible temporarily differences associated with investments in subsidiaries, associates, and interests in joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable

• When the Company and its subsidiaries intend either to settle current tax liabilities and assets on a net basis or to realise the assets and settle the liabilities simultaneously, in each future period in which significant amounts of deferred tax liabilities or assets are expected to

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## 3. Summary of significant accounting policies (continued)

### 3.26 Earnings per share

Basic earnings per share amounts are calculated by dividing net profit/(loss) after tax for the year attributable to ordinary shareholders of the Company (after adjusting for the bonus and welfare fund) by the weighted average number of ordinary shares outstanding during the year.

Diluted earnings per share amounts are calculated by dividing the net profit after tax attributable to ordinary equity holders of the Company (after adjusting for interest on the convertible preference shares) by the weighted average number of ordinary shares outstanding during the year plus the weighted average number of ordinary shares that would be issued on conversion of all the dilutive potential ordinary shares into ordinary shares.

### 3.27 Segment information

A segment is a component determined separately by the Company and its subsidiaries which is engaged in providing products or related services (business segment) or providing products or services in a particular economic environment (geographical segment), that is subject to risks and returns that are different from those of other segments.

Management defines the Company's business segments based in nature of goods and services provided.

### 3.28 Related parties

Parties are considered to be related parties of the Company and its subsidiaries if one party has the ability to, directly, control the other party or exercise significant influence over the other party in making financial and operating decisions, or when the Company and its subsidiaries and other party are under common control or under common significant influence. Related parties can be enterprise or individual, including close members of their family.

### 3.29 Bond issuance transaction cost

Transaction costs relating to bond issuance are charged to the consolidated income statement on a straight-line basis over the term of the bond. At initial recognition, these transaction costs are deducted from liability component of the bond.

## 4. Significant acquisitions and disposals during the year

#### 4.1 Acquisition of group of assets

During the year, the Company and its subsidiaries acquired shares of the following companies from counterparty. Management has reviewed and assessed this transaction as group of assets and liabilities acquisition rather than business combination. The total consideration for the transaction was allocated to the assets and liabilities acquired based on their relative fair values at the acquisition date. Accordingly, the difference between the consideration and the carrying amount of net assets acquired was recognized in inventories and construction in progress. The non-controlling interests were also recognized at their relative proportion of the interests in the assets and liabilities acquired. These acquired assets and liabilities are presented in the same categories as other similar assets and liabilities held by Company and its subsidiaries.

Acquisition of Cam Ranh Investment Joint Stock Company ("Cam Ranh JSC"), a new subsidiary

In January 2024, the Company and its subsidiaries completed the acquisition of 100% shares in Cam Ranh JSC from counterparties with

## Notes to the consolidated financial statements

as at 31 December 2024 and for the year then ended

## 4. Significant acquisitions and disposals during the year (continued)

### 4.1 Acquisition of group of assets (continued)

total considerations of VND 10,646 billion. Thereby, Cam Ranh JSC became a subsidiary of the Company. At the date of acquisition, Cam Ranh JSC was one of three joint investors in a real estate project.

### 4.2 Significant disposals

Transfer of capital contribution in TPX Holding Real Estate Development Limited Liability Company ("TPX Holding LLC")

In January 2024, Can Gio JSC completed the establishment and capital contribution to TPX Holding LLC using 628,860,000 shares in Green City Development Joint Stock Company ("Green City JSC"), equivalent to 94% of Green City JSC's charter capital. In February 2024, Can Gio JSC transferred 35% capital contribution in TPX Holding LLC to a counterparty for total consideration of VND7,059 billion. After this transfer, the Company and its subsidiaries retained control over TPX holding LLC. The resulting impact of this transaction is recognized in Undistributed retained earnings and Non-controlling interest as disclosed in Note 28.

Transfer of capital contribution in TS Holding Real Estate Development Limited Liability Company ("TS Holding LLC")

In January 2024, Can Gio JSC completed the establishment and capital contribution to TS Holding LLC using 1,328,929,000 shares in Thai Son Investment and Construction Corporation ("Thai Son JSC"), equivalent to 98.4% of Thai Son JSC's charter capital. In March 2024, Can Gio JSC transferred 34% capital contribution in TS Holding LLC to counterparties for total considerations of VND7,059 billion. After this transfer, the Company and its subsidiaries retained control over TS Holding LLC. The resulting impact of this transaction is recognized in Undistributed retained earnings and Non-controlling interest as disclosed in Note 28.

Transfer of capital contribution in Lighthouse 1 Real Estate Development Limited Liability Company ("Lighthouse 1 LLC")

In July 2024, the Company completed the establishment and capital contribution to Lighthouse 1 LLC, equivalent to 100% of Lighthouse 1 LLC's charter capital, using the land use rights of certain land plots in a real estate project owned by the Company. In December 2024, the Company transferred 100% capital contribution in Lighthouse 1 LLC to a counterparty for total consideration of VND2,544 billion. The gain on this capital transfer of VND567 billion was recognized in the consolidated income statement (Note 29.2). After this transfer, the Company and its subsidiaries no longer held control over Lighthouse 1 LLC.

## 5. Cash and cash equivalents

| Cash on hand     |
|------------------|
| Cash at banks    |
| Cash equivalents |
| TOTAL            |

As at 31 December 2024, the Company's cash at banks includes balances held in joint bank accounts with a subsidiary of Vingroup JSC. According to the Business Co-operation contract between the Company and this subsidiary, related to a real estate project ("the Project"), the Company and this subsidiary have jointly opened certain bank accounts ("Joint bank accounts"), the subsidiary has authorized the Company to manage these bank accounts for the development of the Project purpose and the optimization of the funds. Consequently, the Company

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|                | Currency: million VND |
|----------------|-----------------------|
| Ending balance | Beginning balance     |
| 2,231          | 1,813                 |
| 21,631,585     | 13,120,018            |
| 7,146,307      | 981,350               |
| 28,780,123     | 14,103,181            |

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## 5. Cash and cash equivalents (continued)

recognised the balances of joint bank accounts as its cash and cash equivalents.

Cash equivalent as at 31 December 2024 comprise bank deposits in VND with original terms ranging from 1 month to 3 months, earning interest at rates ranging from 1.9% to 4.75% per annum (as at 31 December 2023: original term ranging from 1 month to 3 months, earning interest at rates ranging from 2.1% to 3.3% per annum).

Cash and cash equivalents as at 31 December 2024 comprise a restricted cash deposit at banks related to the business activities of the Company with a total value of VND1,105.5 billion.

Details of each type of foreign currency in original currency:

Currency: million VND

Currency: million VND

|                            | Ending balance | Beginning balance |
|----------------------------|----------------|-------------------|
| Foreign currency:          |                |                   |
| United States Dollar (USD) | 468,276        | 156,674           |
| Euro (EUR)                 | 8,292          | 4,142             |
| Russian Rubles (RUB)       | 878            | 8,787             |

## 6. Held-to-maturity investments

|                                 | Ending    | balance        | Beginning | g balance      |
|---------------------------------|-----------|----------------|-----------|----------------|
|                                 | Cost      | Carrying value | Cost      | Carrying value |
| Held-for-trading securities (i) | 3,628,250 | 3,628,250      | -         | -              |
| Held-to-maturity investments    | 1,763,622 | 1,763,622      | 3,833,948 | 3,833,948      |
| Short-term bank deposits (ii)   | 1,763,622 | 1,763,622      | 1,465,680 | 1,465,680      |
| Other investments               | -         | -              | 2,368,268 | 2,368,268      |
| TOTAL                           | 5,391,872 | 5,391,872      | 3,833,948 | 3,833,948      |

(i) This balance comprises:

- Balance of debts purchased for trading purposes; and
- The investment in 97.54% shares of Hon Tam Nha Trang Sea Joint Stock Company ("Hon Tam JSC") with total amount of VND1,500 billion. The Company and its subsidiaries have plan to transfer this investment in short term. Consequently, the Company and its subsidiaries determine that they temporarily control over Hon Tam JSC, and recognizes investment in this entity under held-for-trading securities.
- (ii) Bank deposits as at 31 Decemer 2024 with original or remaining terms ranging from 6 months to 12 months or remaining term under 12 months and earning interest at rates ranging from 2.5% to 6% per annum (as at 31 December 2023: original or remaining terms ranging from 6 months to 12 months or remaining term under 12 months and earning interest at rates ranging from 3.5% to 7.6% per annum).

# Notes to the consolidated financial statements

as at 31 December 2024 and for the year then ended

## 6. Held-to-maturity investments (continued)

Short-term bank deposits as at 31 December 2024 also include maintenance funds of VND1,761 billion of handed-over apartments and villas at the Real estate projects of the Company and its subsidiaries. Maintenance funds for the apartment buildings will be handed over to Building Management Boards while maintenance funds for the villas will be managed by the Company and its subsidiaries.

## 7. Short-term trade receivables and advances to suppliers

#### 7.1 Short-term trade receivables

|  |                | Currency: million VND |
|--|----------------|-----------------------|
|  | Ending balance | Beginning balance     |
| Receivables from sales of inventory properties   | 12,171,893     | 12,458,383            |
| Receivables from rendering management services, commission and sale consultant services                                    | 2,516,338      | 166,364               |
| Receivables from rendering general contractor, construction consultancy and supervision services and construction services | 2,599,689      | 1,565,179             |
| Receivables from leasing activities and rendering related services   | 469,809        | 212,869               |
| Receivables from rendering real estate management services and related services  | 353,794        | 305,408               |
| Receivables from disposal of investments   | -              | 4,330,887             |
| Others   | 1,196,349      | 473,932               |
| TOTAL  | 19,307,872     | 19,513,022            |
| In which:  |                |                       |
| Trade receivables from others  | 17,060,672     | 17,998,111            |
| Trade receivables from related parties (Note 37)   | 2,247,200      | 1,514,911             |
| Provision for doubtful short-term trade receivables  | (75,933)       | (48,055)              |

### 7.2 Short-term advances to suppliers

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| Ending balance | Beginning balance |
|----------------|-------------------|
| 23,179,123     | 16,053,601        |
| 414,276        | 1,377,099         |
| 23,593,399     | 17,430,700        |
| (25,690)       | (32,152)          |
|                |                   |
| 5,176,477      | 1,317,715         |
| 3,683,271      | -                 |

(continued)

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## 8. Loan receivables

|  |                | Currency: million VND |
|--|----------------|-----------------------|
|  | Ending balance | Beginning balance     |
| Short-term   |                |                       |
| Loans to corporate counterparties and individuals (i)  | 1,357,741      | 4,792,206             |
| Loans to related parties (Note 37)                     | 7,072,142      | 152,444               |
| TOTAL  | 8,429,883      | 4,944,650             |
| Provisions for doubtful loan receivables               | (6,000)        | (27,650)              |
| Long-term  | 10,896,805     | 700                   |
| Loans to corporate counterparties and individuals (ii) | -              | 1,050,100             |
| Loans to related parties (Note 37)                     | 10,896,805     | 1,050,800             |
| TOTAL  | 10.896.805     | 1.050.800             |

(i) Balances as at 31 December 2024 mainly includes:

- Loans to corporate counterparties amounting to VND 249.9 billion, due from March to November 2025 and earning interest rate of 12% per annum:
- Loans to individuals amounting to VND 1,049 billion, due in 2025 and earning interests at rate ranging from 7.5% to 12% per annum.

(ii) Balance as at 31 December 2024 mainly includes loans to three corporate counterparties amounting to VND 10,893 billion, due in July 2026 and earning interests rates ranging from 11% to 12% per annum.

## 9. Other receivables

|   |                | Currency: million VND |
|---|----------------|-----------------------|
|   | Ending balance | Beginning balance     |
| Short-term  |                |                       |
| Advances for land clearance (i)   | 65,734,937     | 39,499,219            |
| Advances under Investment and Business Co-operation contracts (ii)                          | 26,974,452     | 36,498,402            |
| Receivables of shared profit fom Business Co-operation contracts (iii)                      | 8,403,287      | 237,747               |
| Receivables from cancellation of deposit contracts  | 6,465,000      | 75,000                |
| Receivables from lending interest, bank interest  | 3,432,452      | 3,199,464             |
| Receivables from collection and payment on behalf (iv)                                      | 1,575,917      | 1,285,096             |
| Deposits and capital contribution for Business and Investment<br>Co-operation Contracts (v) | 2,161,377      | 8,051,705             |
| Receivables from financial leases   | 663,635        | 624,106               |
| Others  | 1,984,857      | 1,735,235             |
| TOTAL   | 117,395,914    | 91,205,974            |

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

## 9. Other receivables (continued)

|   |                | Currency: million VNI |
|---|----------------|-----------------------|
|   | Ending balance | Beginning balance     |
| Provision for doubtful other short-term receivables                                     | (213,461)      | (115,399)             |
| In which:   |                |                       |
| Receivables from others   | 104,384,053    | 81,943,654            |
| Receivables from related parties (Note 37)  | 13,011,861     | 9,262,320             |
| Long-term   |                |                       |
| Advances for land clearance (i)   | 48,000,000     | -                     |
| Deposits and capital contribution for Business and Investment Co-operation Contract (v) | 30,765,175     | 16,361,232            |
| Receivables from financial leases   | 17,479,916     | 16,239,804            |
| Others  | 528,424        | 148,282               |
| TOTAL   | 96,773,515     | 32,749,318            |
| In which:   |                |                       |
| Receivables from others   | 48,869,899     | 228,045               |
| Receivables from related parties (Note 37)  | 47,903,616     | 32,521,273            |

- shares of a Subsidiary of Vingroup JSC and shares of a counterparty;
- per annum.
- with Vingroup JSC, for the purpose of developing Vinhomes Royal Island Vu Yen Project and Vinhomes Star City Thanh Hoa Project.

(iv) Mainly includes receivables from construction fee payment on behalf according to reimbursement agreements with counterpartie;

(v)Balances as at 31 December 2024 comprises:

- relation to development of a real estate project;
- project under construction, business and investment co-operation contract;
- development of a number of real estate projects under investment and business cooperation contracts; and
- contribution in a subsidiary.

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(i) These are advances to certain individuals for the purpose of land clearance of certain potential real estate projects. Collaterals for these advances are shares of a company within the Group owned by the entities which are under common owner with the Group (Note 37),

(ii) Mainly includes advances to counterparties under investment and Business Co-operation agreements, entiting them to a distribution of profits as per contractual agreements between the Company and these counterparties. The capital contribution receipts from these counterparties are classified as other payables (Note 25). These advances include profit advances according to investment and business co-operation agreements and the excess of profit advances, accordingly, the excess of profit advances earns an interest rate of 12%

(iii) Balances at 31 December 2024 mainly includes VND8,334 billion of profit shared under Business and Investment Co-operation contracts

· Capital contribution with a total amount of VND12,196 billion to a company within the Group under an investor consortium agreement in

· Capital contribution with a total amount of VND2,790 billion to a company within the Group for the purpose of investing in a real estate

· Deposit and capital contributions with a value of VND17,599 billion to a company in the Group for the purpose of investment and

A deposit of VND 341.5 billion to a counterparty to guarantee the signing of a share transfer agreement to purchase additional capital

(continued)

as at 31 December 2024 and for the year then ended

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## 10. Bad debts

The Company and its subsidiaries' bad debts mainly include overdue or may be not collected receivables, advances, deposits and loan principals:

Currency: million VND

|   | Ending balance Beginning balance |         |           | e       |         |           |
|---|----------------------------------|---------|-----------|---------|---------|-----------|
|   | Recoverable Recoverable          |         |           |         |         |           |
| Debtor                                  | Cost                             | Amount  | Provision | Cost    | Amount  | Provision |
| Corporate and individual counterparties | 723,476                          | 402,392 | 321,084   | 484,314 | 261,058 | 223,256   |
| TOTAL                                   | 723,476                          | 402,392 | 321,084   | 484,314 | 261,058 | 223,256   |

## 11. Inventories

Currency: million VND

|   | Ending balance |           | Beginning  | g balance |
|---|----------------|-----------|------------|-----------|
|   | Cost           | Provision | Cost       | Provision |
| Inventory properties under construction (i) | 38,573,211     | -         | 51,306,372 | -         |
| Completed inventory properties (ii)         | 7,928,920      | (7,073)   | 393,726    | (7,073)   |
| Work in progress (iii)                      | 5,242,808      | -         | 2,300,235  | -         |
| Inventories acquired for sales              | 1,795,665      | (1,190)   | 120,932    | (1,190)   |
| Others (iv)                                 | 1,213,319      | (49,612)  | 1,250,600  | (45,890)  |
| TOTAL                                       | 54,753,923     | (57,875)  | 55,371,865 | (54,153)  |

(i) Mainly includes land use fee, land clearance costs, consideration for acquisition of subsidiaries allocated as a part of project acquisition costs, construction and development costs of Dream City Eco-Urban Area Project ("Vinhomes Ocean Park 2"), Dai An Urban Area Project ("Vinhomes Ocean Park 3"), Vinhomes Grand Park Project, Vinhomes Ocean Park Project, Vinhomes Smart City Project, Vinhomes Golden Avenues, Cam Ranh Bay Urban Area Project and other projects.

(ii) Includes completed inventory properties at the projects of the Company and its subsidiaries.

(iii) Mainly includes the costs incurred related to the rendering of general constructor services, construction services, and consultancy services to investors of real estate projects

(iv) Includes inventories, materials to provide to the developers of projects, products from white marble and other products.

As at 31 December 2024, inventories with carrying value of VND 12,710 billion are pledged with banks to secure the loans of the Company and its subsidiaries and a counterparty.

Detail movements of provision for obsolete inventories:

# Notes to the consolidated financial statements

as at 31 December 2024 and for the year then ended

## 11. Inventories (continued)

|  | Current year | Previous year |
|--|--------------|---------------|
| Beginning balance                              | 54,153       | 51,636        |
| Add: Provision made during the year            | 3,722        | 2,517         |
| Less: Utilisation of provision during the year | -            | -             |
| Ending balance                                 | 57,875       | 54,153        |

## 12. Prepaid expenses

|  | Ending balance | Beginning balance |
|--|----------------|-------------------|
| Short-term   |                |                   |
| Selling expenses related to inventory properties not yet handed over | 871,726        | 1,090,082         |
| Bond management service fees   | 123,205        | 108,653           |
| Others   | 82,032         | 148,940           |
| TOTAL  | 1,076,963      | 1,347,675         |
| Long-term  |                |                   |
| Prepaid land rental fee (i)  | 1,862,626      | 1,287,030         |
| Tools and supplies   | 709,549        | 439,201           |
| Others   | 303,743        | 180,703           |
| TOTAL  | 2,875,918      | 1,906,934         |

 (i) These are mainly prepaid land rental fee of Vinhomes Ocean Park Project, Vinhomes Smart City Project, Vinhomes Ocean Park 2 Project, Vinhomes Ocean Park 3 Project and land rental rights for Ecology JSC's shopping malls operating under Investment & Business Co-operation Contracts.

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#### Currency: million VND

(continued)

as at 31 December 2024 and for the year then ended

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Currency: million VND

## 13. Other assets

|                                       | Ending balance | Beginning balance |
|---------------------------------------|----------------|-------------------|
| Short-term                            |                |                   |
| Deposits for investment purpose (i)   | 25,626,349     | 33,952,484        |
| Others                                | 217,425        | -                 |
| TOTAL                                 | 25,843,774     | 33,952,484        |
| In which:                             |                |                   |
| Deposits to others                    | 25,843,774     | 33,702,784        |
| Deposits to related parties (Note 37) | -              | 249,700           |
| Long-term                             |                |                   |
| Deposits for investment purpose (ii)  | 39,109,359     | 66,660,742        |
| Deposits for commercial purpose (iii) | 1,032,336      | 1,032,336         |
| Others                                | 330,000        | -                 |
| TOTAL                                 | 40,471,695     | 67,693,078        |
| In which:                             |                |                   |
| Deposits to others                    | 5,171,534      | 1,738,808         |
| Deposits to related parties (Note 37) | 35,300,161     | 65,954,270        |

(i) Balance as at 31 December 2024 represents deposits for the purpose of investing in real-estates projects and mainly comprises:

- Deposit of VND 12,000 billion to a counterparty for the purpose of land clearance for a real estate project under a co-operation contract between the Company and this corporate counterparty. Collaterals for these advances are shares of a company within the Group owned by the entities which are under common owner with the Group (Note 37).
- Deposits of VND 13,383 billion to counterparties and individuals for the purpose of acquiring shares of companies that owns real estate projects.
- · Deposits of VND 122.9 billion to counterparties for the purpose of development of certain real estate projects; and
- Deposit of VND 120.2 billion to a counterparty to acquire land use rights. Collaterals for these advances are shares of a company within the Group owned by the entities which are under common owner with the Group (Note 37).

#### (ii) Mainly includes:

- Deposits of VND 29,024 billion to a company within the Group for the purpose of co-operation in development of potential real estate projects;
- Deposits of VND 6,276 billion to a company within the Group for the purpose of acquiring shares of certain companies that own real estate projects;
- Deposit of VND 3,167 billion to a counterparty for the purpose of acquiring shares of a company owning a real estate project;
- Deposit of VND 497.2 billion to secure the signing of the sale and purchase contract of a property within a real estate project; and
- Deposits of VND 145 billion to counterparties for the purpose of development of certain real estate projects.

(iii) An deposit to a counterparty for future goods purchase contracts.

# Notes to the consolidated financial statements

as at 31 December 2024 and for the year then ended

## 14. Tangible fixed assets

|                           | Buildings and structures | Machinery,<br>equipment | Means of transportation | Office<br>equipment | Others  | Total       |
|---------------------------|--------------------------|-------------------------|-------------------------|---------------------|---------|-------------|
| Cost:                     |                          |                         |                         |                     |         |             |
| Beginning balance         | 8,659,483                | 2,818,633               | 715,107                 | 36,461              | 32,034  | 12,261,718  |
| Newly purchased           | 18,137                   | 2,136,740               | 1,211,780               | 1,253               | 1,744   | 3,369,654   |
| Newly constructed         | 1,363,690                | 258,126                 | -                       | -                   | -       | 1,621,816   |
| Sold, disposed            | (983,256)                | (179,010)               | (6,015)                 | (31)                | (9,476) | (1,177,788) |
| Other increase/(decrease) | (94,397)                 | 546                     | 847                     | 75                  | -       | (92,929)    |
| Ending balance            | 8,963,657                | 5,035,035               | 1,921,719               | 37,758              | 24,302  | 15,982,471  |
| In which:                 |                          |                         |                         |                     |         |             |
| Fully depreciated         | 10,506                   | 292,538                 | 20,260                  | 24,243              | 24,794  | 372,341     |
| Accumulated depreciation: |                          |                         |                         |                     |         |             |
| Beginning balance         | 643,163                  | 877,114                 | 79,890                  | 29,013              | 13,504  | 1,642,684   |
| Depreciation for the year | 345,890                  | 418,369                 | 119,993                 | 2,358               | 1,811   | 888,421     |
| Sold, disposed            | (33,080)                 | (81,981)                | (1,470)                 | (31)                | (5,248) | (121,810)   |
| Other increase/(decrease) | (1,228)                  | 836                     | 412                     | 75                  | -       | 95          |
| Ending balance            | 954,745                  | 1,214,338               | 198,825                 | 31,415              | 10,067  | 2,409,390   |
| Net carrying amount:      |                          |                         |                         |                     |         |             |
| Beginning balance         | 8,016,320                | 1,941,519               | 635,217                 | 7,448               | 18,530  | 10,619,034  |
| Ending balance            | 8,008,912                | 3,820,697               | 1,722,894               | 6,343               | 14,235  | 13,573,081  |

As at 31 December 2024, a number of tangible fixed assets with the net carrying value of VND2,221 billion were mortgaged with banks to secure the loans of the company and its subsidiaries and a related party.

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as at 31 December 2024 and for the year then ended

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Currency: million VND

## 15. Intangible fixed assets

|                           | Mining<br>exploration<br>rights | Software | Land use<br>rights | Licenses,<br>Patents | Others | Total     |
|---------------------------|---------------------------------|----------|--------------------|----------------------|--------|-----------|
| Cost:                     |                                 |          |                    |                      |        |           |
| Beginning balance         | 1,165,109                       | 203,622  | 4,087              | 4,138                | 4,323  | 1,381,279 |
| Newly purchased           | -                               | 6,229    | -                  | -                    | 460    | 6,689     |
| Ending balance            | 1,165,109                       | 209,851  | 4,087              | 4,138                | 4,783  | 1,387,968 |
| In which:                 |                                 |          |                    | _                    |        |           |
| Fully amortised           | -                               | 97,504   | -                  | 4,138                | 1,970  | 103,612   |
| Accumulated amortisation: |                                 |          |                    |                      |        |           |
| Beginning balance         | 146,356                         | 175,427  | -                  | 4,138                | 2,980  | 328,901   |
| Amortisation for the year | 37,502                          | 23,300   | -                  | -                    | 783    | 61,585    |
| Ending balance            | 183,858                         | 198,727  | -                  | 4,138                | 3,763  | 390,486   |
| Net carrying amount:      |                                 |          |                    |                      |        |           |
| Beginning balance         | 1,018,753                       | 28,195   | 4,087              | -                    | 1,343  | 1,052,378 |
| Ending balance            | 981,251                         | 11,124   | 4,087              | -                    | 1,020  | 997,482   |

## 16. Investment properties

|                           |  |                         | Currency: million VND |
|---------------------------|--|-------------------------|-----------------------|
|                           | Land use rights, buildings<br>and structures | Machinery and equipment | Total                 |
| Cost:                     |  |                         |                       |
| Beginning balance         | 17,085,460                                   | 1,739,024               | 18,824,484            |
| Newly constructed         | 2,454,327                                    | 246,398                 | 2,700,725             |
| Sold, disposed            | (1,828,655)                                  | -                       | (1,828,655)           |
| Other decrease            | (558,836)                                    | -                       | (558,836)             |
| Ending balance            | 17,152,296                                   | 1,985,422               | 19,137,718            |
| In which:                 |  |                         |                       |
| Fully depreciated         | -  | 52,216                  | 52,216                |
| Accumulated depreciation: |  |                         |                       |
| Beginning balance         | 1,138,720                                    | 648,859                 | 1,787,579             |
| Depreciation for the year | 452,754                                      | 145,766                 | 598,520               |
| Sold, disposed            | (90,183)                                     | -                       | (90,183)              |
| Other decrease            | (74,661)                                     | -                       | (74,661)              |
| Ending balance            | 1,426,630                                    | 794,625                 | 2,221,255             |

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

## 16. Investment properties (continued)

|                      | Land use rights, buildings<br>and structures | Machinery and equipment | Total      |
|----------------------|--|-------------------------|------------|
| Net carrying amount: |  |                         |            |
| Beginning balance    | 15,946,740                                   | 1,090,165               | 17,036,905 |
| Ending balance       | 15,725,666                                   | 1,190,797               | 16,916,463 |

As at 31 December 2024 investment properties mainly include: parking components, offices for lease, observation deck, factories and auxiliary items of the industrial park and apartments, villas and shophouses for lease.

As at 31 December 2024, a number of investment properties with net carrying amount of VND6,768 billion is pledged at banks to secure loans of the Company, a subsidiary, certain related parties, a counterparty and other obligation of a subsidiary.

The Company and its subsidiaries have not determined fair value of all investment properties as at 31 December 2024 because of insufficient market information for fair value determination purpose.

## 17. Capitalised borrowing costs

During the year, the Company and its subsidiaries capitalised borrowing costs with an amount of VND1,395 billion (for the year ended 31 December 2023: VND 1,720 billion). These borrowing costs are mainly related to specific borrowings and deposits taken to finance the construction of property projects of the Company and its subsidiaries. The capitalised borrowing costs are determined by applying capitalisation rates ranging from 6.6% per annum to 16% per annum (for the year ended 31 December 2023: 7.7% per annum to 16% per annum).

## 18. Construction in progress

Construction in progress comprises construction costs, land clearance costs, land use fee, other costs and consideration for acquisition of subsidiaries allocated as a part of project acquisition costs.

Details of construction in progress which are higher than 10% of total balance are as follows:

|   | Ending balance | Beginning balance |
|---|----------------|-------------------|
| International University Urban Area project | 19,262,734     | 17,678,011        |
| Vinhomes Long Beach Can Gio Project         | 13,612,851     | 13,508,101        |
| Phuoc Vinh Tay Urban Area Project           | 9,315,336      | -                 |
| Vinhomes Long Phuoc Project                 | 7,004,962      | 6,575,422         |

As at 31 December 2024, construction in progress with carrying amount of VND 8,744 billion have been pledged with banks to secure the loans of the Company, a subsidiary, a related party and other counterparties.

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Currency: million VND

(continued)

as at 31 December 2024 and for the year then ended

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## 19. Long-term investments

Currency: million VND Ending balance Beginning balance Provision Provision Cost Cost 190,680 187,469 Investments in associates (Note 19.1) --12,294,236 7,624,903 (52,107) Investments in other entities (Note 19.2) -Held-to-maturity investments 34,154 ---TOTAL 12,519,070 7,812,372 (52,107) -

### 19.1 Investments in associates

Details of associates, voting rights and equity interest of the Company and its subsidiaries in associates as at 31 December 2024 are as follows:

| No. | Company name  | No of shares | Voting right<br>(%) | Equity interest<br>(%) | Head office   | Principal activities   |
|-----|---|--------------|---------------------|------------------------|---|--|
| 1   | Tuong Phu Natural Stone<br>Exploiting and Processing<br>LLC ("Tuong Phu LLC") | (*)          | 40.00               | 26.20                  | Sub-quarter 13, Yen The<br>Townlet, Luc Yen District,<br>Yen Bai Province   | Exploiting,<br>processing and<br>trading stones,<br>sand, gravel and<br>clay |
| 2   | Vin3S Joint Stock<br>Company ("Vin3S JSC")                                    | 8,799,063    | 47.51               | 47.51                  | No. 7 Bang Lang 1 Street,<br>Vinhomes Riverside Eco-<br>urban Area, Viet Hung<br>Ward, Long Bien District,<br>Hanoi | E-commerce<br>platform   |

(\*) This is a limited liability company.

Details of the investment in this associate are as follows:

Currency: million VND

|  | Investn       | Investments in |         |  |  |  |  |  |
|--|---------------|----------------|---------|--|--|--|--|--|
|  | Tuong Phu LLC | Vin3S JSC      |         |  |  |  |  |  |
| Cost of investment:  |               |                |         |  |  |  |  |  |
| Increase/(decrease)  | 89.281        | 87.990         | 177.271 |  |  |  |  |  |
| Ending balance   | 89,281        | 87,990         | 177,271 |  |  |  |  |  |
| Accumulated share in post-acquisition profit of the associates:        |               |                |         |  |  |  |  |  |
| Beginning balance  | (1,969)       | 12,167         | 10,198  |  |  |  |  |  |
| Share in post-acquisition profit/(loss) of the associates for the year | (18)          | 3,229          | 3,211   |  |  |  |  |  |
| Ending balance   | (1,987)       | 15,396         | 13,409  |  |  |  |  |  |

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

## 19. Long-term investments (continued)

### 19.1 Investments in associates (continued)

|                      | Investn | Investments in |         |  |  |  |  |
|----------------------|---------|----------------|---------|--|--|--|--|
| Net carrying amount: |         |                |         |  |  |  |  |
| Beginning balance    | 87,312  | 100,157        | 187,469 |  |  |  |  |
| Ending balance       | 87,294  | 103,386        | 190,680 |  |  |  |  |

#### 19.2 Investments in other entities

|  | Ending balance      |                  |                       |                               |                                |                        | В                | eginning bala         | nce                           |                                |
|--|---------------------|------------------|-----------------------|-------------------------------|--------------------------------|------------------------|------------------|-----------------------|-------------------------------|--------------------------------|
|  | Voting<br>right (%) | Ownership<br>(%) | Cost (million<br>VND) | Provision<br>(million<br>VND) | Fair value<br>(million<br>VND) | Voting<br>right<br>(%) | Ownership<br>(%) | Cost (million<br>VND) | Provision<br>(million<br>VND) | Fair value<br>(million<br>VND) |
| VYHT JSC (i)   | 19.93               | 19.93            | 2,836,345             | -                             | (*)                            | -                      | -                | -                     |                               |                                |
| MV1 Vietnam Real<br>Estate Trading LLC   | 19.83               | 19.83            | 2,593,324             | -                             | (*)                            | 19.83                  | 19.83            | 2,593,324             | -                             | (*)                            |
| NVY Vietnam JSC (ii)   | 19.91               | 19.91            | 2,326,779             | -                             | (*)                            | -                      | -                | -                     | -                             | (*)                            |
| MV2 Vietnam Real<br>Estate Trading JSC (iii)   | 19.73               | 19.73            | 2,081,433             | -                             | (*)                            | 19.73                  | 19.73            | 1,874,790             | -                             | (*)                            |
| Vietnam Exhibition Fair<br>Centre JSC  | 4.66                | 4.66             | 900,144               | -                             | (*)                            | 4.66                   | 4.66             | 900,144               | (52,107)                      | 848,037                        |
| MV Vietnam Real<br>Estate Trading JSC  | 19.82               | 19.82            | 614,959               | -                             | 1,338,393                      | 19.82                  | 19.82            | 614,959               | -                             | (*)                            |
| S-Vin Viet Nam Real<br>Estate Trading JSC  | 10.00               | 10.00            | 363,620               | -                             | (*)                            | 10.00                  | 10.00            | 363,620               | -                             | (*)                            |
| Phat Loc Commercial<br>Investment Trading<br>LLC ("Phat Loc LLC")<br>(iv)                                  | -                   | 51.00            | 342,909               | -                             | (*)                            | -                      | 51.00            | 342,908               | -                             | (*)                            |
| Newlife Entertainment<br>Services Trading<br>Joint Stock Company<br>("Newlife JSC")                        | 10.00               | 10.00            | 199,000               | -                             | (*)                            | 10.00                  | 10.00            | 199,000               | -                             | (*)                            |
| Xavinco Land JSC<br>("Xavinco JSC")  | 1.00                | 1.00             | 22,223                | -                             | (*)                            | 1.00                   | 1.00             | 22,223                | -                             | (*)                            |
| Thang Long Real<br>Estate Trading<br>Investment JSC<br>("Thang Long Real<br>Estate JSC")                   | 10.00               | 10.00            | 13,500                | -                             | (*)                            | 10.00                  | 10.00            | 13,500                | -                             | (*)                            |
| Phat Dat Real Estate<br>Investment and<br>Development Limited<br>Liability Company<br>("Phat Dat LLC") (v) | -                   | -                | -                     | -                             |                                | 7.93                   | 7.93             | 597,580               | -                             | (*)                            |

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#### Currency: million VND

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## 19. Long-term investments (continued)

### 19.2 Investments in other entities (continued)

Currency: million VND

|   | Ending balance |   |            |   |     |      | Beginning balance |           |          |     |
|---|----------------|---|------------|---|-----|------|-------------------|-----------|----------|-----|
|   |                |   |            |   |     |      |                   |           |          |     |
| Truong Loc Investment<br>and Development<br>Limited Liability<br>Company ("Truong<br>Loc LLC") (vi)                       | -              | - | -          | - | (*) | 1.00 | 1.00              | 47,347    | -        | (*) |
| Hai Dang Real Estate<br>Investment and<br>Development Limited<br>Liability Company<br>("Hai Dang LLC") (vi)               | -              | - | -          | - | (*) | 0.50 | 0.50              | 26,298    | -        | (*) |
| Truong Minh Real<br>Estate Investment and<br>Development Limited<br>Liability Company<br>("Truong Minh LLC")<br>(vi)      | -              | - | -          | - | (*) | 0.50 | 0.50              | 17,507    | -        | (*) |
| Dai Duong Xanh Real<br>Estate Investment and<br>Development Limited<br>Liability Company<br>("Dai Duong Xanh<br>LLC) (vi) | -              | - | -          | - | (*) | 0.50 | 0.50              | 11,703    | -        | (*) |
| TOTAL   |                |   | 12,294,236 | - |     |      |                   | 7,624,903 | (52,107) |     |

- (\*) As at 31 December 2024 and 31 December 2023, the fair value of these investments has not been determined due to insufficient market information for fair value determination purpose.
- (i) In December 2024, the Company acquired 19.93% shares in VYHT JSC from Vingroup JSC
- (ii) In June 2024, the Company acquired 19.914% shares in NVY Vietnam JSC from Vingroup JSC.
- (iii) In February 2024, MV2 JSC increased its charter capital by VND 1,048 billion. Accordingly, the Company completed the capital contribution to MV2 JSC with an amount of VND 206 billion and maintained its ownership rate in this company.
- (iv) As at 31 December 2024, the Company no longer holds control or significant influence over Phat Loc LLC. Therefore, the Company presented this investment as other investment.
- (v) In August 2024, the Company has completed the transfer of shares in Phat Dat Investment and Development LLC and Truong Loc Investment and Development LLC to counterparties.
- (vi) In December 2024, the Company has completed the transfer of capital contribution in Hai Dang LLC, Truong Minh LLC, Dai Duong Xanh LLC to counterparties.

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

## 20. Goodwill

|                           | Goodwill arising from business combination transactions |                              |                |                                   |                             |                  |                |                |           |  |  |
|---------------------------|---|------------------------------|----------------|-----------------------------------|-----------------------------|------------------|----------------|----------------|-----------|--|--|
|                           | Ecology<br>JSC  | Vietnam<br>Investment<br>JSC | Gia Lam<br>LLC | Vinhomes<br>Management<br>JSC (*) | Tan Lien<br>Phat JSC<br>(*) | Millenium<br>LLC | VinITIS<br>JSC | Bao Lai<br>JSC | Total     |  |  |
| Cost:                     |   |                              |                |                                   |                             |                  |                |                |           |  |  |
| As at 31<br>December 2023 | 369,867   | 288,149                      | 1,235          | 115,728                           | 337,767                     | 153,044          | 76,637         | 200,770        | 1,543,197 |  |  |
| Disposal                  | -   | -                            | -              | -                                 | -                           | -                | -              | -              | -         |  |  |
| As at 31<br>December 2024 | 369,867   | 288,149                      | 1,235          | 115,728                           | 337,767                     | 153,044          | 76,637         | 200,770        | 1,543,197 |  |  |
| Accumulated amortisation: |   |                              |                |                                   |                             |                  |                |                |           |  |  |
| As at 31<br>December 2023 | 260,406   | 202,872                      | 870            | 68,454                            | 199,793                     | 85,484           | 28,750         | 60,417         | 907,046   |  |  |
| Amortisation for the year | 37,027  | 28,846                       | 124            | 11,589                            | 33,824                      | 15,320           | 7,432          | 20,111         | 154,273   |  |  |
| As at 31<br>December 2024 | 297,433   | 231,718                      | 994            | 80,043                            | 233,617                     | 100,804          | 36,182         | 80,528         | 1,061,319 |  |  |
| Net carrying amount:      |   |                              |                |                                   |                             |                  |                |                |           |  |  |
| As at 31<br>December 2023 | 109,461   | 85,277                       | 365            | 47,274                            | 137,974                     | 67,560           | 47,887         | 140,353        | 636,151   |  |  |
| As at 31<br>December 2024 | 72,434  | 56,431                       | 241            | 35,685                            | 104,150                     | 52,240           | 40,455         | 120,242        | 481,878   |  |  |

(\*) These companies were merged into the Company in 2018.

## 21. Short-term trade payables and advances from customers

21.1 Short-term trade payables

Short-term trade payables

Trade payables to related parties (Note 37)

TOTAL

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Currency: million VND

#### Balance, also payable amount

| 19,959,952     | 20,452,354        |
|----------------|-------------------|
| 305,208        | 1,318,755         |
| 19,654,744     | 19,133,599        |
| Ending balance | Beginning balance |

(continued)

as at 31 December 2024 and for the year then ended

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Currency: million VND

## 21. Short-term trade payables and advances from customers (continued)

### 21.2 Advances from customers

|  | Balance, also paya | Balance, also payable amount |  |
|--|--------------------|------------------------------|--|
|  | Ending balance     | Beginning balance            |  |
| Short-term   |                    |                              |  |
| Down payments from customers under sales and purchase agreements (i) | 34,447,918         | 30,626,141                   |  |
| Advances from customers for construction services                    | 4,921,038          | 4,153,794                    |  |
| Others   | 917,468            | 357,399                      |  |
| TOTAL  | 40,286,424         | 35,137,334                   |  |
| In which:  |                    |                              |  |
| Advances from others   | 36,746,563         | 33,087,334                   |  |
| Advances from related parties (Note 37)                              | 3,539,861          | 2,050,000                    |  |
| Long-term  |                    |                              |  |
| Advances from customers for construction services                    | 6,159,308          | -                            |  |
| TOTAL  | 6,159,308          | -                            |  |
| In which:  |                    |                              |  |
| Advances from others   | -                  | -                            |  |
| Advances from related parties (Note 37)                              | 6,159,308          | -                            |  |

(i) These mainly represent down payments from customers who signed sales and purchase agreements to purchase inventory properties at real estate projects of the Company and its subsidiaries.

## 22. Statutory obligations

| 22. Statutory obligations | 5                    |                            | C  | urrency: million VND |
|---------------------------|----------------------|----------------------------|--|----------------------|
|                           | Beginning<br>balance | Payable during<br>the year | Payment made/<br>other decrease during<br>the year | Ending balance       |
| Payables                  |                      |                            |  |                      |
| Corporate income tax      | 12,326,781           | 5,710,456                  | (10,891,805)                                       | 7,145,432            |
| Value added tax           | 2,298,840            | 6,642,160                  | (4,973,011)  | 3,967,989            |
| Personal income tax       | 170,298              | 614,964                    | (555,182)  | 230,080              |
| Other taxes               | 903,495              | 5,064,417                  | (2,036,857)  | 3,931,055            |
| TOTAL                     | 15,699,414           | 18,031,997                 | (18,456,855)                                       | 15,274,556           |
|                           | Beginning<br>balance | Receivable during the year | Offset during the year                             | Ending balance       |
| Receivables               |                      |                            |  |                      |
| Corporate income tax      | 23,062               | 80,776                     | (68,386)   | 35,452               |
| Other taxes               | 18,232               | -                          | (65)   | 18,167               |
| TOTAL                     | 41,294               | 80,776                     | (68,451)   | 53,619               |

# Notes to the consolidated financial statements

as at 31 December 2024 and for the year then ended

## 23. Accrued expenses

|   | Ending balance | Beginning balance |
|---|----------------|-------------------|
| Short-term  |                |                   |
| Accrued costs for operating tangible fixed assets, investment properties and handed over inventory properties                         | 19,389,258     | 18,744,104        |
| Accrued cost for construction services, construction consultancy, supervision services and construction costs of real estate projects | 11,310,952     | 7,979,114         |
| Accrued commission fees and other expenses related to inventory properties  | 6,289,759      | 5,469,891         |
| Accrued bond and loan interest expenses   | 1,413,920      | 414,797           |
| Others  | 1,081,698      | 882,822           |
| TOTAL   | 39,485,587     | 33,490,728        |
| Long-term   |                |                   |
| Accrued loan interest expenses  | 305,399        | 439,504           |
| Others  | 78             | 220               |
| TOTAL   | 305,477        | 439,724           |

## 24. Unearned revenue

| Short-term   |
|--|
| Unearned revenue from real estate management service |
| Unearned revenue from leasing service                |
| Others   |
| TOTAL  |
| Long-term  |
| Unearned revenue from real estate management service |
| Unearned revenue from leasing service                |
| TOTAL  |

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### Currency: million VND

| Ending balance | Beginning balance |  |
|----------------|-------------------|--|
|                |                   |  |
| 344,479        | 488,392           |  |
| 47,688         | 32,297            |  |
| 13,087         | -                 |  |
| 405,254        | 520,689           |  |
|                |                   |  |
| 286,189        | 556,319           |  |
| 211,304        | 214,544           |  |
| 497,493        | 770,863           |  |

(continued)

as at 31 December 2024 and for the year then ended

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Curreney: million VND

## 25. Other payables

|  | Currency: million V |                      |  |
|--|---------------------|----------------------|--|
|  | Ending balance      | Beginning<br>balance |  |
| Short-term   |                     |                      |  |
| Payables of profit shared and others under investment and business cooperation contracts (i) | 70,015,276          | 1,424,725            |  |
| Deposits and other agreements related to real estate projects (ii)                           | 18,219,441          | 31,835,116           |  |
| Capital contribution and deposits under agreements (iii)                                     | 34,893,366          | 46,481,412           |  |
| Apartment maintenance funds held on behalf of customers (iv)                                 | 1,786,830           | 1,677,516            |  |
| Deposit for transfer of investments (v)  | 1,216,500           | 616,508              |  |
| Payables from disbursements on behalf  | 712,092             | 762,686              |  |
| Payables pursuant to letters of credit (vi)  | -                   | 3,330,138            |  |
| Others (vii)   | 1,517,093           | 1,125,493            |  |
| TOTAL  | 128,360,598         | 87,253,594           |  |
| In which:  |                     |                      |  |
| Other short-term payables to others  | 63,080,615          | 86,955,412           |  |
| Other short-term payables to related parties (Note 37)                                       | 65,279,983          | 298,182              |  |
| Long-term  |                     |                      |  |
| Receipts from customers under deposit contracts and relevant agreements (ii)                 | 6,879,472           | 7,670,931            |  |
| Long-term deposits for transfer of investments   | 234,900             | -                    |  |
| Others   | 106,704             | 99,549               |  |
| TOTAL  | 7,221,076           | 7,770,480            |  |
| In which:  |                     |                      |  |
| Other long-term payables to others   | 1,841,602           | 110,254              |  |
| Other long-term payables to related parties (Note 37)  | 5,379,474           | 7,660,226            |  |

#### (i) Balance as at 31 December 2024 includes:

- Payable of VND 63,348 billion related to the cash receipts in the joint bank accounts pursuant to the business cooperation contract between the Company and a subsidiary of Vingroup JSC and the benefits earned from use of the cash resource in the joint bank accounts as disclosed in Note 5; and
- · Payables of VND6,667 billion from a number of counterparties pursuant to the business and investment co-operation contracts of some Company's projects.
- (ii) Balance as at 31 December 2024 mainly comprises capital contribution from customers and corporate counterparties under deposit contracts and agreements related to real estate projects of the Company and its subsidiaries.
- (iii) The balance maily comprises capital contributions from corporate counterpaties under business and investment co-operation contracts and agreements related to real estate projects of the Company and its subsidiaries.

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

### 25. Other payables (continued)

- (iv) These pertain to maintenance funds of handed-over properties, area that has been handed over to customers and area that has maturity accounts.
- subsidiaries and other investments.
- (vi) Balance as at 31 December 2023 pertains to the balance of LC transactions. LC balance and transactions have been reclassified to Other short-term loans during the year ended 31 December 2024 following the change in presentation as disclosed in Note 3.1.
- deposits from brokerage agents and tenants.

## 26. Loans

|  | Beginning balance (Restated) |                   | Movement during the year |              | Ending balance |                   |
|--|------------------------------|-------------------|--------------------------|--------------|----------------|-------------------|
|  | Balance                      | Payable<br>amount | Increase                 | Decrease     | Balance        | Payable<br>amount |
| Short-term   |                              |                   |                          |              |                |                   |
| Short-term loans from banks (Note 26.1)                                  | 11,447,910                   | 11,447,910        | 32,434,823               | (22,605,713) | 21,277,020     | 21,277,020        |
| Current portion of long-term loans from banks (Note 26.1)                | 2,240,844                    | 2,240,844         | 7,999,076                | (6,512,049)  | 3,727,871      | 3,727,871         |
| Short-term loans from counterparties (Note 26.2)                         | 100,000                      | 100,000           | 10,000                   | (100,000)    | 10,000         | 10,000            |
| Current portion of long-term<br>loans from counterparties (Note<br>26.2) | 79,000                       | 79,000            | 717,550                  | (489,000)    | 307,550        | 307,550           |
| Current portion of long-term corporate bonds (Note 26.3)                 | 4,421,887                    | 4,421,887         | 8,964,384                | (4,440,000)  | 8,946,271      | 8,946,271         |
| Current portion of long-term<br>financial lease                          | -                            | -                 | 7,785                    | -            | 7,785          | 7,785             |
| Loans from related parties   | -                            | -                 | 100,000                  | (100,000)    | -              | -                 |
|  | 18,289,641                   | 18,289,641        | 50,233,618               | (34,246,762) | 34,276,497     | 34,276,497        |
| Long-term  |                              |                   |                          |              |                |                   |
| Long-term loans from banks<br>(Note 26.1)                                | 19,313,120                   | 19,313,120        | 445,587                  | (8,702,568)  | 11,056,139     | 11,056,139        |
| Loans from counterparties (Note 26.2)                                    | 8,136,866                    | 8,136,866         | 25,086,332               | (22,271,199) | 10,951,999     | 10,951,999        |
| Corporate bonds (Note 26.3)  | 10,943,937                   | 10,943,937        | 22,539,159               | (9,280,051)  | 24,203,045     | 24,203,045        |

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been kept, not yet sold or leased at the time of handover of apartment buildings and low-rise properties of real estate projects of the Company and its subsidiaries. The Company and its subsidiaries are keeping maintenance funds under cash equivalents and held-to-

(v) Balance as at 31 December 2024 includes deposits from counterparties to the Company for the transfer of the Company' shares in its

(vii) Balance as at 31 December 2024 mainly comprises payales from disbursements on behalf for construction commitments and received

(continued)

as at 31 December 2024 and for the year then ended

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Currency: million VND

## 26. Loans (continued)

|                                      |                |                |             |                |            | -          |
|--------------------------------------|----------------|----------------|-------------|----------------|------------|------------|
|                                      | Beginning bala | nce (Restated) | Movement du | iring the year | Ending b   | alance     |
| Long-term finance leases             | -              | -              | 37,993      | (9,487)        | 28,506     | 28,506     |
| Loans from related parties (Note 37) | -              | -              | 2,928,000   | (2,152,000)    | 776,000    | 776,000    |
|                                      | 38,393,923     | 38,393,923     | 51,037,071  | (42,415,305)   | 47,015,689 | 47,015,689 |
| TOTAL                                | 56,683,564     | 56,683,564     | 101,270,689 | (76,662,067)   | 81,292,186 | 81,292,186 |

#### 26.1 Loans from banks

Details of short-term loans from banks are presented below:

#### 31 December 2024

| Lender   | Currency | million VND | Maturity date                          | Collateral |
|--|----------|-------------|--|------------|
| Vietnam Prosperity Joint Stock Commercial Bank                           | VND      | 6,611,559   | From January 2025 to<br>October 2025   | (i)        |
| HoChiMinh City Development Joint Stock<br>Commercial Bank                | VND      | 2,952,320   | From January 2025 to June 2025         | (ii)       |
| Joint Stock Commercial Bank for Investment and<br>Development of Vietnam | VND      | 2,792,531   | From January 2025 to<br>September 2025 | (iii)      |
| Vietnam Technological and Commercial<br>Joint Stock Bank                 | VND      | 1,839,867   | From March 2025 to June 2025           | (iv)       |
| Saigon – Hanoi Commercial Joint Stock Bank                               | VND      | 1,752,472   | From February 2025 to<br>October 2025  | (v)        |
| Vietnam Joint Stock Commercial Bank For<br>Industry And Trade            | VND      | 1,359,000   | March 2025                             | (vi)       |
| Mizuho Bank, LTD   | VND      | 1,277,550   | April 2025                             | None       |
| Military Commercial Joint Stock Bank                                     | VND      | 1,272,098   | From January 2025 to August 2025       | (vii)      |
| Joint Stock Commercial Bank for Foreign<br>Trade of Vietnam              | VND      | 730,121     | From February 2025 to June 2025        | (viii)     |
| Bac A Commercial Joint Stock Bank  | VND      | 299,718     | August 2025                            | (ix)       |
| Prosperity and Growth Commercial Joint Stock Bank                        | VND      | 297,768     | October 2025                           | (ix)       |
| Tien Phong Commercial Joint Stock Company                                | VND      | 51,789      | October 2025                           | (x)        |
| Vietnam Maritime Commercial Joinst Stock Bank                            | VND      | 40,227      | From January 2025 to<br>February 2025  | (xi)       |
| TOTAL  |          | 21,277,020  |  |            |

## Notes to the consolidated financial statements

(continued)

as at 31 December 2024 and for the year then ended

## 26. Loans (continued)

### 26.1 Loans from banks (continued)

Details of interests on short-term loans from banks as at 31 December 2024 are as follows:

| Loans           | Currency |
|-----------------|----------|
| Secured loans   | VND      |
| Unsecured loans | VND      |

- i. As at 31 December 2024, this short-term loan is secured by a number of listed shares, inventories (Note 11), constructions in progress (Note 18) and a letter of guarantee of Vingroup JSC.
- ii. As at 31 December 2024, this short-term loan is secured by a number of listed shares of companies within the Group, a letter of guarantee of Vingroup JSC and certain construction equipment (Note 14).
- and the Company and a company within the Group.
- iv. As at 31 December 2024, this short-term loan is secured by a number of listed shares, and land use rights of certain commerical land lots Vingroup JSC;
- v. As at 31 December 2024, this short-term loan is secured by a number of listed shares, a letter of guarantee of Vingroup JSC, rights for the receivables from construction contracts in a project between the Company and a subisidiary;
- vi. As at 31 December 2024, this short-term loan is secured by a number of investment properties (Note 16) and rights for the receivables from construction contracts among subsidiaries in a project between a company within the Group and a subsidiary;
- vii. As at 31 December 2024, this short-term loan is secured by malls owned by certain associates of Vingroup JSC;
- viii. As at 31 December 2024, this short-term loan is secured by a number of listed shares;
- ix. As at 31 December 2024, this short-term loan is secured by a number of listed shares of the Company and a letter of guarantee of Vingroup JSC;
- x. As at 31 December 2024, this short-term loan is secured by inventories (Note 11) and investment properties (Note 16).
- xi. As at 31 December 2024, this short-term loan is secured by land use rights and assets attached to lands in a real estate project of Vingroup JSC.

Details of long-term and current portion of long-term loans from banks are presented below:

|   | Ending balance    |             | Maturity date                          | Collateral |
|---|-------------------|-------------|--|------------|
| Lender  | Original currency | million VND |  |            |
| Joint Stock Commercial Bank for Foreign<br>Trade of Vietnam | VND               | 4,722,376   | From March 2025 to June 2027           | (i)        |
| In which: Current portion of long-term loans                | VND               | 2,364,000   |  |            |
| Lenders of the syndicated loan No. 1                        | USD               | 1,663,406   | March 2028                             | (ii)       |
| In which: Current portion of long-term loans                | USD               | -           |  |            |
| Lenders of the syndicated loan No. 2                        | USD               | 5,174,322   | From February 2025 to<br>November 2026 | (iii)      |
| In which: Current portion of long-term loans                | USD               | 843,183     |  |            |

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#### Interest

Interest rate during the year ranges from 5.8% to 15% per annum

Interest at rate 6.5% per annum

iii. As at 31 December 2024, this loan is secured by a number of assets, a number of listed shares owned by Vingroup JSC and [PP1] a company within the Group and a letter of guarantee of Vingroup JSC, and rights for the receivables from construction contracts among a subsidiary

(Note 11 or Note 18) held by The Company, certain assets of certain companies within the Group and rights to properties from projects of

(continued)

as at 31 December 2024 and for the year then ended

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### 26. Loans (continued)

#### 26.1 Loans from banks (continued)

|   | Ending I | balance    | Maturity date                          | Collateral |
|---|----------|------------|--|------------|
| Military Commercial Joint Stock Bank                      | VND      | 1,500,000  | From November 2025 to<br>February 2028 | (iv)       |
| In which: Current portion of long-term loans              | VND      | 150,000    |  |            |
| Lenders of the syndicated loan No. 3                      | VND      | 768,906    | From April 2025 to April 2028          | (ii)       |
| In which: Current portion of long-term loans              | VND      | 124,688    |  |            |
| Lenders of the syndicated loan No. 4                      | VND      | 730,000    | From January 2025 to<br>November 2026  | (iii)      |
| In which: Current portion of long-term loans              | VND      | 146,000    |  |            |
| HoChiMinh City Development Joint Stock<br>Commercial Bank | VND      | 225,000    | From February 2025 to<br>February 2027 | (v)        |
| In which: Current portion of long-term loans              | VND      | 100,000    |  |            |
| TOTAL   |          | 14,784,010 |  |            |
| In which:   |          |            |  |            |
| Long-term loans   |          | 11,056,139 |  |            |
| Current portion of long-term loans                        |          | 3,727,871  |  |            |

#### Details of interests on loans from banks as at 31 December 2024 are as follows:

| Loans         | Currency | Interest rate   |
|---------------|----------|---|
| Secured loans | VND      | Floating interest, interest rate during the year ranges from 7.4% to 16% per annum    |
| Secured loan  | USD      | Floating interest, interest rate during the year<br>ranges from 8.8% to 12% per annum |

(i) As at 31 December 2024, this long-term loan is secured by a number of listed shares, inventories (Note 11), constructions in progress (Note 18), and other benefits related to the Company's projects

(ii) As at 31 December 2024, this long-term loan is secured by:

- · Debt Service Reserve Account at the offshore management bank, Revenue Account at a domestic commercial bank, Receivables and proceeds from selling off the plan houses of Vinhomes Ocean Park 2 Project; and
- · A number of land use rights, immovable properties attached to lands formed in the future (Note 11), income and other benefits associated with those assets.

(\*\*) The Company signed an agreement with a commercial bank in order that principal and interest of this loan will be settled at a fixed foreign exchange rate.

(iii) As at 31 December 2024, this long-term loan is secured by:

## Notes to the consolidated financial statements

(continued)

as at 31 December 2024 and for the year then ended

## 26. Loans (continued)

### 26.1 Loans from banks (continued)

- · Project Collection Account at a domestic commercial bank with outstanding balance and accumulated other related benefits arising from such account;
- · An investment property of a company owned by Vingroup JSC, excluding land use right
- (iv) As at 31 December 2024, this long-term loan is secured by inventories (Note 11), an investment property (Note 16), excluding the land use rights and income and other benefits associated with those assets at project owned by a subsidiary.
- (v) As at 31 December 2024, this long-term loan is secured by certain tangible fixed assets of the Company (Note 14) and other benefits related to those assets

#### 26.2 Loans from counterparties

Mainly included:

- Current portion of long-term loans from one (01) corporate counterparty amounting to VND308 billion, bearing the interest rate of 12% per annum, and due from February to October 2025.
- \* Long-term loans from some corporate counterparties amounting to VND10,925 billion, bearing the interest rate ranging from 11% to 12% per annum, and due from May to July 2026.

#### 26.3 Corporate bonds

Long-term corporate bonds

In which: Current portion of long-term corporate bonds

TOTAL

| Underwriter                               | Ending balance | Maturity date | Interest   | Collaterals |
|---|----------------|---------------|--|-------------|
| Techcom Securities<br>Joint Stock Company | 2,076,485      | November 2026 | Floating interest, interest rate during the period ranging<br>from 8.875% to 9.275% per annum. Interest is payable<br>every 3 months | (i)         |
|   | 1,495,537      | April 2025    | Fixed interest rate of 12% per annum throughout the term of the bonds.   | (ii)        |
|   | 1,490,995      | Octorber 2025 | Fixed interest rate of 12% per annum throughout the term of the bonds.   | (ii)        |
|   | 1,987,993      | Octorber 2025 | Fixed interest rate of 12% per annum throughout the term of the bonds.   | (ii)        |
|   | 1,986,430      | November 2025 | Fixed interest rate of 12% per annum throughout the term of the bonds.   | (ii)        |
|   | 1,985,316      | December 2025 | Fixed interest rate of 12% per annum throughout the term of the bonds.   | (ii)        |
|   | 1,980,037      | April 2026    | Fixed interest rate of 12% per annum throughout the term of the bonds.   | None        |

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|                | Currency: million VND |
|----------------|-----------------------|
| Ending balance | Beginning balance     |
| 33,149,316     | 15,365,824            |
| (8,946,271)    | (4,421,887)           |
| 24,203,045     | 10,943,937            |

| Currency: | million | VND |
|-----------|---------|-----|
|-----------|---------|-----|

(continued)

as at 31 December 2024 and for the year then ended

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### 26. Loans (continued)

#### 26.3 Corporate bonds (continued)

| Underwriter                            | Ending balance | Maturity date | Interest   | Collaterals |
|--|----------------|---------------|--|-------------|
|  | 1,980,037      | April 2026    | Fixed interest rate of 12% per annum throughout the term of the bonds. | None        |
|  | 1,979,787      | May 2026      | Fixed interest rate of 12% per annum throughout the term of the bonds. | None        |
|  | 2,471,845      | June 2026     | Fixed interest rate of 12% per annum throughout the term of the bonds. | (iii)       |
|  | 2,966,105      | March 2027    | Fixed interest rate of 12% per annum throughout the term of the bonds. | None        |
|  | 988,688        | March 2027    | Fixed interest rate of 12% per annum throughout the term of the bonds. | None        |
|  | 1,971,417      | Octorber 2027 | Fixed interest rate of 12% per annum throughout the term of the bonds. | (iii)       |
|  | 1,971,617      | November 2027 | Fixed interest rate of 12% per annum throughout the term of the bonds. | (iii)       |
|  | 3,939,750      | December 2027 | Fixed interest rate of 12% per annum throughout the term of the bonds. | (iii)       |
|  | 10,000         | December 2027 | Fixed interest rate of 12% per annum throughout the term of the bonds. | (iii)       |
|  | 1,867,277      | August 2026   | Fixed interest rate of 12% per annum throughout the term of the bonds. | (iv)        |
| TOTAL                                  | 33,149,316     |               |  |             |
| In which:                              |                |               |  |             |
| Long-term bonds                        | 24,203,045     |               |  |             |
| Current portion of long-<br>term bonds | 8,946,271      |               |  |             |

(i) As at 31 December 2024, these bonds are secured by land use rights and attached assets of a resort project.

- (ii) As at 31 December 2024, these bonds are secured by land use rights and assets attached to land, movable properties attached to tangible fixed assets (Note 14).
- (iii) As at 31 December 2024, this bond is secured by a number of listed shares of the Company owned by Vingroup JSC.
- (iv) As at 31 December 2024, this bond is secured by a by an asset (excluding land use rights and property ownership rights on the land which is real estate) owned by a company within Group, a revenue account at a domestic commercial bank, receivables collected from the asset.

# Notes to the consolidated financial statements

as at 31 December 2024 and for the year then ended

### 27. Provision

The short-term and long-term provision balance as at 31 December 2024 and as at 31 December 2023 include the provision related to a deposit for payments under goods purchase contracts and the provision for warranty costs for sold properties at the Company and its subsidiaries' projects in accordance with the warranty clause in sales and purchase agreements. The Company also made provision for real estate projects where the Company provides general construction contractor and construction services in accordance with the warranty clause in the corresponding contracts.

## 28. Owners' equity

#### 28.1 Increase and decrease in owners' equity

|--|

|   |                         | _                  |                  |   |                           |                                  |             |
|---|-------------------------|--------------------|------------------|---|---------------------------|----------------------------------|-------------|
|   | Issued share<br>capital | Treasury<br>shares | Share<br>premium | Other funds<br>belonging to<br>owners' equity | Undistributed<br>earnings | Non-<br>controlling<br>interests | Total       |
| Previous year   |                         |                    |                  |   |                           |                                  |             |
| Beginning balance   | 43,543,675              | -                  | 1,260,023        | 475,942                                       | 99,933,635                | 3,308,568                        | 148,521,843 |
| - Net profit for the year   | -                       | -                  | -                | -   | 33,371,406                | 161,470                          | 33,532,876  |
| <ul> <li>- Changes in equity<br/>interest in existing<br/>subsidiaries without<br/>loss of control</li> </ul> | -                       | -                  | -                | -   | 91,738                    | (135,517)                        | (43,779)    |
| <ul> <li>Increase due disposal<br/>of subsidiaries</li> </ul>   | -                       | -                  | -                | 625,374                                       | -                         | (8)                              | 625,366     |
| - Appropriation to other reserve  | -                       | -                  | -                | 5,000   | (5,000)                   | -                                | -           |
| Ending balance  | 43,543,675              | -                  | 1,260,023        | 1,106,316                                     | 133,391,779               | 3,334,513                        | 182,636,306 |
| Current year  |                         |                    |                  |   |                           |                                  |             |
| Beginning balance   | 43,543,675              | -                  | 1,260,023        | 1,106,316                                     | 133,391,779               | 3,334,513                        | 182,636,306 |
| <ul> <li>Acquisition and<br/>establishment of new<br/>subsidiary</li> </ul>                                   | -                       | -                  | -                | -   | -                         | 23,649                           | 23,649      |
| <ul> <li>Changes in equity<br/>interest in existing<br/>subsidiaries without<br/>loss of control</li> </ul>   | -                       | -                  | -                | -   | 2,017,778                 | 12,083,980                       | 14,101,758  |
| - Net profit for the year   | -                       | -                  | -                | -   | 31,801,258                | 3,271,428                        | 35,072,686  |
| - Appropriation to other reserves   | -                       | -                  | -                | 5,000   | (5,000)                   | -                                | -           |
| <ul> <li>Profit and dividends<br/>declared to non-<br/>controlling interests</li> </ul>                       | -                       | -                  | -                | -   | -                         | (605,236)                        | (605,236)   |

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#### Currency: million VND

#### ders of the parent

Ending balance

## Notes to the consolidated financial statements

(continued) as at 31 December 2024 and for the year then ended

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## 28. Owners' equity (continued)

#### 28.1 Increase and decrease in owners' equity (continued)

41,074,120

220,743,975

18,108,334

Currency: million VND

#### Attributable to shareholders of the parent - Purchase of treasury (10,485,188) (10,485,188) --shares - Reduction in share (2,469,555) 10,485,188 (8,015,633) \_ capital due to treasury shares

(\*) According to the Resolution No.03/2024/NQ-DHDCD-VH dated 4 September 2024, the General Meeting of Shareholders approved a repurchase of a maximum of 370,000,000 shares of the Company to reduce the chartered capital during the period from 23 October 2024 to 21 November 2024. Accordingly, during 2024, the Company has repurchased 246,955,484 shares and completed the reduction of its charter capital corresponding to these treasury shares.

(6,755,610)

1,111,316

167,205,815

-

#### 28.2 Capital transactions with owners

|                                       | Currency: million VND |               |
|---------------------------------------|-----------------------|---------------|
|                                       | Current year          | Previous year |
| Contributed share capital from owners |                       |               |
| Beginning balance                     | 43,543,675            | 43,543,675    |
| Decrease                              | (2,469,555)           | -             |
| Ending balance                        | 41,074,120            | 43,543,675    |

#### 28.3 Ordinary shares

|                       |                | Unit: Shares      |
|-----------------------|----------------|-------------------|
|                       | Ending balance | Beginning balance |
| Authorised shares     | 4,107,412,004  | 4,354,367,488     |
| Issued shares         | 4,107,412,004  | 4,354,367,488     |
| Ordinary shares       | 4,107,412,004  | 4,354,367,488     |
| Preference shares     | -              | -                 |
| Shares in circulation | 4,107,412,004  | 4,354,367,488     |
| Ordinary shares       | 4,107,412,004  | 4,354,367,488     |
| Preference shares     | -              | -                 |

The par value of outstanding shares: VND10,000 per share (as at 31 December 2023: VND10,000 per share).

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

### 29. Revenues

#### 29.1 Revenues from sale of goods and rendering of services

|   | 04           | freney. millen vive |
|---|--------------|---------------------|
|   | Current year | Previous year       |
| Gross revenue   | 102,323,186  | 103,556,722         |
| In which:   |              |                     |
| Revenue from sales of inventory properties  | 73,161,664   | 89,668,907          |
| Revenue from rendering general contractor, construction consultancy, supervision services and construction services | 17,053,845   | 6,707,104           |
| Revenue from rendering real estate management and related services  | 3,043,975    | 3,089,938           |
| Revenue from leasing activities and rendering related services  | 1,340,413    | 1,200,847           |
| Others  | 7,723,289    | 2,889,926           |
| Deductions  | -            | -                   |
| Net revenue   | 102,323,186  | 103,556,722         |
| In which:   |              |                     |
| Revenue from others   | 98,062,411   | 101,860,631         |
| Revenue from related parties  | 4,260,775    | 1,696,091           |
|   |              |                     |

Revenue from construction contracts recognised during the year and cumulative revenue of the on-going construction contracts are as follows:

|  | Current year | Previous year |
|--|--------------|---------------|
| Revenue recognised during the year of the completed construction contracts             | 3,737,924    | 1,745,487     |
| Revenue recognised during the year of the on-going construction contracts              | 13,315,921   | 4,961,617     |
| TOTAL  | 17,053,845   | 6,707,104     |
| Cumulative revenue recognised up to end of year of the on-going construction contracts | 15,250,778   | 13,003,008    |

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Currency: million VND

(continued)

as at 31 December 2024 and for the year then ended

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Currency: million VND

### 29. Revenues (continued)

#### 29.2 Finance income

|  | Current year | Previous year |
|--|--------------|---------------|
| Income from Business and Investment Co-operation Contracts (i) | 19,235,289   | 1,225,504     |
| Interest income from deposits, lending and dividends           | 6,658,374    | 6,409,273     |
| Gain from transfer of investments                              | 637,370      | 11,356,303    |
| Other finance income   | 313,260      | 963,051       |
| TOTAL  | 26,844,293   | 19,954,131    |
| In which:  |              |               |
| Revenue from others  | 4,537,368    | 16,103,697    |
| Revenue from related parties                                   | 22,306,925   | 3,850,434     |

(i) Pertains to income from Business and Investment Co-operation Contracts with Vingroup JSC for the development of real estate projects, and profit sharing from Business and Investment Co-operation Contracts with certain related parties.

#### 29.3 Revenues and expenses relating to investment properties

|   | Currency: million VND |               |
|---|-----------------------|---------------|
|   | Current year          | Previous year |
| Rental income from investment properties  | 1,051,920             | 1,094,622     |
| Direct operating expenses of investment properties that generated rental income during the year | (294,333)             | (335,758)     |

## 30. Cost of goods sold and services rendered

|  | C            | Currency: million VND |
|--|--------------|-----------------------|
|  | Current year | Previous year         |
| Cost of inventory properties sold  | 43,937,263   | 55,875,820            |
| Cost of rendering general contractor, construction consultancy, supervision services and construction services | 15,571,322   | 6,105,460             |
| Cost of rendering real estate management and other related services  | 2,794,171    | 2,604,965             |
| Cost of leasing activities and other related costs   | 604,295      | 487,538               |
| Others   | 6,448,898    | 2,776,340             |
| TOTAL  | 69,355,949   | 67,850,123            |

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## 31. Financial expenses

|  | Current year | Previous year |
|--|--------------|---------------|
| Loans and deposit interest and bond issuance costs       | 7,589,251    | 3,052,805     |
| Foreign exchange losses                                  | 246,703      | 250,234       |
| Loss from disposal of investment                         | 340,018      | 603,516       |
| Reversal of provision for impairment loss of investments | (52,023)     | (326,798)     |
| Other finance expenses                                   | 2,363,416    | 290,532       |
| TOTAL  | 10,487,365   | 3,870,289     |
|  |              |               |

## 32. Selling expenses and general and administrative expenses

|  | C            | urrency: million VND |
|--|--------------|----------------------|
|  | Current year | Previous year        |
| Selling expenses   |              |                      |
| Commission fees  | 2,257,020    | 2,104,578            |
| Advertising, marketing and other related expenses                          | 829,198      | 950,125              |
| Operat ing, rental costs   | 297,826      | 450,390              |
| Labour costs   | 407,413      | 157,711              |
| TOTAL  | 3,791,457    | 3,662,804            |
| General and administrative expenses  |              |                      |
| Donation fee   | 2,718,121    | 2,266,447            |
| External services  | 1,098,678    | 1,147,284            |
| Labour costs   | 448,406      | 290,902              |
| Depreciation and amortisation of fixed assets and amortisation of goodwill | 192,521      | 235,977              |
| Others   | 135,285      | 152,313              |
| TOTAL  | 4,593,011    | 4,092,923            |

### 33. Other income

| TOTAL   |
|---|
| Others  |
| Gains from disposal of assets                               |
| Income from penalty, compensation, and contract termination |
|   |

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#### Currency: million VND

| Current year | Previous year |
|--------------|---------------|
| 737,740      | 59,847        |
| 5,758        | 9,362         |
| 420,095      | 715,507       |
| 1,163,593    | 784,716       |

(continued)

as at 31 December 2024 and for the year then ended

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### 34. Other expenses

|   | C            | Currency: million VND |
|---|--------------|-----------------------|
|   | Current year | Previous year         |
| Interest on late payment of tax and compensation expenses due to cancellation of Business Cooperation Contracts ("BCC") | 1,179,033    | 1,255,793             |
| Loss from disposal of fixed assets  | 44,009       | 38,941                |
| Others  | 35,510       | 225,110               |
| TOTAL   | 1,258,552    | 1,519,844             |

## 35. Production and operating costs

|  | Ci           | urrency: million VND |
|--|--------------|----------------------|
|  | Current year | Previous year        |
| Development costs of inventory properties                          | 42,543,350   | 40,142,258           |
| Expenses for external service                                      | 25,340,999   | 14,440,689           |
| Labour costs   | 2,830,352    | 1,815,585            |
| Depreciation and amortisation (including amortisation of goodwill) | 1,800,478    | 1,436,293            |
| Donation   | 2,718,221    | 2,266,447            |
| Others   | 2,101,857    | 495,288              |
| TOTAL  | 77,335,257   | 60,596,560           |

## 36. Corporate income tax

The current corporate income tax ("CIT") rate applicable to the Company and its subsidiaries is 20% of taxable profits (previous year: 20%).

The tax returns filed by the Company and its subsidiaries are subject to examination by the tax authorities. As the application of tax laws and regulations is susceptible to varying interpretations, the amounts reported in the consolidated financial statements could be changed at a later date upon final determination by the tax authorities.

#### 36.1 CIT expenses

|                               | C            | urrency: million VND |
|-------------------------------|--------------|----------------------|
|                               | Current year | Previous year        |
| Current tax expenses          | 5,667,211    | 9,232,770            |
| Deferred tax expense/(income) | 108,052      | 544,639              |
| TOTAL                         | 5,775,263    | 9,777,409            |

# Notes to the consolidated financial statements

as at 31 December 2024 and for the year then ended

### 36. Corporate income tax (continued)

#### 36.1 CIT expenses (continued)

Reconciliation between CIT expenses and the accounting profit multiplied by applicable CIT rate is presented below:

|  | Current year | Previous year |
|--|--------------|---------------|
| Accounting profit before tax   | 40,847,949   | 43,310,285    |
| At CIT rate of 20% applicable to the Company and its subsidiaries  | 8,169,590    | 8,662,057     |
| Adjustment for:  |              |               |
| Impacts from acquisition, disposal transactions and Reversal of provisions for impairment loss of<br>investments in subsidiarie in the consolidated financial statements | 92,524       | (63,203)      |
| Losses of subsidiaries   | 62,033       | 144,966       |
| Losses of other business activities not allowed to offset against profit of real estate business activities  | 224,676      | -             |
| Non-deductible expenses  | 178,548      | 266,529       |
| Non-deductible interest expenses   | 583,063      | 1,022,265     |
| Prior periods' non-deductible interest expenses realised in this period  | (23,684)     | (14,468)      |
| Goodwill amortisation in the consolidated financial statements   | 30,855       | 40,815        |
| Differences of cost of goods sold between the separate financial statements and the consolidated financial statements arising from merger and acquisition transactions   | 387,024      | 83,278        |
| Dividend income and Shared profit after tax under Business and Investment Co-operation Contracts   | (3,840,307)  | (285,250)     |
| Tax losses carried forward   | (127,660)    | (52,672)      |
| Others   | 38,601       | (26,908)      |
| CIT expenses   | 5,775,263    | 9,777,409     |

#### 36.2 Current CIT expense

The current CIT payable is based on taxable income for the current year. The taxable income of the Company and its subsidiaries for the year differs from the profit as reported in the consolidated income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are not taxable or deductible. The Parent Company and its subsidiaries' liability for current tax is calculated using tax rates that have been enacted by the consolidated balance sheet date.

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Currency: million VND

### 36. Corporate income tax (continued)

#### 36.3 Deferred tax

The following are the deferred tax assets and deferred tax liabilities recognised by the Company and its subsidiaries, and the movement thereon, during the current and previous years :

| Consolidated b | alance sheet  |  |  |
|----------------|---|--|--|
| Ending balance |   | Consolidated income<br>statement   |  |
|                | Beginning balance   | Current year   | Previous year  |
|                |   |  |  |
| 377,312        | 342,861   | 34,451   | (273,552)  |
| 410,494        | 509,102   | (98,608)   | (79,431)   |
| 20,011         | 20,412  | (401)  | (348)  |
| 98,397         | 122,744   | (24,347)   | 29,134   |
| 276,215        | -   | 276,215  | -  |
| -              | -   | -  | 22,219   |
| 1,182,429      | 995,119   |  |  |
|                |   |  |  |
| (419,338)      | (443,653)   | 24,315   | 16,895   |
| (236,514)      | (225,079)   | (11,435)   | 16,540   |
| (806,049)      | (496,455)   | (309,594)  | (272,604   |
| (2,140)        | (2,140)   | -  | (2,140   |
| -              | (1,352)   | 1,352  | (1,352   |
| (1,464,041)    | (1,168,679)   |  |  |
| (281,612)      | (173,560)   |  |  |
|                |   | (108,052)  | (544,639)  |
|                | 410,494<br>20,011<br>98,397<br>276,215<br>276,215<br>(1,182,429<br>(419,338)<br>(236,514)<br>(236,514)<br>(806,049)<br>(2,140)<br>(2,140) | balance         balance         377,312       342,861         377,312       342,861         410,494       509,102         20,011       20,412         98,397       122,744         276,215       -         276,215       -         1,182,429       995,119         (419,338)       (443,653)         (419,338)       (443,653)         (236,514)       (225,079)         (806,049)       (496,455)         (2,140)       (2,140)         (2,140)       (2,140)         (1,352)       (1,352) | balance       balance         377,312       342,861       34,451         377,312       342,861       34,451         410,494       509,102       (98,608)         20,011       20,412       (401)         20,011       20,412       (401)         98,397       122,744       (24,347)         276,215       -       276,215         1,182,429       995,119       -         1,182,429       995,119       -         (419,338)       (443,653)       24,315         (419,338)       (443,653)       24,315         (806,049)       (496,455)       (309,594)         (2,140)       (2,140)       -         (2,140)       (2,140)       -         (2,140)       (2,140)       -         (1,352)       1,352         (1,464,041)       (1,168,679)         (281,612)       (173,560) |

#### 36.4 Unrecognised deferred tax assets

#### Tax losses carried forward

The Company and its subsidiaries are entitled to carry tax loss forward to offset against taxable income arising within five years subsequent to the year in which the loss was incurred. At the consolidated balance sheet date, the Company and its subsidiaries have aggregated accumulated tax losses of VND3,039 billion (31 December 2023: VND 3,628 billion) available for offset against future taxable income.

## Notes to the consolidated financial statements

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### 36. Corporate income tax (continued)

#### 36.4 Unrecognised deferred tax assets (continued)

No deferred tax assets have been recognised in respect of these accumulated tax losses because future taxable income cannot be ascertained at this stage

#### Interest expense exceeds the prescribed threshold

Non-deductible interest expense shall be carried forward to the next tax period when determining total deductible interest expense in case the total interest expense deducted for the next tax period is lower than the level prescribed in this Decree. The subsequent period that the interest expense can be carried forward to will not exceed consecutive period of 05 years subsequent to the year in which the non-deductible interest expense incurred.

The deferred tax assets have not been recognised in respect of this non-deductible interest expense because future taxable profits and the conditions to deduct in subsequent tax periods cannot be ascertained at this stage.

### 37. Transactions with related parties

List of related parties that have a controlling relationship with the Company and its subsidiaries, and other related parties that have outstanding balances and transactions with the Company and subsidiaries as at 31 December 2024 and during the year ended 31 December 2024 is as follows:

#### **Related parties**

| Vingroup JSC   | Parent company             |
|--|----------------------------|
| VinFast Trading and Production JSC ("VinFast JSC")                         | Subsidiary of Vingroup JSC |
| Vinfast Commerical and Services Trading LLC ("VinFast Trading LLC")        | Subsidiary of Vingroup JSC |
| Vietnam Exhibition Fair Centre JSC ("VEFAC JSC")                           | Subsidiary of Vingroup JSC |
| Vinsmart Research and Manufacture JSC ("Vinsmart JSC")                     | Subsidiary of Vingroup JSC |
| VinBus Ecology Transport Services Limited Liability Company ("VinBus LLC") | Subsidiary of Vingroup JSC |
| Vinpearl JSC   | Subsidiary of Vingroup JSC |

List of related parties that have a controlling relationship with the Company and its subsidiaries, and other related parties that have outstanding balances and transactions with the Company and subsidiaries as at 31 December 2024 and during the year ended 31 December 2024 is as follows: (continued)

(\*) Vinsmart JSC takes on the obligations of Ngoc Viet JSC after merging Ngoc Viet JSC into Vinsmart JSC.

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| R | elationships |
|---|--------------|
|   |              |

(continued)

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## 37. Transactions with related parties (continued)

| Related parties   | Relationships  |
|---|--|
| VinAcademy Education and Training Limited Liability Company ("VinAcademy LLC")          | Subsidiary of Vingroup JSC                                 |
| Vinschool JSC   | Subsidiary of Vingroup JSC                                 |
| Vinmec International General Hospital JSC ("Vinmec JSC")                                | Subsidiary of Vingroup JSC                                 |
| Vincom Retail JSC   | Associate of Vingroup JSC                                  |
| Vincom Retail Operation LLC   | Associate of Vingroup JSC                                  |
| V-G High-tech Energy Solutions Co., Ltd   | Joint venture of Vingroup JSC                              |
| Vietnam Investment Group Joint Stock Company ("Vietnam Investment Group JSC")           | Under common owner   |
| VinEG Green Energy Solutions JSC ("VinEG JSC")  | Subsidiary of Vingroup JSC until 23 May 2024               |
| Ngoc Viet Trading and Commercial JSC ("Ngoc Viet JSC"),<br>now merged into Vinsmart JSC | Subsidiary of Vingroup JSC until 22 April 2024             |
| Individual 1  | Member of Board of Directors                               |
| Individual 2  | Vice Chairwoman of Board of Directors of<br>parent company |

#### 37.1 Significant transactions of the Company and its subsidiaries with related parties

Significant transactions with related parties during this year and previous year were as follows:

| and an anototione with related partic |                | es during this year and previous year were as follows.   | Currency: million VND |                  |
|---------------------------------------|----------------|--|-----------------------|------------------|
| Related parties                       | Relationship   | Transactions   | Current<br>year       | Previous<br>year |
| Vingroup JSC                          | Parent company | Deposit and capital contribution to Vingroup JSC for the purpose<br>of project investment and development co-operation of some real<br>estate projects | 11,593,194            | 34,899,443       |
|                                       |                | Repayments of deposit for project transfer, share transfer<br>agreements and business co-operation contracts to Vingroup JSC                           | 35,082,000            | 4,430,000        |
|                                       |                | Receipt of advances under construction contracts from<br>Vingroup JSC  | 4,445,007             | 2,231,091        |
|                                       |                | Receivables from construction consultancy and management services provided to Vingroup JSC   | 1,679,226             | -                |
|                                       |                | Receivables from Vingroup JSC for sale consultancy service provided  | 531,652               | -                |
|                                       |                | Advances to Vingroup JSC for management services   | 1,360,000             | 480,000          |
|                                       |                | Payable to Vingroup JSC for management services  | 903,988               | 983,066          |
|                                       |                | Shared profit receivables from Business and Investment<br>Co-operation Contracts for some real estate projects from<br>Vingroup JSC                    | 19,137,657            | 1,189,968        |
|                                       |                | Acquisition of shares from Vingroup JSC  | 5,163,124             | -                |
|                                       |                | Receivables from share transfer from Vingroup JSC  | -                     | 301,921          |
|                                       |                | Receivables from Vingroup JSC for penalty for termination of deposit contracts   | -                     | 685,492          |

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

## 37. Transactions with related parties (continued)

### 37.1 Significant transactions of the Company and its subsidiaries with related parties (continued)

|                                |                                      |   | Currency: million VND |                  |
|--------------------------------|--------------------------------------|---|-----------------------|------------------|
| Related parties                | Relationship                         | Transactions  | Current<br>year       | Previous<br>year |
| VinFast JSC Subsidiary of      | 2                                    | Payables to VinFast JSC for goods purchased   | 220,483               | 382,494          |
|                                | Vingroup JSC                         | Receivables from VinFast JSC from interest income under financial lease contracts   | 1,602,545             | 1,540,077        |
|                                |                                      | Receipts from VinFast JSC from interest income under financial lease contracts      | 530,916               | 476,097          |
| VEFAC JSC                      | Subsidiary of<br>Vingroup JSC        | Receipt of advances under construction contracts                                    | 2,943,225             | -                |
| VinFast Trading<br>LLC         | Subsidiary of<br>Vingroup JSC        | Payables to VinFast JSC for goods purchase  | 1,575,375             | 945,102          |
|                                |                                      | Receivables from VinFast Trading LLC due to amendment of voucher purchase agreement | 815,615               | 1,254,292        |
| Vincom Retail JSC              | Associate of<br>Vingroup JSC         | Receipt of deposit from Vincom Retail JSC under Business Co-<br>operation Contracts | 833,337               | 168,964          |
| Vincom Retail<br>Operation LLC | Associate of<br>Vingroup JSC         | Deposits received from inventory properties transferred                             | 1,002,200             | 3,647,620        |
| Ngoc Viet JSC                  | Subsidiary of                        | Lending to Ngoc Viet JSC  | 30,450,000            | 10,015,000       |
|                                | Vingroup JSC until<br>22 April 2024  | Collection of lending from Ngoc Viet JSC  | 16,845,000            | 3,331,000        |
|                                |                                      | Lending to Ngoc Viet JSC under a agreement  | -                     | 3,446,814        |
|                                |                                      | Interest receivables from Ngoc Viet JSC   | -                     | 202,856          |
| Vinsmart JSC                   | Subsidiary of                        | Lending to Vinsmart JSC transferred from Ngoc Viet JSC (*)                          | 14,646,000            | -                |
|                                | Vingroup JSC                         | Collection of lending from Vinsmart JSC   | 14,646,000            | 14,670,814       |
|                                |                                      | Interest receivables from Vinsmart JSC  | 659,282               | -                |
| Vietnam<br>Investment Group    | Under common<br>owner                | Receivables from share transfer   | -                     | 792,330          |
| JSC                            |                                      | Receipts of share transfer  | 396,165               | 396,165          |
| VinBus LLC                     | Subsidiary of                        | Payable to Vinbus LLC for purchase of goods   | -                     | 304,964          |
|                                | Vingroup JSC                         | Lending receivables from Vinbus LLC   | 54,388,493            | 5,995,000        |
|                                |                                      | Collection of lending from Vinbus LLC   | 47,455,351            | 5,995,000        |
|                                | Interest receivables from Vinbus LLC | 695,962   | -                     |                  |

(\*) Vinsmart JSC takes on the obligations of Ngoc Viet JSC after merging Ngoc Viet JSC into Vinsmart JSC.

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## Notes to the consolidated financial statements

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## 37. Transactions with related parties (continued)

37.1 Significant transactions of the Company and its subsidiaries with related parties (continued)

Significant transactions with related parties during this year and previous year were as follows: (continued)

| Related parties                               | Relationship  | Transactions  | Current<br>year | Previous<br>year |
|---|---|---|-----------------|------------------|
|   | Subsidiary of   | Lending receivables from Vinpearl JSC   | -               | 44,087,425       |
|   | Vingroup JSC  | Collection of lending from Vinpearl JSC   | -               | 36,840,611       |
|   |   | Deposits to Vinpearl JSC for transfer of real estate projects                     | 1,158,612       | -                |
|   |   | Interest receivables from Vinpearl JSC  | -               | 1,063,063        |
|   |   | Lending receivables under offsetting agreement from Vinpearl JSC                  | -               | 2,147,000        |
|   |   | Acquisition of shares from Vinpearl JSC   | -               | 882,000          |
|   |   | Revenue from rendering of construction services from Vinpearl JSC                 | 268,499         | -                |
| VinES Energy                                  | Subsidiary of   | Lending receivables from VinES JSC  | -               | 13,233,181       |
| Solutions JSC                                 | Vingroup JSC until<br>23 May 2024                             | Collection of lending from VinES JSC  | -               | 13,233,181       |
|   |   | Interest receivables from VinES JSC   | -               | 220,499          |
| V-G High-tech<br>Energy Solutions<br>Co., Ltd | Joint venture of<br>Vingroup JSC                              | Receivables from general contractor services from V-G LLC                         | 418,901         | -                |
| VinAcademy LLC                                | Subsidiary of   | Lending receivables from VinAcademy LLC   | -               | 2,159,649        |
|   | Vingroup JSC  | Donation to VinAcademy LLC  | 905,000         | 402,200          |
| Vinschool JSC                                 | Subsidiary of   | Receivables from transfer of school   | 917,182         | -                |
|   | Vingroup JSC  | Receipt of deposit for Business Co-operation Contracts from<br>Vinschool JSC      | 268,831         | 3.849.606        |
|   |   | Shared profit receivable under Business Co-operation Contracts from Vinschool JSC | 139,111         | 261,901          |
| Vinmec JSC                                    | Subsidiary of<br>Vingroup JSC                                 | Donation to Vinmec JSC  | 1,641,000       | 1,374,425        |
| Individual 1                                  | Member of Board of<br>Directors                               | Recepits of share transfer from Individual 1                                      | 210,210         | -                |
| Individual 2                                  | Vice Chairwoman of<br>Board of Directors<br>of parent company | Recepits of share transfer from Individual 2                                      | 202,125         | -                |

#### Terms and conditions of transactions with related parties

The Company and its subsidiaries have sold/purchased goods, rendered/purchased services, transferred/acquired investments, entered into lending, borrowing contracts, business co-operation contracts and other transactions with related parties based on contractual terms agreed upon by the parties.

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

## 37. Transactions with related parties (continued)

#### 37.1 Significant transactions of the Company and its subsidiaries with related parties (continued)

Payables and receivables (except for some lending, borrowings and deposits for share transfer) as at 31 December 2024 are unsecured, free of interest and will be settled in cash. During the year ended 31 December 2024, the Company and its subsidiaries have not made provision for doubtful debts relating to amounts due from related parties (as at 31 December 2023: nil). This assessment is undertaken each financial period through the examination of the financial position of the related parties and the market in which the related parties operate.

As at 31 Detember 2024, certain receivables, advances, and deposits of the Company and its subsidiaries are secured by approximately 1,045 million shares of Vinfast Auto Ltd, owned by the entities which are under common owner with the Group.

#### 37.2 Amounts due to and due from related parties

Amounts due to and due from related parties as at 31 December 2024 and 31 December 2023 were as follows:

|  |                                  |  | Curren         | cy: million VND      |
|--|----------------------------------|--|----------------|----------------------|
| Related parties                            | Relationship                     | Transactions   | Ending balance | Beginning<br>balance |
| Short-term trade rece                      | ivables (Note 7.2)               |  |                |                      |
| Vingroup JSC                               | Parent Company                   | Receivables from management consultancy<br>and construction constructor services | 567,867        | 25,639               |
|  |                                  | Receivables from sale consulting and management services                         | 212,320        | 56,434               |
|  |                                  | Receivables from construction services   | 425,323        | -                    |
| Vinschool JSC                              | Subsidiary of<br>Vingroup JSC    | Receivables from Business<br>Co-operation Contract                               | 168,237        | 89,266               |
| V-G High-tech Energy<br>Solutions Co., Ltd | Joint venture of<br>Vingroup JSC | Receivables from construction<br>contractor services                             | 140,534        | -                    |
| VinFast JSC                                | Subsidiary of<br>Vingroup JSC    | Receivables from sales of inventory properties and other activities              | 246,622        | 185,702              |
| Vietnam Investment<br>Group JSC            | Under common owner               | Receivables from transfer of shares  | -              | 396,165              |
| Individual 6                               | Member of Board of director      | Receivables from transfer of shares  | -              | 210,210              |
| Individual 7                               | Vice President of parent company | Receivables from transfer of shares  | -              | 202,125              |
| Others                                     |                                  | Other short-term receivables   | 486,297        | 349,370              |
|  |                                  |  | 2,247,200      | 1,514,911            |

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## 37. Transactions with related parties (continued)

37.2 Amounts due to and due from related parties (continued)

Amounts due to and due from related parties as at 31 December 2024 and 31 December 2023 were as follows: (continued)

|  |   | <b>_</b>  |                | icy: million VNE     |
|--|---|---|----------------|----------------------|
| Related parties                          | Relationship  | Transactions  | Ending balance | Beginning<br>balance |
| Short-term advances to                   | o suppliers (Note 7.2)                              |   |                |                      |
| Vingroup JSC                             | Parent company                                      | Advances for management service fee   | 304,807        | -                    |
| VinFast Trading LLC                      | Subsidiary of Vingroup<br>JSC                       | Advances for purchasing goods and rendering services  | 59,897         | 1,334,090            |
| Other affiliates                         |   | Other advances  | 49,572         | 43,009               |
|  |   |   | 414,276        | 1,377,099            |
| Other short-term receiv                  | vables (Note 9)                                     |   |                |                      |
| Vingroup JSC                             | Parent company                                      | Capital contribution for Business and<br>Investment Co-operation and project<br>development purpose | 2,161,377      | 410,230              |
|  |   | Receivables from Business Co-operation<br>Contract  | 8,334,829      | 221,707              |
|  |   | Receivables from sales of deposits  | -              | 7,300,000            |
| VinFast JSC                              | Subsidiary of Receivables on behalf<br>Vingroup JSC | Receivables on behalf   | 631,729        | 569,803              |
|  | Vingroup JSC  | Receivable from finance lease contracts   | 498,979        | 491,910              |
| VEFAC JSC                                | Subsidiary of<br>Vingroup JSC                       | Receivables on behalf   | 548,598        | -                    |
| VinFast Trading LLC                      | Subsidiary of<br>Vingroup JSC                       | Receivables from adjusted scope in voucher rendering contract                                       | 340,160        | -                    |
| VinEG JSC                                | Subsidiary of<br>Vingroup JSC                       | Receivables under finance lease contract  | 123,862        | -                    |
| Other affiliates                         |   | Other receivables   | 372,327        | 268,670              |
|  |   |   | 13,011,861     | 9,262,320            |
| Other long-term receiv                   | ables (Note 9)                                      |   |                |                      |
| Vingroup JSC                             | Parent company                                      | Deposit to parent company for Business and<br>Investment Co-operation Contract                      | 27,543,700     | 13,571,232           |
| VinAcademy Education<br>and Training LLC | Subsidiary of<br>Vingroup JSC                       | Capital contribution for Business and<br>Investment Co-operation Contract                           | 2,790,000      | 2,790,000            |
| VinFast JSC                              | Subsidiary of<br>Vingroup JSC                       | Receivables under finance lease contract  | 15,854,162     | 14,807,304           |
| VinEG JSC                                | Subsidiary of<br>Vingroup JSC                       | Receivables under finance lease contracts   | 1,533,048      | 1,253,697            |
| Other affiliates                         |   | Other receivables   | 182,706        | 99,040               |
|  |   |   | 47,903,616     | 32,521,273           |

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

## 37. Transactions with related parties (continued)

#### 37.2 Amounts due to and due from related parties (continued)

Amounts due to and due from related parties as at 31 December 2024 and 31 December 2023 were as follows: (continued)

|                                |                               |   | Currer         | icy: million VNE     |
|--------------------------------|-------------------------------|---|----------------|----------------------|
| Related parties                | Relationship                  | Transactions  | Ending balance | Beginning<br>balance |
| Other current assets           | s (Note 13)                   |   |                |                      |
| Vingroup JSC                   | Parent company                | Deposit for shares acquisition purpose                              | -              | 199,700              |
| Vinpearl JSC                   | Subsidiary of<br>Vingroup JSC | Deposit for development co-operation purpose                        | -              | 50,000               |
|                                |                               |   | -              | 249,700              |
| Other non-current as           | ssets (Note 13)               |   |                |                      |
| Vingroup JSC                   | Parent company                | Deposit for project development purpose, and share transfer purpose | 34,241,549     | 65,954,270           |
| Vinpearl JSC                   | Subsidiary of<br>Vingroup JSC | Deposit for project transfer purpose, project development purpose   | 1,058,612      | -                    |
|                                |                               |   | 35,300,161     | 65,954,270           |
| Short-term trade pay           | yables (Note 21.1)            |   |                |                      |
| VinFast JSC                    | Subsidiary of<br>Vingroup JSC | Payables for goods purchased  | -              | 428,025              |
| VinBus LLC                     | Subsidiary of<br>Vingroup JSC | Payables for goods purchased  | 12,693         | 304,964              |
| Vinpearl JSC                   | Subsidiary of<br>Vingroup JSC | Payables for goods purchased  | 44,404         | 388,986              |
| Vincom Retail<br>Operation LLC | Subsidiary of<br>Vingroup JSC | Payables for goods purchased  | 150,792        | -                    |
| Other affiliates               |                               | Other payables  | 97,319         | 196,780              |
|                                |                               |   | 305,208        | 1,318,755            |
| Short-term advances            | s from customers (Note 21     | .2)   |                |                      |
| Vingroup JSC                   | Parent company                | Advances under construction contract                                | 2,647,652      | 2,050,000            |
| VEFAC JSC                      | Subsidiary of<br>Vingroup JSC | Advances under construction contract                                | 882,613        | -                    |
| VinEG JSC                      | Subsidiary of<br>Vingroup JSC | Advances under construction contract                                | 9,596          | -                    |
|                                |                               |   | 3,539,861      | 2,050,000            |

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## 37. Transactions with related parties (continued)

37.2 Amounts due to and due from related parties (continued)

Amounts due to and due from related parties as at 31 December 2024 and 31 December 2023 were as follows: (continued)

|                                |                               |   | Curren         | cy: million VNI      |
|--------------------------------|-------------------------------|---|----------------|----------------------|
| Related parties                | Relationship                  | Transactions  | Ending balance | Beginning<br>balance |
| Long-term advances             | from customers (Note 21.      | 2)  |                |                      |
| Vingroup JSC                   | Parent company                | Advances under construction contract                                      | 3,312,011      | -                    |
| VEFAC JSC                      | Subsidiary of<br>Vingroup JSC | Advances under construction contract                                      | 2,245,297      | -                    |
| Vinpearl JSC                   | Subsidiary of<br>Vingroup JSC | Advances under construction contract                                      | 602,000        | -                    |
|                                |                               |   | 6,159,308      | -                    |
| Other short-term pay           | ables (Note 25)               |   |                |                      |
| Vincom Retail JSC              | Associate of<br>Vingroup JSC  | Deposits received for investment co-operation<br>and project transfer     | 833,337        | -                    |
|                                |                               | Other payables  | 147,355        | 181,243              |
| Vinschool JSC                  | Subsidiary of<br>Vingroup JSC | Payables under Co-operation Contract                                      | 699,533        | -                    |
| VEFAC JSC                      | Subsidiary of<br>Vingroup JSC | Payables under Business and Investment<br>Co-operation Contract           | 63,348,366     | 101,611              |
| Other affiliates               |                               | Other payables  | 251,392        | 15,328               |
|                                |                               |   | 65,279,983     | 298,182              |
| Other long-term paya           | ables (Note 25)               |   |                |                      |
| Vinschool JSC                  | Subsidiary of<br>Vingroup JSC | Deposit under transfer of assets and<br>Investment Co-operation Contracts | 2,426,474      | 3,849,606            |
| Vincom Retail<br>Operation LLC | Associate of<br>Vingroup JSC  | Deposit received for transfer of assets                                   | 2,953,000      | 3,810,620            |
|                                |                               |   | 5,379,474      | 7,660,226            |

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

### 37. Transactions with related parties (continued)

#### 37.3 Details of lendings to related parties (Note 8)

Details of short-term loan receivables as at 31 December 2024:

| Related parties               | Relationship                  | Amount<br>(million VND) | Interest rate % per annum | Maturity date | Collateral |
|-------------------------------|-------------------------------|-------------------------|---------------------------|---------------|------------|
| Thang Long Real<br>Estate JSC | Subsidiary of<br>Vingroup JSC | 139,000                 | 12%                       | April 2025    | None       |
| VinBus LLC                    | Subsidiary of<br>Vingroup JSC | 6,933,142               | 12%                       | November 2025 | None       |
|                               |                               | 7,072,142               |                           |               |            |

Details of short-term loan receivables as at 31 December 2023:

| Related parties               | Relationship                  | Amount<br>(million VND) | Interest rate<br>% per annum | Maturity date  | Collateral |
|-------------------------------|-------------------------------|-------------------------|------------------------------|----------------|------------|
| Thang Long Real<br>Estate JSC | Subsidiary of<br>Vingroup JSC | 139,000                 | 11%                          | February 2024  | None       |
| Sai Dong JSC                  | Under common                  | 13,444                  | 11%                          | September 2024 | None       |
|                               | owner                         | 152,444                 |                              |                |            |

Details of long-term loan receivables as at 31 December 2023:

| Related parties                       | Relationship                  | Amount<br>(million VND) | Interest rate<br>% per annum | Maturity date | Collateral |
|---------------------------------------|-------------------------------|-------------------------|------------------------------|---------------|------------|
| Vinsmart JSC (formerly Ngoc Viet JSC) | Subsidiary of<br>Vingroup JSC | 1,041,000               | 12%                          | February 2025 | None       |
| Sai Dong JSC                          | Under common                  | 9,100                   | 12%                          | February 2025 | None       |
|                                       | owner                         | 1,050,100               |                              |               |            |

#### 37.4 Details of borrowings from related parties (Note 26)

Details of long-term borrowings as at 31 December 2024:

| Related parties | Relationship   | Amount<br>(million VND) | Interest rate<br>% per annum | Maturity date | Collateral |
|-----------------|--|-------------------------|------------------------------|---------------|------------|
| Dia Oc Xanh LLC | Party with significant<br>influence in<br>subsidiaries | 776,000                 | 11%                          | July 2026     | None       |
|                 |  | 776,000                 |                              |               |            |

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(continued)

as at 31 December 2024 and for the year then ended

37. Transactions with related parties (continued)

#### 37.5 Other related party transactions

Remuneration to members of Board of Directors:

Currency: million VND

Domunaration (\*)

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|                      |                           | Remune       | eration (*)   |
|----------------------|---------------------------|--------------|---------------|
|                      | Title                     | Current year | Previous year |
| Mr. Pham Thieu Hoa   | Chairman                  | 6,855        | 6,370         |
| Ms. Nguyen Dieu Linh | Member                    | 3,136        | 3,003         |
| Mr. Pham Nhat Vuong  | Member                    | -            | -             |
| Ms. Cao Thi Ha An    | Member                    | 969          | 971           |
| Ms. Nguyen Thu Hang  | Member                    | 1,979        | 2,447         |
| Mr. Varun Kapur      | Independent member        | 1,441        | 1,310         |
| Mr. Mueen Uddeen     | Independent member        | 1,441        | 1,311         |
| Mr. Hoang D. Quan    | Independent member        | 1,281        | 1,165         |
| Mr. Tran Kien Cuong  | Resigned on 27 April 2023 | -            | 119           |
|                      |                           | 17,102       | 16,696        |

(\*) Only includes remuneration paid for title at Board of Director.

#### Remuneration to General Director and other members of management:

|                     |                         | Remur        | neration      |
|---------------------|-------------------------|--------------|---------------|
|                     | Title                   | Current year | Previous year |
| Ms. Nguyen Thu Hang | Chief Executive Officer | 17,811       | 13,866        |
| Other members       |                         | 29,659       | 64,585        |
| TOTAL               |                         | 47,470       | 78,451        |

#### Remuneration and operating expenses of Supervisory Board:

#### Remuneration Title Current vear Previous vear Ms. Nguyen Le Van Quynh Head of the Supervisory Board \_ 197 Members of Supervisory Board 312 265 TOTAL 312 462

(continued)

as at 31 December 2024 and for the year then ended

### 38. Earnings per share

The following reflects the income and share data used in the basic and diluted earnings per share computations:

| Net profit after tax attributable to ordinary shareholders |  |
|--|--|
|--|--|

Adjust for the effect of dilution

Net profit attributable to ordinary shareholders adjusted for the effe of dilution

Weighted average number of ordinary shares (excluding treasury shares) for basic earnings per share

Adjust for the effect of dilution

Weighted average number of ordinary shares (excluding treasury shares) for basic earnings per share

Basic earnings per share

Diluted earnings per share

There have been no other transactions involving ordinary shares or potential ordinary shares between the reporting date and the date of completion of the consolidated financial statements

### 39. Segment information

The primary segment reporting format is determined to be business segments as the Company and its subsidiaries risks and rates of return are affected predominantly by differences in the products and services produced. The operating businesses are organised and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets, including the following segments:

- projects and other real estate investment activities;
- and supervision and related services; and
- and other related services, and other services.

Management also defines the location of the Company's principal activity which generates revenue and profit is within the territory of Vietnam. Therefore, geographical segments are not disclosed.

Currency: million VND

Currency: million VND

## Notes to the consolidated financial statements

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| Currency: million VND |               |     |
|-----------------------|---------------|-----|
| Previous year         | Current year  |     |
| 33,371,406            | 31,801,258    |     |
| -                     | -             |     |
| 33,371,406            | 31,801,258    | ect |
| Unit: shares          |               |     |
| Previous year         | Current year  |     |
| 4,354,367,488         | 4,328,052,559 | or  |
| -                     | -             |     |
| 4,354,367,488         | 4,328,052,559 |     |
| Unit: shares          |               |     |
| Previous year         | Current year  |     |
| 7,664                 | 7,348         |     |
| 7,664                 | 7,348         |     |
|                       |               |     |

Sales of inventory properties: include the transfer of properties being constructed for sale at the Company and its subsidiaries real estate

Rendering consultancy and general construction contractor services: includes general contractor to investors; construction consultancy

· Other business activities: include providing construction services; real estate management and other related services; leasing services

as at 31 December 2024 and for the year then ended

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## 39. Segment information (continued)

Currency: million VND

The revenue and profit and certain assets and liability information regarding the Company and its subsidiaries' business segments as at 31 December 2024 and for the year ended are presented as follows:

|   | Sale of<br>inventory<br>properties | Construction<br>consultancy and<br>construction<br>contractor | Others     | Elimination  | Total       |
|---|------------------------------------|---|------------|--------------|-------------|
| As at 31 December 2024 and for the year ended |                                    |   |            |              |             |
| Revenue                                       |                                    |   |            |              |             |
| Sales to external customers                   | 73,266,473                         | 14,864,187  | 14,192,526 |              | 102,323,186 |
| Inter-segment sales                           | -                                  | 2,150,688   | 7,542,641  | (9,693,329)  | -           |
| Total revenue                                 | 73,266,473                         | 17,014,875  | 21,735,167 | (9,693,329)  | 102,323,186 |
| Results                                       |                                    |   |            |              |             |
| Segment net profit before tax                 | 44,931,874                         | 1,414,666   | 4,387,125  | (2,294,685)  | 48,438,980  |
| Unallocated income/(expenses) (i)             |                                    |   |            | _            | (7,591,030) |
| Net profit before corporate income tax        |                                    |   |            | _            | 40,847,950  |
| Corporate income tax expense                  |                                    |   |            | _            | (5,775,264) |
| Net profit for the period                     |                                    |   |            |              | 35,072,686  |
| Other segment information                     |                                    |   |            | _            |             |
| Capital expenditure                           |                                    |   |            | _            |             |
| Tangible fixed assets                         | -                                  | 167,266   | 3,199,390  | -            | 3,366,656   |
| Construction in progress                      | 24,475,305                         | -   | 3,281,963  | -            | 27,757,268  |
| Depreciation and amortization                 | 122,572                            | -   | 1,677,906  | -            | 1,800,478   |
| As at 31 December 2024                        |                                    |   |            | _            |             |
| Assets and liabilities                        |                                    |   |            | _            |             |
| Segment assets                                | 431,769,302                        | 6,850,138   | 78,848,008 | (40,067,973) | 477,399,475 |
| Unallocated assets (ii)                       |                                    |   |            | _            | 86,809,885  |
| Total assets                                  |                                    |   |            |              | 564,209,360 |
| Segment liabilities                           | 254,540,871                        | 16,791,304  | 41,256,582 | (39,414,554) | 273,174,203 |
| Unallocated liabilities (iii)                 |                                    |   |            |              | 70,291,183  |
| Total liabilities                             |                                    |   |            |              | 343,465,386 |
| For the year ended 31 December 2023           |                                    |   |            | _            |             |
| Revenue                                       |                                    |   |            |              |             |
| Sales to external customers                   | 89,744,798                         | 6,622,268   | 7,189,656  | -            | 103,556,722 |
| Inter-segment sales                           | -                                  | 1,322,006   | 6,532,644  | (7,854,650)  | -           |

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

### 39. Segment information (continued)

|  | Sale of<br>inventory<br>properties | Construction<br>consultancy and<br>construction<br>contractor | Others     | Elimination  | Total       |
|--|------------------------------------|---|------------|--------------|-------------|
| Total revenue                          | 89,744,798                         | 7,944,274   | 13,722,300 | (7,854,650)  | 103,556,722 |
| Results                                |                                    |   |            |              |             |
| Segment net profit before tax          | 31,522,497                         | 1,745,696   | 415,115    | (403,309)    | 33,279,999  |
| Unallocated income/(expenses) (i)      |                                    |   |            |              | 10,030,286  |
| Net profit before corporate income tax |                                    |   |            |              | 43,310,286  |
| Corporate income tax expense           |                                    |   |            |              | (9,777,409) |
| Net profit for the period              |                                    |   |            |              | 33,532,876  |
| Other segment information              |                                    |   |            |              |             |
| Capital expenditure                    |                                    |   |            |              |             |
| Tangible fixed assets                  | -                                  | -   | 179,625    | -            | 179,625     |
| Investment properties                  | -                                  | -   | 1,775,298  | -            | 1,775,298   |
| Construction in progress               | 3,091,101                          | -   | 1,889,149  | -            | 4,980,250   |
| Depreciation and amortization          | 86,684                             | -   | 1,349,609  | -            | 1,436,293   |
| As at 31 December 2023                 |                                    |   |            |              |             |
| Assets and liabilities                 |                                    |   |            |              |             |
| Segment assets                         | 375,177,285                        | 9,819,817   | 56,243,590 | (46,356,686) | 394,884,006 |
| Unallocated assets (ii)                |                                    |   |            |              | 49,746,669  |
| Total assets                           |                                    |   |            |              | 444,630,675 |
| Segment liabilities                    | 200,580,309                        | 14,242,479  | 21,304,544 | (46,356,686) | 189,770,646 |
| Unallocated liabilities (iii)          |                                    |   |            |              | 72,223,723  |
| Total liabilities                      |                                    |   |            |              | 261,994,369 |

- (i) Unallocated income/(expenses) primarily include financial income (excluding dividends and profit sharing from investment and business cooperation contracts), other income, financial expenses, corporate management expenses, and other expenses.
- (ii) Unallocated assets primarily include cash and cash equivalents, other receivables (excluding receivables related to investment and added tax, and deferred income tax assets (excluding tax items related to real estate activities).
- (iii) Unallocated liabilities primarily include taxes and other state payables, prepaid interest expenses, other prepaid expenses, other payables (excluding payables related to investment and business cooperation contracts, and provision for doubtful long-term receivables).

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#### Currency: million VND

business cooperation contracts), short-term prepaid expenses, held-to-maturity investments, short-term loan receivables, allowance for doubtful short-term receivables, intangible fixed assets, long-term prepaid expenses and long-term loan receivables, deductible value-

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## 40. Commitments and contingencies

#### Commitment under operating leases (lessees)

The Company and its subsidiaries, as lessees, have signed land rental contract and other operating lease arrangements for apartments, shophouses and villas and other operating lease arrangements. The minimum lease commitments as at the consolidated balance sheet date under these operating lease agreements are as follows:

|                   |                | ,                 |
|-------------------|----------------|-------------------|
|                   | Ending balance | Beginning balance |
| Less than 1 year  | 234,356        | 173,523           |
| From 1-5 years    | 800,099        | 989,891           |
| More than 5 years | 8,369,048      | 8,766,637         |
| TOTAL             | 9,403,503      | 9,930,051         |

#### Commitment under operating leases (lessors)

The Company and its subsidiaries, as lessor, have let out offices, apartments, shophouses and villas under operating lease agreements. The future minimum rental receivables as at the consolidated balance sheet dates under these operating lease agreements are as follows:

| Currency: million VND |
|-----------------------|
|-----------------------|

Currency: million VND

|                   | Ending balance | Beginning balance |
|-------------------|----------------|-------------------|
| Less than 1 year  | 999,909        | 906,696           |
| From 1-5 years    | 2,203,933      | 1,590,787         |
| More than 5 years | 2,435,052      | 2,109,476         |
| TOTAL             | 5,638,894      | 4,606,959         |

#### **Financial lease commitment**

Ecology JSC, a subsidiary, entered into lease contracts with an affiliate for leasing retail areas at two (02) real estate projects. As at 31 December 2024, the present values of the minimum lease payment receivables under these agreements are as follows:

Currency: million VND

|                         |                                 | Ending balance |                             | Beginning balance               |                   |                             |
|-------------------------|---------------------------------|----------------|-----------------------------|---------------------------------|-------------------|-----------------------------|
|                         | Total minimum<br>lease payments | Finance income | Present value<br>of payment | Total minimum<br>lease payments | Finance<br>income | Present value<br>of payment |
| Current receivables     |                                 |                |                             |                                 |                   |                             |
| Less than 1 year        | 23,536                          | 23,295         | 20,685                      | 21,397                          | 23,110            | 18,794                      |
| Non-current receivables |                                 |                |                             |                                 |                   |                             |

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

## 40. Commitments and contingencies (continued)

### Financial lease commitment (continued)

|                   |         | Ending balance |         | Beginning balance |         |         |
|-------------------|---------|----------------|---------|-------------------|---------|---------|
| From 1-5 years    | 94,146  | 93,225         | 51,582  | 94,146            | 93,214  | 51,561  |
| More than 5 years | 406,164 | 277,521        | 57,537  | 429,700           | 300,827 | 57,737  |
| TOTAL             | 523,846 | 394,041        | 129,804 | 545,243           | 417,151 | 128,092 |

VHIZ Hai Phong JSC, a subsidiary, entered into a financial lease contract with certain affiliates regarding the lease of plant and factory of industrial project. As at 31 December 2024, the present values of the minimum lease payment receivables under these agreements are as follows: 

| Currency: m             |                                 |   |            |                                 |                   |                             |
|-------------------------|---------------------------------|---|------------|---------------------------------|-------------------|-----------------------------|
|                         |                                 | Ending balance                          |            | Beginning balance               |                   |                             |
|                         | Total minimum<br>lease payments | Finance income Present value of payment |            | Total minimum<br>lease payments | Finance<br>income | Present value<br>of payment |
| Current receivables     |                                 |   |            |                                 |                   |                             |
| Less than 1 year        | 633,282                         | 1,910,178                               | 521,255    | 602,709                         | 1,806,873         | 570,168                     |
| Non-current receivables |                                 |   |            |                                 |                   |                             |
| From 1-5 years          | 2,756,042                       | 9,346,595                               | 1,992,436  | 2,611,281                       | 8,670,830         | 1,856,110                   |
| More than 5 years       | 149,515,795                     | 121,181,988                             | 15,408,957 | 149,238,179                     | 125,253,471       | 13,231,830                  |
| TOTAL                   | 152,905,119                     | 132,438,761                             | 17,922,648 | 152,452,169                     | 135,731,174       | 15,658,108                  |

### Commitments related to capital expenditure of on-going real estate projects and development of potential real estate projects

The Company and its subsidiaries have entered into a number of contracts relating to the development of certain real estate projects. The outstanding commitment on these contracts as at 31 December 2024 amounts to approximately VND 6,672 billion (as at 31 December 2023: VND8,944 billion). In addition, according to a land lease agreement between a subsidiary and a counterparty, the remaining consideration payable under this agreement as at 31 December 2024 is USD112,000,000.

Under a Business Co-operation Contract dated November 2017 between a subsidiary and a counterparty, the subsidiary commits to contribute 100% investment capital for a potential real estate project in Hanoi. The project will be implemented within 2 years commencing from the date the subsidiary receives land parcel for construction. In accordance with this agreement, upon the completion of the project, the subsidiary will be entitled to manage and operate a portion of the project's asset. The total estimated capital is VND790 billion, the remaining commitment of this agreement as at 31 December 2024 is VND782.1 billion.

In May 2018, the Company and a subsidiary, have entered into a Capital Transfer Agreement with a corporate counterparty to acquire 32.5% of a subsidiary equity interest. At 31 December 2024, the remaining consideration payable under this agreement is VND503.7 billion.

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### 40. Commitments and contingencies (continued)

Commitments related to capital expenditure of on-going real estate projects and development of potential real estate projects (continued)

In December 2023, a subsidiary has entered into an Capital Transfer Agreement with counterparties. At 31 December 2024, the remaining commitment under this agreement amounts to VND472.7 billion.

In June 2019, a subsidiary has entered into an Investment Co-operation Contract with counterparties for the purpose of investing in a real estate project. Accordingly, the subsidiary commits to deposit to secure the call option of capital contribution in this project. At 31 December 2024, the remaining commitment under this agreement amounts to VND172.5 billion.

Under the business cooperation contract of April 2024 between the Company and Vingroup Corporation, to collaborate on a business venture related to the equestrian academy and the Vinwonder Vu Yen entertainment complex within the Vinhomes Royal Island Vu Yen project. As at 31 December 2024, the remaining commitment that the Company is required to pay under this contract is VND747.2 billion.

A subsidiary entered into a Project Transfer Agreement with a company within the Group for the purpose of acquiring a portion of a residential project along with its associated amenities situated on the land of a project. As at 31 December 2024, the remaining commitment that the subsidiary is required to pay under this agreement is VND155.2 billion.

A subsidiary entered into a Share Transfer Agreement with a company within the Group for the purpose of acquiring shares in a company that owns a real estate project. As at 31 December 2024, the remaining commitment that the subsidiary is required to pay under this Agreement is VND 13,135 billion.

In 2020, the Company entered into a Co-Investors Agreement with Vingroup JSC for the purpose of co-investing developing real estate project, with the total project investment capital of VND 232,369 billion. Accordingly, the Company and Vingroup JSC would share the capital contribution at the rate of 70% and 30% respectively, which is equivalent to 15% of the total project investment capital.

The Company, a subsidiary and a corporate counterparty entered into Co-Investors Agreement for the purpose of co-investing a real estate project; with the total investment capital of VND 85,294 billion. Accordingly, the Company, the subsidiary and the counterparty would share the capital contribution at the rate of 53%, 32% and 15% respectively, which is equivalent to 15% of the total project investment capital.

In July 2024, the Company and Vietnam Investment Group Joint Stock Company entered into a Co-Investors Agreement for purpose of coinvesting a real estate project, with the total investment capital of VND 90,757 billion. Accordingly, the Company and Vietnam Investment Group Joint Stock Company would share the capital contribution at the rate of 70% and 30% respectively, which is equivalent to 15% of the total project investment capital.

#### Commitment under interest support agreements to buyers of inventory properties at real estate projects of the Company and its subsidiaries

According to the three-party (3) interest support agreements among the Company and its subsidiaries as investors, buyers of inventory properties of the Company's and certain banks, the Company and its subsidiaries commit to support the buyers in getting loans to finance for a part of the selling price and to settle the interest within a committed period.

#### Commitment to utilize assets as collateral for the payment obligations of the companies within the same group and business partners.

The Company and some of its subsidiaries have used the assets of the Company and its subsidiaries with total value amount to VND9.127

## Notes to the consolidated financial statements (continued)

as at 31 December 2024 and for the year then ended

## 40. Commitments and contingencies (continued)

group and business partners (continued)

billion to secure certain obligations under certain loans for companies within the Group and counterparties who have made payments under deposit contracts to receive the transfer of the company's and subsidiaries' real estate projects.

#### Commitment related to non-controlling owner of a subsidiary

In accordance with the agreement between the two owners of a subsidiary, the non-controlling owner has the right to contribute capital equivalent to 15% equity ownership together with related right, obligation in this subsidiary.

#### **Commitments under Business Co-operation Contracts**

Under the Business Co-operation Contracts signed in February 2012 between some subsidiaries and Thien Huong Investment JSC ("Thien Huong JSC") regarding the school operations in Vinhomes Royal City and Vinhomes Riverside. These subsidiaries is entitled to the share of Thien Huong JSC's revenue, which is equal to 15% of revenue and can be adjusted according to the agreement. The duration of the Business Co-operation Contracts is from 2012 to 2043.

The Company entered into an investment agreement with a corporate counterparty in relation to a portion of a project owned by a subsidiary. Under this agreement, the counterparty is entitled to fixed dividends and bonus dividends.

The Company and its subsidiaries entered into the Business Co-operation Contracts with counterparties relating to real estate projects. According to these agreements, the Company is subject to sharing a portion of profit before tax depending on the selling status of the real estate projects and repaying a portion of the capital contribution depending on the payment status from customers. The profit percentage shared varies among counterparties based on the profit of the projects and is stated in the agreements between the Company and its subsidiaries and the counterparties.

The Company and its subsidiaries entered into the Business Co-operation Contracts with companies within the Group relating to schooling, shopping mall and hospital component of the real estate projects. According to these agreements, the Company and its subsidiaries is subject to sharing a portion of revenue and profit after tax stipulated in Contracts and transferring these components to Companies within the Group in case the Company and its subsidiaries completed all prerequisites of the contract.

#### Event of Gia Lam LLC, a subsidiary

Gia Lam LLC is the defendant in a lawsuit filed by Ecology JSC, with an independent request from the other capital contributor in the Gia Lam LLC. The case concerns the validity of a Resolution from the Members' Council of Gia Lam LLC regarding the amendment of its charter and the determination and payment of accumulated profits up to 31 December 2023, to the capital contributors. Accordingly, Ecology JSC requests Gia Lam LLC to implement the resolution, while the other capital contributor requests the cancellation of the aforementioned resolution. The lawsuit is currently being handled by the People's Court of Hanoi. As of the date of this financial report, the outcome of the lawsuit has not been determined.

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#### Commitment to utilize assets as collateral for the payment obligations of the companies within the same

(continued)

as at 31 December 2024 and for the year then ended

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## 41. Additional information regarding the consolidated cash flow statement

|  |              | Currency: million VND |
|--|--------------|-----------------------|
|  | Current year | Previous year         |
| Actual cash received from loans during the year: |              |                       |
| Cash received from normal loan agreements        | 58,434,961   | 44,243,871            |
| Cash received from issuance of bonds             | 22,062,447   | 8,864,120             |
| Actual cash payment of loans during the year:    |              |                       |
| Cash payment for normal loan agreements          | (53,297,005) | (29,351,229)          |
| Cash payment for principal of bonds              | (4,440,000)  | (3,361,000)           |

## 42. Events after the balance sheet date

There is no matter or circumstance that has arisen since the consolidated balance sheet date that requires adjustment or disclosure in the consolidated financial statements of the Company and its subsidiaries.

Hanoi, Viet nam 25 March 2025



Tran Le Ngoc Hai Preparer



Le Tien Cong Chief Accountant



Nguyen Thu Hang Chief Executive Officer

## Appendix 1

the company's subsidiaries as at 31 december 2024

| No. | Full name   | Short name                   | Voting<br>right<br>(%) | Equity<br>interest<br>(%) | Registered office's address  | Principal activities  |
|-----|---|------------------------------|------------------------|---------------------------|--|---|
| 1   | Gia Lam Urban Development<br>and Investment Limited Liability<br>Company (i)  | Gia Lam<br>LLC               | 99,39                  | 99,18                     | 2nd Floor, Vincom Mega Mall Ocean<br>Park Shopping Center in land plot<br>CCTP-10 of Gia Lam Urban Project,<br>Trau Quy Town and Duong Xa, Kieu<br>Ky, Da Ton Communes, Gia Lam<br>District, Hanoi | Investing, developing<br>and trading real estate<br>properties                    |
| 2   | Ecology Development and<br>Investment Joint Stock<br>Company (i)              | Ecology JSC                  | 100,00                 | 99,79                     | No. 191 Ba Trieu Street, Le Dai Hanh<br>Ward, Hai Ba Trung District, Hanoi   | Investing, developing<br>and trading real estate<br>properties                    |
| 3   | Vietnam Investment and<br>Consulting Investment Joint<br>Stock Company (i)    | Vietnam<br>Investment<br>JSC | 70,00                  | 69,85                     | No. 191 Ba Trieu Street, Le Dai Hanh<br>Ward, Hai Ba Trung District, Hanoi   | Investing, developing<br>and trading real estate<br>properties                    |
| 4   | Can Gio Tourist City<br>Corporation (i)                                       | Can Gio<br>JSC               | 99,99                  | 99,91                     | No. 72 Le Thanh Ton Street, Ben<br>Nghe Ward, District 1, Ho Chi Minh<br>City  | Investing, developing<br>and trading real estate<br>properties                    |
| 5   | Tay Tang Long Real Estate<br>Company Limited Liability<br>Company (i) (ii)    | Tay Tang<br>Long LLC         | 100,00                 | 90,00                     | No. 72 Le Thanh Ton Street, Ben<br>Nghe Ward, District 1, Ho Chi Minh<br>City  | Investing, developing<br>and trading real estate<br>properties                    |
| 6   | Berjaya Vietnam International<br>University Town Joint Stock<br>Company (i)   | Berjaya VIUT<br>JSC          | 97,54                  | 97,40                     | 20A Floor, Vincom Center Dong<br>Khoi, No. 72 Le Thanh Ton, Ben<br>Nghe Ward, District 1, Ho Chi Minh<br>City  | Investing, developing<br>and trading real estate<br>properties                    |
| 7   | Royal City Real Estate<br>Development and Investment<br>Joint Stock Company   | Royal City<br>JSC            | 97,85                  | 97,85                     | No. 72A Nguyen Trai Street, Thuong<br>Dinh Ward, Thanh Xuan District,<br>Hanoi   | Investing, developing<br>and trading real estate<br>properties                    |
| 8   | Metropolis Hanoi Limited<br>Liability Company (i)                             | Metropolis<br>Hanoi LLC      | 100,00                 | 99,91                     | HH land area, Pham Hung Street, Me<br>Tri Ward, Nam Tu Liem District, Hanoi  | Investing, developing<br>and trading real estate<br>properties                    |
| 9   | Berjaya Vietnam Financial<br>Center Limited Liability<br>Company              | Berjaya VFC<br>LLC           | 67,50                  | 67,50                     | 20A Floor, Vincom Center Dong<br>Khoi, No. 72 Le Thanh Ton, Ben<br>Nghe Ward, District 1, Ho Chi Minh<br>City  | Investing, developing<br>and trading real estate<br>properties                    |
| 10  | Thai Son Investment and<br>Construction Corporation (i)                       | Thai Son<br>JSC              | 100,00                 | 66,46                     | No. 7 Bang Lang 1 Street, Vinhomes<br>Riverside Eco-urban Area, Viet Hung<br>Ward, Long Bien District, Hanoi   | Investing, developing<br>and trading real estate<br>properties                    |
| 11  | Millennium Trading Investment<br>and Development Limited<br>Liability Company | Millennium<br>LLC            | 100,00                 | 100,00                    | 20A Floor, Vincom Center Dong<br>Khoi, No. 72 Le Thanh Ton, Ben<br>Nghe Ward, District 1, Ho Chi Minh<br>City  | Investing, developing,<br>trading real estate<br>properties and office<br>leasing |
| 12  | GS Cu Chi Development Joint<br>Stock Company                                  | GS Cu Chi<br>JSC             | 100,00                 | 100,00                    | 20A Floor, Vincom Center Dong<br>Khoi, No. 72 Le Thanh Ton, Ben<br>Nghe Ward, District 1, Ho Chi Minh<br>City  | Investing, developing<br>and trading real estate<br>properties                    |
| 13  | Green City Development Joint<br>Stock Company (i)                             | Green City<br>JSC            | 100,00                 | 67,03                     | No. 72 Le Thanh Ton, Ben Nghe<br>Ward, District 1, Ho Chi Minh City  | Investing, developing<br>and trading real estate<br>properties                    |

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# Appendix 1

(continued)

the company's subsidiaries as at 31 december 2024

| No. | Full name  | Short name                    | Voting<br>right<br>(%) | Equity<br>interest<br>(%) | Registered office's address   | Principal activities  |
|-----|--|-------------------------------|------------------------|---------------------------|---|---|
| 14  | Delta Joint Stock Company (i)  | Delta JSC                     | 100.00                 | 99.91                     | No. 110, Dang Cong Binh Street, 6th<br>Hamlet, Xuan Thoi Thuong Ward,<br>Hoc Mon District, Ho Chi Minh City                         | Investing, developing<br>and trading real estate<br>properties  |
| 15  | Vinhomes Industrial Zone<br>Investment Joint Stock<br>Company (i)                                  | VHIZ JSC                      | 100.00                 | 99.28                     | No. 7, Bang Lang 1 Street, Vinhomes<br>Riverside Eco-Urban Area, Viet Hung<br>Ward, Long Bien District, Hanoi                       | Investing, developing<br>and trading real estate<br>properties  |
| 16  | Dai An Investment Construction<br>Joint Stock Company (i)  | Dai An JSC                    | 100.00                 | 99.90                     | Highway 5A, Dinh Du Village, Dinh<br>Du Commune, Van Lam District,<br>Hung Yen Province   | Investing, developing<br>and trading real estate<br>properties  |
| 17  | Ecology Development and<br>Trading Joint Stock Company<br>(i) (ii)                                 | Ecology<br>Trading JSC        | 99.18                  | 99.16                     | Symphony Office Building, Chu Huy<br>Man Street, Vinhomes Riverside Eco-<br>Urban Area, Phuc Loi Ward, Long<br>Bien District, Hanoi | Investing, developing<br>and trading real estate<br>properties  |
| 18  | VinITIS Information Technology<br>and Transmission Infrastructure<br>Solutions Joint Stock Company | VinITIS JSC                   | 79.00                  | 79.00                     | No. 7, Bang Lang 1 Street, Vinhomes<br>Riverside Eco-Urban Area, Viet Hung<br>Ward, Long Bien District, Hanoi                       | Data processing, leasing<br>of mobile broadcasting<br>infrastructure, voice<br>network, television and<br>related activities, |
| 19  | Bao Lai Investment Joint Stock<br>Company (i)  | Bao Lai JSC                   | 96.48                  | 64.67                     | No. 166, Pham Van Dong Street,<br>Xuan Dinh Ward, Bac Tu Liem<br>District, Hanoi  | Exploiting,<br>manufacturing and<br>trading white marble  |
| 20  | Bao Lai Marble One Member<br>Company Limited (i)   | Bao Lai<br>Marble LLC         | 100.00                 | 64.67                     | Hop Nhat Village, Thinh Hung<br>Commune, Yen Binh District, Yen Bai<br>Province   | Exploiting,<br>manufacturing and<br>trading white marble  |
| 21  | An Phu White Marble Company<br>Limited (i)   | An Phu<br>White<br>Marble LLC | 100.00                 | 64.67                     | Khau Ca Village, An Phu Commune,<br>Luc Yen District, Yen Bai Province  | Exploiting,<br>manufacturing and<br>trading white marble  |
| 22  | Doc Thang Marble Joint Stock<br>Company (i)  | Doc Thang<br>JSC              | 100.00                 | 65.26                     | Ngoi Ken Village, Lieu Do Commune,<br>Luc Yen District, Yen Bai Province  | Exploiting,<br>manufacturing and<br>trading white marble  |
| 23  | Phan Thanh Mineral Joint Stock<br>Company (i)  | Phan Thanh<br>JSC             | 100.00                 | 64.87                     | Ban Ro Village, Phan Thanh<br>Commune, Luc Yen District, Yen Bai<br>Province  | Exploiting,<br>manufacturing and<br>trading white marble  |
| 24  | Bao Lai Luc Yen Mineral<br>Exploitation One Member<br>Company Limited (i)                          | Bao Lai Luc<br>Yen LLC        | 100.00                 | 64.67                     | Ngoi Ken Village, Lieu Do Commune,<br>Luc Yen District, Yen Bai Province  | Exploiting,<br>manufacturing and<br>trading white marble  |
| 25  | Van Khoa Investment Joint<br>Stock Company (i)   | Van Khoa<br>Investment        | 100.00                 | 65.51                     | No. 166, Pham Van Dong Street,<br>Xuan Dinh Ward, Bac Tu Liem<br>District, Hanoi  | Exploiting,<br>manufacturing and<br>trading white marble  |
| 26  | Son Thai Investment and<br>Trading Joint Stock Company (i)   | Son Thai<br>JSC               | 99.99                  | 67.03                     | No. 65 Hai Phong Street, Thach<br>Thang Ward, Hai Chau District, Da<br>Nang City  | Investing, developing<br>and trading real estate  |
| 27  | VinCons Construction<br>Development and Investment<br>JSC  | Vincons JSC                   | 100.00                 | 100.00                    | 10th Floor, TechnoPark Tower, Gia<br>Lam Urban Area, Da Ton Commune,<br>Gia Lam District, Hanoi, Vietnam                            | Consulting, brokering<br>and auctioning real<br>estate and right of use.  |

# Appendix 1

(continued) the company's subsidiaries as at 31 december 2024

| No. | Full name   | Short name                | Voting<br>right<br>(%) | Equity<br>interest<br>(%) | Registered office's address  | Principal activities   |
|-----|---|---------------------------|------------------------|---------------------------|--|--|
| 28  | VinCons Windows Construction<br>Development JSC                                 | Vincons<br>Windows<br>JSC | 100.00                 | 100.00                    | Km 15, Hung Vuong Avenue, Cam<br>Nghia Ward, Cam Ranh City, Khanh<br>Hoa Province, Vietnam                                     | Consulting, brokering<br>and auctioning real<br>estate and right of use.       |
| 29  | Muoi Cam Ranh JSC   | Muoi Cam<br>Ranh JSC      | 100.00                 | 100.00                    | Km 15, Km 1497, Cam Nghia Ward,<br>Cam Ranh city, Khanh Hoa province,<br>Vietnam   | Manufacturing salt,<br>selling products from<br>salt and lauching<br>projects. |
| 30  | Truong Thinh Real Estate<br>Development & Investment<br>JSC (i)                 | Truong Thinh<br>JSC       | 99.00                  | 98.91                     | 8th Floor, TechnoPark Building,<br>Vinhomes Ocean Park Urban Area,<br>Da Ton Commune, Gia Lam District,<br>Hanoi City, Vietnam | Investing, developing and trading real estate                                  |
| 31  | Ca Tam Tourism JSC (i)  | Ca Tam JSC                | 100.00                 | 99.95                     | Hon Tre Island, Vinh Nguyen Ward,<br>Nha Trang City, Khanh Hoa Province,<br>Vietnam  | Investing, developing<br>and trading real estate                               |
| 32  | Hiep Thanh Cong Investment<br>JSC (i)   | Hiep Thanh<br>Cong JSC    | 100.00                 | 99.95                     | Hon Tre Island, Vinh Nguyen Ward,<br>Nha Trang City, Khanh Hoa Province,<br>Vietnam  | Investing, developing<br>and trading real estate                               |
| 33  | SV West Hanoi 2 Development<br>Joint Stock Company (i)                          | SV West<br>Hanoi 2 JSC    | 100.00                 | 99.91                     | 2nd Floor, Almaz Market, Hoa Lan<br>Street, Hanoi, Vietnam Vinhomes<br>Riverside Eco-urban Area, Phuc Loi<br>district, Hanoi   | Consulting, brokering<br>and auctioning real<br>estate and right of use.       |
| 34  | Newland Development &<br>Investment Joint Stock<br>Company (ii)                 | Newland<br>JSC            | 99.92                  | 99.92                     | 20A Floor, Vincom Center Dong<br>Khoi, No. 72 Le Thanh Ton, Ben<br>Nghe Ward, District 1, Ho Chi Minh<br>City                  | Consulting, brokering<br>and auctioning real<br>estate and right of use.       |
| 35  | TS Holding Real estate<br>Development Limited (i)                               | TS Holding                | 65.99                  | 65.93                     | No. 7, Bang Lang 1 Street, Vinhomes<br>Riverside Eco-urban Area, Viet Hung<br>Ward, Long Bien District, Hanoi,<br>Vietnam      | Investing, developing<br>and trading real estate<br>properties                 |
| 36  | TPX Holding Real estate<br>Development Limited (i)                              | TPX Holding               | 64.99                  | 64.93                     | No. 72, Le Thanh Ton Street, Ben<br>Nghe Ward, District 1, Ho Chi Minh<br>City, Vietnam  | Investing, developing<br>and trading real estate<br>properties                 |
| 37  | Sao Mai Commerce and<br>Trading Development Limited (i)                         | Sao Mai Ltd               | 100.00                 | 66.46                     | Lot C3-CH01-1, Tay Mo – Dai Mo –<br>Vinhomes Park, Tay Mo Ward, Nam<br>Tu Liem District, Hanoi, Vietnam                        | Investing, developing<br>and trading real estate<br>properties                 |
| 38  | Cam Ranh Investment Joint<br>Stock Company (i)                                  | Cam Ranh<br>JSC           | 100.00                 | 99.96                     | Hon Tre Island, Vinh Nguyen Ward,<br>Nha Trang City, Khanh Hoa Province,<br>Vietnam  | Investing, developing<br>and trading real estate<br>properties                 |
| 39  | Bao Lai Green Company<br>Limited Liability Company (i)                          | Bao Lai<br>Green          | 100.00                 | 64.67                     | 9th floor Vietel Tower, No 70 Nguyen<br>Van Cu Street, Hong Hai ward, Ha<br>Long city, Quang Ninh province,<br>Vietnam         | Amusement parks<br>and theme park<br>entertainment services                    |
| 40  | Lighthouse 2 Real Estate<br>Development Investment<br>Limited Liability Company | Lighthouse 2<br>LLC       | 100.00                 | 100.00                    | Unit TD 6-02, Dai An Urban Area,<br>Nghia Tru commune, Van Giang<br>district, Hung Yen province, Vietnam                       | Investing, developing<br>and trading real estate<br>properties                 |

# Appendix 1

(continued)

the company's subsidiaries as at 31 december 2024

| No. | Full name   | Short name            | Voting<br>right<br>(%) | Equity<br>interest<br>(%) | Registered office's address   | Principal activities   |
|-----|---|-----------------------|------------------------|---------------------------|---|--|
| 41  | Vinh Xanh 1 Real Estate<br>Development Investment<br>Company Limited        | Vinh Xanh 1<br>LLC    | 99.74                  | 99.74                     | Unit TD 6-02, Dai An Urban Area,<br>Nghia Tru commune, Van Giang<br>district, Hung Yen province, Vietnam                  | Investing, developing<br>and trading real estate<br>properties |
| 42  | Vinh Xanh 2 Real Estate<br>Development Investment<br>Company Limited        | Vinh Xanh 2<br>LLC    | 99.77                  | 99.77                     | Unit TD 6-02, Dai An Urban Area,<br>Nghia Tru commune, Van Giang<br>district, Hung Yen province, Vietnam                  | Investing, developing<br>and trading real estate<br>properties |
| 43  | Vinhomes Industrial Zone Hai<br>Phong Investment Joint Stock<br>Company (i) | VHIZ Hai<br>Phong JSC | 100.00                 | 99.28                     | No. 7, Bang Lang 1 Street, Vinhomes<br>Riverside Eco-urban Area, Viet Hung<br>Ward, Long Bien District, Hanoi,<br>Vietnam | Investing, developing<br>and trading real estate<br>properties |
| 44  | Vinhomes Industrial Zone Ha<br>Tinh Investment Joint Stock<br>Company (i)   | VHIZ Ha<br>Tinh JSC   | 100.00                 | 99.28                     | No. 7, Bang Lang 1 Street, Vinhomes<br>Riverside Eco-urban Area, Viet Hung<br>Ward, Long Bien District, Hanoi,<br>Vietnam | Investing, developing<br>and trading real estate<br>properties |

i) The equity interest in these subsidiaries differs from voting right since the Company controls over these subsidiaries indirectly through other subsidiaries.

(ii) These companies are in the process of completing dissolution procedures.